

# FINANCIAL TIMES

## Downsizing

Workers worldwide are rejecting restructuring

Personal view, Page 12



## Brazil's Cardoso

Margaret Thatcher in a tweed jacket?

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## Mars probe

Pathfinder mission seeks cheaper way

Technology, Page 21

## South Africa

Better to lose people than money

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World Business Newspaper <http://www.FT.com>

THURSDAY JULY 3 1997

## UK breaching beef export ban, says Brussels

The European Commission is considering legal action against Britain for alleged illegal exports of British beef to EU and other countries. The commission said inspection visits had "confirmed its suspicions" that unspecified quantities of British beef were being fraudulently exported. The EU banned British beef exports last year after the UK government said the meat might cause BSE, a human form of the fatal mad cow disease. Page 2

**Axa to merge subsidiaries:** Big French-based insurer Axa is to merge subsidiaries Sun Life & Provincial and Axa Equity & Law to create the UK's third biggest life company. Page 15

**European links planned for AT&T:** Stet of Italy and the pan-European telecoms partnership Unisource unveiled plans for strategic alliances with AT&T of the US, to strengthen their European and Latin American operations.

AT&T and Stet will first link to offer services to big international customers. Later Stet will join a pan-European venture set up by AT&T and Unisource. Page 15

**US rates held steady:** The Fed opted to hold US interest rates steady amid signs that economic growth has slowed since the first quarter. The federal funds rate remains 5.50 per cent. Earlier bonds report, Page 23

**Prison camp for spy:** Former Russian defence industry official Valery Sintsov was sentenced to 10 years in a prison camp by the country's Supreme Court after being convicted of spying for Britain. He had admitted giving Britain details of Russian weapons development.

**Fujitsu to build chip plant:** Leading Japanese chip maker Fujitsu is investing Y150bn (\$1.3bn) in a semiconductor factory in northern Japan. Page 15

**Israeli government paralysed:** Violence spread in Hebron and the Gaza Strip while Israeli prime minister Benjamin Netanyahu and David Levy, foreign minister, were dead. Locked over the form of an inner cabinet. Page 4

**Albania coup fears:** Fears of a military takeover swept Albania after President Sali Berisha ordered the republican guard to seal off Tirana following the overwhelming defeat of his Democratic party by the Socialists in Sunday's elections. Page 2

**Army pledge to Bosnian presidents:** The Bosnian Serb army appeared to back Serb president Biljana Plavšić in her battle with hardliners. In a statement on Banja Luka radio, the army said it would "respect" her authority as commander-in-chief.

**Japan tackles oil spill:** Japan mobilised more than 100 ships to contain an oil slick in Tokyo Bay. Prime minister Ryutaro Hashimoto declared the spill from the Japanese-operated Diamond Grace a national disaster after the supertanker ruptured two holds, leaking an estimated 13,400 tonnes of crude. Page 6

**Taiwan eases rules:** Taiwanese companies can seek share listings on domestic and foreign stock exchanges simultaneously under a rule that came into effect yesterday. But they will not be allowed listings in communist China or vice-versa. Page 6

**Hot dinner:** Teardrop, an 8ft pet boa constrictor, swallowed an electric blanket, complete with flex and control unit, at its home in the US state of Oregon

**Hong Kong holiday hit by downpours:**



A fireman in diving gear checks a submerged car in Hong Kong where heavy rain caused floods and landslides. The downpour forced organisers to cancel a parade on the last day of a holiday celebrating the territory's return with China. Chinese shares tumble. Page 6

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STOCK MARKET INDICES	
New York	Industrial
Dow Jones Ind Av	7,701.82 (-20.87)
NASDAQ Composite	1,463.67 (-7.32)
Europe and Far East	
CAC 40	3,900.45 (-34.69)
DAX	3,954.78 (-34.91)
FTSE 100	4,761.4 (-22.1)
NIKKEI	10,181.42 (-20.93)

EUROPEAN RATES	
UK 5-yr Interbank	8.7%
Federal Funds	8.5%
3-mth T-bill	8.7%
Long Bond	8.8%
Yield	8.72%

OTHER RATES	
US 5-yr Interbank	8.7%
Federal Funds	8.5%
3-mth T-bill	8.7%
France 10 yr Gvt	8.8%
Germany 10 yr Bund	8.8%
Japan 10 yr JGB	10.42%

NORTH SEA OIL (Average)	
Brent Crude	\$18.22 (\$18.22)

Source: DTI, BNP Paribas, Commerzbank, Salomon Brothers, Morgan Stanley, First Call, Financial Times

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Barcode: 8 770174 735142

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## NEWS: EUROPE

Commission considers legal action over 'manifest ineffectiveness' of British export controls

## Brussels says UK breaches beef ban

By Neil Buckley in Brussels and Maggie Utley in London

The European Commission was accused of risking a new "mad cow" panic across continental Europe yesterday after it alleged the UK was breaching the world-wide ban on British beef exports.

The Commission said inspection visits had "confirmed its aspirations" that unspecified quantities of British beef were being fraudulently exported to European Union and other countries. It was considering legal action over the "manifest ineffectiveness" of UK controls.

The UK agriculture ministry said it was giving "urgent consideration" to the allegations and "action will be taken if evidence is found of illegal trade".

Brussels insisted the timing of the announcement was not linked to the renewal of UK efforts yesterday to get the beef export ban overturned by the European Court of Justice in Luxembourg.

The ban was imposed by the Commission 16 months ago after disclosure of a possible link between mad cow disease, or BSE, and a fatal human brain disease.

But the Commission angered consumer groups by refusing to

name the importing countries, specify the quantities, or suggest whether high-risk products were involved in the alleged fraud. It insisted the information was the subject of a judicial inquiry by various police forces. An official later suggested that one destination country was France, where beef had been exported via Belgium.

BEUC, the Europe-wide consumers' organisation, said it was "totally unacceptable" for Brussels not to publish all available information. "Consumers have the right to know all the details if the ban is being infringed," it said. "Withholding information of this sort

does absolutely nothing to restore consumer confidence in beef."

UK beef producers reacted with concern. The Ulster Farmers' Union said: "This will do nothing to bring forward the day when legal exports can resume." The National Farmers' Union of England and Wales said it condemned any breach of the law "which would undermine both consumers' and producers' confidence".

The Commission said it had urged EU states to tighten import controls on beef and to work closely with its own inspectors. Officials said they had had suspi-

cions for several months that UK beef was finding its way around the export ban. They now had "hard evidence" that beef was being exported using falsified documents to both EU and non-EU countries.

The French satirical newspaper *Le Canard Enchaîné* yesterday alleged that beef was being fraudulently exported from Northern Ireland to Belgium and southern Italy on false papers. Citing what it claimed to be a telegram circulated by Interpol at Wiesbaden, Germany, last month, it said members of UK forces in Northern Ireland were implicated in the smuggling.

## Common rules urged for bond markets

By Sander Thoenes in Brussels

European experts called yesterday for improved harmonisation of financial market practices in the European Union before the single currency's planned launch in 1999.

In a report commissioned by the European Commission, experts from stock exchanges, universities and commercial and investment banks urged countries to co-ordinate bond issues and markets to adopt common

rules. Governments already issue bonds in the European Currency Unit, the euro's forerunner, but liquidity is hampered because bonds vary from country to country.

If these differences remain, international conglomerates in particular could see their euro debt issues frustrated by confusion over which market practice applies. "The euro market will certainly exist under current conditions," a Commission expert said. "But it would be less liquid

and less effective."

The group called on EU governments to co-ordinate bond issues to avoid glutting the market, but the Commission expert warned that this logic might not prevail against the national interest in issuing bonds when the expected return is most appealing.

"The issuing countries

have an interest in co-ordination," he said. "But some countries will want to keep a competitive edge." In the absence of a single treasury to set benchmark rates for

non-government bonds, he added, "some countries are anxious to become the benchmark countries".

Member states will also have to decide whether to redenominate government debt stocks into euros to boost liquidity. The expert cautioned that the cost of redenomination might exceed the benefit for countries which mostly issued short-term debt.

The group recommended that the redenomination of government and non-government debt should occur "bot-

tom up", converting the overall value of individual bond holdings. The alternative, to break up bond issues in units that offer a round figure, could distort bond value.

The group urged markets to end mandates but potentially costly differences, such as the number of days used as a fraction of overall stock, rather than physical share certificates that would force companies to recapitalise upon introduction of the euro. This would require that laws be changed in some countries.

Editorial Comment, Page 13

## Bonn appoints telecoms watchdog

By Ralph Atkins in Bonn

Mr Klaus-Dieter Scheurle, a senior civil servant in the German post ministry, was yesterday appointed president of the country's new post and telecommunications regulatory authority.

The head of the authority will be responsible for preventing Deutsche Telekom exploiting unfairly its dominant position and for ensuring competition develops once Germany's telecommunications market is fully liberalised next January.

However, the appointment of Mr Scheurle, 42, is likely to disappoint some of Germany's new telecommunications companies which would have preferred someone from outside politics and with more business experience.

Mr Scheurle is also on the supervisory board of T-Mobile, the mobile telephone operation of Deutsche Telekom, which is still majority owned by the state, but he is now expected to resign this position.

The German cabinet's decision overruled a recommendation by the post ministry's regulatory council in favour of Peter Landsberg, former chairman of Alcatel SEL, the electronics and engineering group.

The council, which is made up of state communications ministers and Bundestag members, had twice rejected Mr Scheurle, who worked with Chancellor Helmut Kohl's Christian Democratic and Christian Social Union in parliament between 1989 and 1993.

The cabinet, however, accepted the council's suggestion that Mr Arne Bornsen, a senior figure in the opposition Social Democratic party, be made vice president of the new authority. The other vice president is Mr Volker Schlegel, head of the economics department of Germany's embassy in Washington.

## Berisha stirs Albania coup fears

Guy Dinmore reports on moves to calm post-election nerves in Tirana



Albanian monarchists, denouncing referendum results showing that voters had rejected the self-proclaimed king, Leka I, burn Socialist posters in Tirana. Officials said 36 per cent had supported the return of the pretender

would resign after the Socialists formed a government. The new parliament is expected to appoint Mr Fatos Nano, the Socialist party leader, to succeed him.

Mr Berisha added: "Being in power is a privilege. Being in opposition is an honour. We will be active in the process of democracy."

Release of the official results of the elections has been delayed by several days. The Socialist party, the reformist heirs of the communists that ruled Albania for 46 years, claim they have

won a two-thirds majority in parliament, enough to impeach Mr Berisha if he refuses to step down.

Western diplomats did not rule out the possibility of a coup, but Mr Fino insisted the moment of danger had passed. The streets of Tirana remained calm yesterday. A night-time curfew remains in force. Military officials said the police forces were generally loyal to Mr Fino.

"Last night was fraught with arguments between the prime minister and the president, but the streets were

calm," Mr Fino said.

The prime minister said he had rejected an attempt by Mr Berisha to appoint a new interior minister. Mr Fino said Mr Beul Celio, the current interior minister and a Democratic party member, had told him he was leaving Albania for a short holiday and had not submitted his resignation.

Mr Nano denied there was a crisis. "Nobody can destabilise the situation any more, including Berisha," he said, adding that the republican guard remained calm and was loyal to the law and the government.

Several of the president's closest henchmen, including the police chief and the head of the presidential guard, left Albania this week, apparently out of fear of retribution at the hands of the victorious Socialists.

A second round of voting is due to be held next Sunday for constituencies where no candidate won more than 50 per cent in the first round. The Socialists say only a small number of run-offs would be held.

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However, the decision has outraged nationalist groups which are trying to rehabilitate the wartime state. "I don't see any pragmatic reason for this move, it is only a result of European Union pressure," said Mr Rafael Rataj, spokesman for the Slovak National Party (SNS), which is a member of the three-party coalition and holds the education ministry.

Reuter, Bratislava

Slovenia regulates takeovers

The Slovenian parliament has passed its first law on company takeovers, giving the Securities Market Agency the power to oversee all purchases of more than 25 per cent of a company's shares. The law will only apply to companies listed on the Ljubljana bourse whose equity capital is worth at least 75m (£6.3m) - 180m for newly privatised companies - or which have more than 500 shareholders.

The law is expected to come into effect at the end of July, providing it is passed by the State Council, the upper house of parliament.

Reuter, Ljubljana

## ECONOMIC WATCH

### Gloomy outlook for Germany

About one in eight of Germany's labour force will be unemployed next year as the country experiences its longest period of slow growth since the second world war, a leading economic research institute forecast yesterday.

Mr Mikhail Kasyanov, a deputy finance minister, said the halving of the central bank's financing rate to 24 per cent this year and a decline in the annualised yields on benchmark Treasury bills to less than 20 per cent had provided the foundations for growth.

"The turning point will come when companies and banks invest in the productive sectors of the economy and give a real impulse to economic growth," he said in an interview. "That process is beginning to happen."

Mr Dubinin said the central bank was also strengthening its regulatory skills as the banking sector continued to consolidate.

He said the bank had withdrawn 715 licences from various financial institutions over the past few years, liquidating 388 of them and encouraging the rest to be absorbed by more stable banks. As of June 1, there were 1,747 banks in Russia.

## MasterCard in deal with its European ally

By George Graham, Banking Correspondent

MasterCard, the international payment card consortium, has struck a deal with Europay, its European ally, to promote its Maestro brand for use both as a debit card and in cash machines.

The agreement takes MasterCard another step forward in its drive to clarify its relationship with Europay, which manages the MasterCard brands in Europe, and is expected to clear up some of the confusion about which card is accepted where.

Under the new agreement, Maestro will be promoted as the main debit card brand across Europe. It will also gradually replace Cirrus as the main MasterCard brand for cash withdrawals from automated teller machines.

Banks in Germany, traditionally a Europay stronghold, have agreed to move their customers from their current eurocheque debit cards - branded "ede" - to Maestro.

By the end of this year the first 25m German ede card holders should have Maestro

cards, which they will be able to use either to withdraw cash or to make payments at the point of sale around the world.

In the UK, where the home-grown Switch card has become the leading debit card brand, banks will start to sign up shops and restaurants to accept Maestro payments, which will allow foreign visitors to pay by debit card.

The agreement follows a similar deal for credit cards struck last November. That arrangement involved the creation of a new logo which placed Europay's Eurocard brand name in small white letters on top of MasterCard's traditional interlocking red and yellow circles.

MasterCard's relationship with Europay has traditionally given it a position of strength in countries such as Germany where the Eurocard was traditionally dominant.

However, it has also led to brand confusion, with card holders from Asia and North America often uncertain whether their card would be accepted.

"We are not entertaining any particular illusions

## Russia sees foreign reserves grow 55%

Rise to record \$23.8bn helped by confidence in rouble

By John Thornhill in Moscow

Growing confidence in the Russian rouble has enabled the central bank to lift its international reserves this year by 55 per cent to a record \$23.8bn. Mr Sergei Dubinin, the bank's governor,

said: "Ent we are strengthening the potential for economic growth."

Economists welcomed the increase in the bank's international reserves as evidence that the government's stabilisation programme was working.

But Mr Dubinin revealed details of a high-level financial scam in which three commercial banks illegally diverted federal budget funds into the high-yielding government securities market.

The central bank estimates the government's loss at more than \$400m and has asked the prosecutor-general to start an investigation.

It blamed the three unnamed banks for being partly responsible for delays in the government's pension and wage payments. Over the first six months of the year, Mr Dubinin said the central bank had been steadily printing rubles to buy dollars, expanding the monetary base by 26 per cent. Inflation in the same period was 8.4 per cent.

"At present we have zero economic growth, but at the same time we are overcoming the slump," Mr Dubinin said. "There is growth in some sectors."

The institute forecast that unemployment would rise to 4.88m next year from 4.38m in 1997, with the jobless rate advancing to 12.1 per cent. In eastern Germany, the jobless rate would reach nearly 20 per cent next year.

The DIW is traditionally at the gloomy end of the production figures yesterday gave little cause for optimism. The economics ministry said output fell in May by a real, seasonally adjusted 0.2 per cent from April after a 0.3 per cent rise in that month.

Compared with May 1996 and adjusted for the number of working days, industrial production was up 0.2 per cent after a 4.6 per cent rise in April. Although April production has been revised up from a 1.5 per cent fall, the ministry warned that the May data was liable to downward revision because May had fewer working days than April.

Peter Norman, Boer

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## NEWS: EUROPE

# Ukrainian tussle ends as PM quits

By John Thornhill  
in Moscow

Mr Leonid Kuchma, Ukraine's president, set about reconstructing his entire government yesterday after accepting Mr Pavlo Lazarenko's resignation as prime minister, ostensibly on the grounds of ill health.

The announcement ended a bizarre power struggle between Ukraine's two top politicians and could clear the way for the formation of a more radical government committed to pursuing desperately needed economic reforms.

Mr Kuchma must submit Mr Lazarenko's replacement for parliamentary approval and appoint a new cabinet within the next 60 days.

Mr Serhiy Tyhypko, the leading reformer in the government, has been tipped as a possible replacement for Mr Lazarenko. But the local media have also floated the names of Mr Anatoly Kinakh, head of the Ukrainian Union of Industrialists and Entrepreneurs, and those of several regional governors and parliamentarians.

Mr Lazarenko, who provoked fierce controversy in the short time he was in office, was in effect sidelined

last month when Mr Kuchma appointed Mr Vasyl Durdynets, deputy prime minister, as acting prime minister.

At the time, the presidential press office said Mr Lazarenko was suffering from ill health, although the prime minister's aides denied the suggestion. The local media later speculated Mr Lazarenko had declared himself unwell as a ploy to avoid being sacked outright.

Appointed in June 1996, Mr Lazarenko quickly stirred controversy because of his allegedly close links to United Energy Systems, a bigly profitable group which controls gas distribution in Ukraine.

He attracted criticism both from opposition leaders, who claimed his administration was deeply corrupt, and from western governments, which have strongly backed Ukraine's attempts to establish itself as an independent nation.

Mr Kuchma criticised Mr Lazarenko for failing to implement economic reforms and losing the trust of the International Monetary Fund. The government's budget for this year was only approved by parliament on June 27.

## Schüssel mired in 'pig' of an affair

By Eric Frey in Vienna

Austria's foreign minister, Mr Wolfgang Schüssel, has been forced to patch up his relationship with the president of Germany's Bundesbank, Mr Hans Tietmeyer, after press reports that he called the central banker "a real pig".

Mr Schüssel, also leader of the conservative People's party, flew to Frankfurt on Tuesday to meet Mr Tietmeyer, who said afterwards that the issue had been settled.

The minister denied making the remark, but several journalists said they had heard it at an informal meeting during last month's European Union summit in Amsterdam. They said he had been commenting on Mr Tietmeyer's row with Germany's finance minister, Mr Theo Waigel, over revaluing the country's gold reserves.

According to these journalists, Mr Schüssel also referred to a Swedish minister as an "idiot" because of his handling of an environmental issue.

The remarks became public this week when "Focus", a German weekly, published the story. Subsequently, newspapers reported other slurs by Mr Schüssel against the Belarus president, Mr Alexander Lukashenko, and an African foreign minister.

# Romania cries foul over football

New government's campaign against corruption treads on dangerous turf

The new Romanian government's fight against corruption and the legacy of former administrations is approaching dangerous ground - football.

Political controversy around the sport has been stirred by the decision of the sports minister, Mr Mihai Sorin Stanescu, to investigate Romania's National Football Federation, the authority responsible for regulating the domestic game and organising the national team's international tours.

Last week, Mr Stanescu threatened to resign over the lack of support on the issue from the rest of the government, including the obstruction of his deputy minister, Mr Emeric Jenai, a former football player. He later withdrew his threat.

Mr Stanescu is trying to press ahead with an inquiry into the financial affairs of the federation after seven Romanian clubs protested publicly about the way the footballing body has been taking an effective 10 per cent commission on foreign transfer fees over the past seven years.

The federation's story, as depicted by Mr Stanescu, is a familiar one in the former Soviet bloc. It begins in the legal vacuum left after the collapse of Communist rule, when a group of state managers turn an enterprise into their own private business. Thereafter, they use allies in the bureaucracy, and the

continuing weakness of the state and the law to beat off attempts to inspect or regulate them.

In Romania in 1991, some leaders of what had been the state football organisation took this path, with the backing of several prominent Romanian football club managers.

Mr Stanescu has accused senior football officials of channelling federation business into their own private companies, themselves originally hived off from state property. These "tourism" concerns organise the trips abroad of the national team and its fans, as well as bookings for health clubs, hotels and saunas. The federation board was not available for comment on these allegations.

What is undisputed is that two of the most lucrative aspects of the football federation were the special rights given it in 1991 by the then government. One of these allows it to sell a large number of national lottery tickets; another, to take 10 per cent of all transfer fees of Romanian players, at home and abroad, in the following years, virtually the whole Romanian national team left to join foreign clubs for huge fees. The 1991 concession laid down that the football federation should pay 35 per cent of its tariff to the ministry. But according to the minister, it has regularly omitted to do so.

Romania's football clubs

have increasingly protested



Gheorghe Hagi (right), the Romanian captain in the 1994 World Cup, was one of the first players to go abroad under the controversial transfer arrangements

against this football federation tariff. Earlier this year, the president of the Steaua club, the former international star Marcel Puscas, was suspended and fined by the federation after he asked International football authorities to investigate its books.

"The sports ministry has no right of control over the national soccer federation

which is a private grouping of clubs," Mr Mircea Sandu, the federation's president, said on national TV recently.

The federation argues that the 1991 government decree set it up as completely independent, not subject in any way to the ministry - especially since it receives no money from the state. Instead, it says, it is subject only to the international rules of Fifa and Uefa, the world and European football's governing bodies respectively.

Fifa said it was up to Fifa to take any action that might be necessary on the Romanian case. Fifa has so far chosen not to intervene, but precedent is not in Mr Stanescu's favour.

While Fifa has in the past turned a blind eye to authoritarian forms of government, it has in more recent times shown itself prepared to stop any official attempt to drag football into the murky world of political patronage.

Earlier this year, Fifa temporarily suspended Albania from international football after the world governing body had accused the government of unacceptable state interference in the sport. The move followed the summary removal by the Albanian secretary of sport of the general secretary of the local football federation and the dissolution of its executive committee.

Anatol Lieven,  
Jimmy Burns

# Central Europeans warn over lack of banking supervisors

By George Graham,  
Banking Correspondent

Central European bankers have warned that international efforts to raise the standards of banking supervision will come to grief if more money is not spent on recruiting and training supervisory staff in their region.

The Basle committee on banking supervision, which groups supervisors from the leading industrialised countries, put forward in April a set of "core prin-

ciples" designed to tighten supervision of banks, especially in emerging markets.

But a working party of bankers from countries such as Poland, Hungary, Slovenia, Croatia and the Baltic states warned this week that the supervisory authorities in their countries were still developing, and might bite off more than they could chew in their hurry to comply with the core principles.

The working group is concerned that central European

supervisors will impose upon themselves excessively short implementation timetables and may create overly detailed rules," the bankers reported after a meeting in Budapest.

Mr Charles Dallara, managing director of the Institute for International Finance, a Washington-based association of banks and financial institutions, said the report sounded a warning about the practicalities of implementing the Basle principles. "Reform will only be effective if it fully

takes in account realities on the ground, in terms of the resources available to supervisors and the diversity of practical problems that banks face," he said.

The 25 Basle core principles stipulate bank supervisors must have operational independence, adequate resources and freedom from political interference.

The principles also say supervisors must impose capital adequacy standards no lower than the Basle ratios applied in the larger industrialised countries.

The Basle ratios require a bank to hold capital and reserves equivalent to at least 8 per cent of its total assets.

Although the central European

bankers said they agreed with the principles in theory, they remained worried that the broad aims might be swamped by practical difficulties.

One of their biggest concerns is the high turnover of supervisory staff, since trained supervisors can easily earn more money in the private sector. The problem

of keeping supervisory staff is familiar in the UK and the US, but the central European bankers said it was "significantly more acute" in their region.

High staff turnover not only leads to inefficiency, since new supervisors need to be trained and may not notice trouble spots as easily, but also raises concerns about confidentiality.

"Confidentiality of both proprietary business plans and risk management strategies is at significant risk of being compromised when high turnover of bank supervisory staff results in former supervisors becoming current competitors," the working group warned.

The bankers warned that they would be unable to discuss issues frankly with their supervisors if they could not be assured of greater confidentiality, and called for conflict of interest clauses to be included in supervisors' employment contracts.

Asia pulls in western cash.  
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## SIEMENS NIXDORF



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# Siemens Nixdorf: User Centered Computing

## NEWS: INTERNATIONAL

## Cabinet row paralyses Israeli government

By Judy Dempsey and Avi Machlis in Jerusalem

Mr Benjamin Netanyahu, the Israeli prime minister, and Mr David Levy, the foreign minister, were yesterday locked in disagreement over the future shape of an inner cabinet, while violence spread in Hebron and the Gaza Strip, where a Palestinian youth was shot dead by an Israeli soldier.

The youth was killed after the Israeli army fired on Palestinians demonstrating over land which Jewish

settlers had tried to confiscate in the West Bank town of Hebron. Palestinians threw stones and petrol bombs, enraged by posters which had been pasted up on the front of Hebron shops.

The posters depicted a pig in Arab head-dress with the word Mohammed written on them.

The pig was portrayed stamping with one foot on the Koran, the Moslem holy book, while holding a pen in the other. The pig is regarded as unclean by both Moslems and Jews.

Although Mr Netanyahu and President Ezer Weizman immediately condemned the posters, the depiction of the prophet Mohammed in this manner has angered Arabs.

Police this week detained Ms Tatiana Snskin, a Russian Jewish immigrant, who is suspected of putting up the posters. She is expected to be charged today.

Her arrest has not diluted the rage felt by Moslems, who fear justice will be lenient.

On Monday police released

Korman, a settler from Hadar Betar, who allegedly killed a Palestinian child. He had been in prison for less than nine months. His ban has been banned from entering the occupied territories.

Palestinian leaders have repeatedly warned that unless the peace talks are resumed, they would be unable to prevent the outbursts of violence caused by an economy still strangled by the Israeli authorities and a peace process at a standstill.

The paralysis in the peace

process is reflected in the wrangling between Mr Netanyahu and Mr Levy. Government decision-making has come to a halt. Their disagreement has prevented the prime minister from presenting a cabinet reshuffle to parliament.

It is unclear what Mr Levy really wants.

He has protested about being left out of the decision-making process although he is a member of the inner cabinet which deals with the peace process.

He has welcomed the appointment to the finance ministry of Mr Ariel Sharon, the infrastructure minister, and has not opposed his admittance to the inner cabinet.

On the other hand, he has insisted the inner cabinet be dissolved, apparently fearing that Mr Sharon will have too much say in that cabinet, thus diluting the foreign minister's influence.

A government official said presentation of the cabinet could take place early next week if Mr Netanyahu and Mr Levy resolve their differences by the weekend.

Asia is still the main magnet for capital from industrialised countries, but new lending to Latin America and Eastern Europe accelerated sharply in the second half of 1996, the Bank for International Settlements (BIS) said yesterday.

European banks also strengthened their hold on international bank lending, but the BIS noted North American banks were expanding further with a strong upturn in credits to Russia.

New lending by banks in industrial nations to Latin America, the Middle East, Africa, Asia and Eastern Europe set a record of \$77.8bn in the second half of last year with outstanding claims rising to \$99.1bn at the end of 1996.

The BIS said in its latest semi-annual report on international bank lending that the record bank activity seemed to be little affected by the growing popularity of stocks and bonds from emerging markets strains in some countries' banking systems, large current account deficits or widespread attempts to limit reliance on volatile short-term capital flows.

In spite of growing caution by lenders towards certain countries, BIS said lending to Asia rose by \$31.3bn with Korean borrowers the most active, followed by Indonesia, China, the Philippines and Malaysia.

Reuter, Zurich

## 3 die in Egyptian land riots

Egyptian police have arrested 45 farmers after a shoot-out in which three people died. Security forces fired on farmers in southern Egypt protesting over a new law that would sharply raise the rent of agricultural land. A 70-year-old farmer, a 14-year-old boy and a woman, were killed.

The farmers were arrested for illegally carrying weapons and for rioting.

The new law, part of a government drive to privatise the economy, removes rents controls from agricultural land. Annual rents in some cases would double or triple.

The new law has enraged poor farmers, who have launched protests and started organising in some regions to try to get the law overturned. President Hosni Mubarak was quoted by Egyptian newspapers yesterday as saying that many farmers who are forced off land will be relocated to reclaimed desert areas that the government is promoting.

AP, Assut

## Morocco looks to 6% growth

Morocco expects economic growth of 6 per cent and inflation of 3.5 per cent by the year 2001 compared with zero growth and inflation of 3 to 4 per cent this year, the finance minister, Mr Mohamed Kabbaj, said.

The forecast was based on a normal agricultural season and resumption of tourism, Mr Kabbaj said.

The current account deficit is expected to remain below 2 per cent of GDP in the year to June 30, 2001 compared with 1.5 per cent in 1997, Mr Kabbaj said.

Reuter, Rabat

Why sho

## NEWS: WORLD TRADE

## Whiff of competition for tobacco industry

James Harding reports from Yuxi on Chinese cigarette makers' fears that the world's biggest market could be opened up to imports

In the small town of Yuxi in south-western China, Mr Zi Guorui, president of Yuxi Hongta Tobacco, has been watching warily as the US tobacco industry settled with the anti-smoking lobby.

"US companies have started to target developing countries," he says. "China still does not approve the import of foreign cigarettes, but in cases are smuggled in anyway each year. They are already a potential competitive threat... this [settlement] will increase US pressure. It will have a long-term effect on us too."

Mr Zi expects the recent deal requiring US cigarette makers to pay \$368m to protect the industry from future lawsuits, and the declining domestic market will sharpen American ambitions in China, the world's largest community of smokers. More than 300m Chinese people smoke about 1.900bn cigarettes a year, roughly a third of the world total.

The Yuxi factory, the largest in Asia, produces the Hongtashan cigarette, the best known local brand in China.

Foreign competition is only one of the threats to Hongta's position.

Rising production costs, downward price pressure, competition from imitations and growing concern over health risks pose tough challenges to a company half-sheltered, half-shackled by state ownership.

In that testing climate, Mr Zi has yet to prove himself. It was not he, but Mr Chu Shijun, whose uncompromising style and dogged investment in the highest technology machinery lifted the Yuxi factory from the ranks of inconsequential Chinese cigarette-makers in 1979 to become a world-class tobacco company by 1996.

But last December, Mr Chu was arrested and accused of corruption. The man who was China's "National Model Worker" in 1989 is today under house arrest in Yuxi. Officials are



More than 300m Chinese people smoke about 1.900bn cigarettes a year, roughly a third of the world total

investigating reports that Mr Chu authorised the free delivery of commercial quantities of cigarettes to government officials and high-ranking contacts.

After several years of strong growth, Hongta is expected to report tax and profits of Yn19.5bn in 1997, little changed from 1996, reflecting rising costs of production and falling prices.

The Yuxi factory, producing 2.2m cases of cigarettes a year, has the capacity to increase output to 2.5m cases, but is prevented from doing so by the China National Tobacco Corporation, the state monopoly in Beijing that manages the tobacco industry.

A packet of Red Pagoda Mountain costs Yn10 (\$1.20), down from Yn13 just over a

year ago, a reaction to oversupply in the market. Mr Zi estimates that 60 per cent of the hundreds of small and medium-sized cigarette makers in China are losing money. Hongta has had to cut margins to build market share, he says.

It is possible to pick up a packet for Yn2-Yn5, but these are almost certainly fakes, which the company believes are manufactured in the Philippines or Taiwan and then smuggled in China.

One element of the US experience that does not trouble Mr Zi is the prospect of liabilities imposed by state lawyers as punitive damages for smoking-related illnesses. "Our factories are owned by the government. If they fine us, they fine themselves," he laughs.

The official flavour of its investments reflects the mutual reliance of the state and the tobacco industry.

More than 40 per cent of revenues in the province of Yunnan come from the Yuxi factory alone. And, in the battle against foreign cigarettes, Hongta, rightly or wrongly, is counting on the state to repay the favour.

Mr Zi says he is not too worried: "Beijing is thinking a lot about this problem. They know that if China joins the WTO, then the restrictions on imports of commodities and the tax on imported commodities will come down. That might make it impossible for Hongta to make a living. If Hongta could not make a living, the whole industry would go broke. They could not let that happen."

The Association of South-east Asian Nations (Asean) is to conduct feasibility studies into plans for a huge electricity grid and natural gas pipeline system connecting member countries across the region. Mr Francisco Viray,

Philippines energy secretary, said Asean was considering integrating a number of cross-border energy schemes already under way or being considered in the region.

These included plans to connect supplies in Thailand, Vietnam, Laos and Cambodia, another project involving Brunei, Indonesia, Malaysia and southern Philippines, as well as separate proposals to link Indonesia and Malaysia to Thailand and Singapore.

An \$11bn pipeline could link gas fields in Brunei, Malaysia, Thailand and the Philippines to provide natural gas to these countries and to Singapore, said Mr Viray. He said Australia would be funding a separate study on connecting the electricity grids of member countries.

Andrew Taylor, Construction Correspondent

## Prop for Chinese houses

Germany has pledged commercial and technical help to develop China's housing market. A memorandum covering the German assistance was signed by Mr Klaus Topfer, German construction minister and Mr Hou Jie, his Chinese counterpart.

The rapidly expanding Chinese economy desperately needs more homes. Germany is expected to provide help in the key areas of building materials supply, urban traffic planning, environmental protection and the development of mortgage lending systems.

Andrew Taylor

■ British building materials supplier RMC Group plans to invest DM80m-DM100m in a Croatian cement works to develop production in three plants, one of which was closed, and remove bottlenecks. RMC hopes to expand construction materials business in the region, largely devastated by the 1991-95 conflict in the former Yugoslavia.

■ Ericsson Telefon has signed a \$110m GSM expansion contract with the Heilongjiang Posts and Telecommunications Administration in China. Ericsson will introduce micro-radio base stations to enable rapid and smooth deployment of high-capacity network. In addition, base stations will pave the way for future introduction of personal communication.

AFX-Asia

## Brussels still worried by McDonnell merger

By Emma Tucker in Brussels

The decision by US regulators to clear the \$13.3bn merger of Boeing and McDonnell Douglas has not alleviated European Commission concerns about the deal. EU officials indicated yesterday.

The Commission is still examining Boeing's proposed remedies to the tie-up, presented earlier this week, but they are understood to

be too weak to clear up Brussels' doubts.

Mr Karel Van Miert, competition commissioner, insists only substantial alterations meeting his concerns will result in Brussels' regulatory approval. "The decision by the FTC (Federal Trade Commission) in no way changes the serious doubts of the European Commission," an official stated.

On Tuesday, the FTC nodded through the merger, the deal right up until the Commission's final decision, Mr Van Miert had ceased to be competitive in the international commercial jet market.

If the two sides fail to reach agreement, it will not be the first time the US and EU have disagreed on a merger case. The Commission says the merging companies would have to respect the negative decision. Boeing can offer alterations to

the deal right up until the Commission's final decision, the 20-year deal would seriously squeeze the market for sole-supplier contracts and spare parts market.

Mr Van Miert, commissioner overseeing the dossier in Brussels, is likely to have drawn some comfort from the FTC decision. Four of the five FTC commissioners found a series of sole-supplier agreements Boeing has drawn up with three US air-

crafts "potentially troubling". The Commission believes the 20-year deal would seriously squeeze the market for sole-supplier contracts and spare parts market.

The increase in Boeing's defence and space business resulting from the merger would strengthen Boeing's already dominant position in commercial aircraft, because of the technology developed by publicly funded defence R&D.

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AFX-Asia

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## Why should you care that [www.wimbledon.org](http://www.wimbledon.org) is a scalable Web site?

The Web is bringing opportunities for business. But with these new opportunities come new problems. New rules. As you increase the amount of business you do on the Web, your system may have to grow and adapt. In other words, it will have to be scalable.

Take a look at [www.wimbledon.org](http://www.wimbledon.org). You'll find history, stats and real-time updates on the tennis action. But you'll also find a transaction-secure, complex Web site run on an IBM RS/6000™SP Web Server that has the scalability to handle 75 million hits.

Scalability allows you to increase the capacity of a system without rebuilding the whole thing. It seems like common sense. But the truth is, some Web servers are not easily scalable. So if you build a Web site that can handle five million hits and suddenly have ten million (or 75 million), your system may crawl (creating angry customers) or deny access (creating customers who assume you're out of business).

And as customers demand more sophisticated services — interactive customer service, on-line ordering, streaming video and other intensive tasks — you'll have even more reason to increase your system's capacity.

Whether you're a tennis fan or not, [www.wimbledon.org](http://www.wimbledon.org) is worth a visit. Check out the seedings, scores, even the weather. But most importantly, check out the kind of technology that can take your business into the next century. After all, what better place is there than [www.wimbledon.org](http://www.wimbledon.org) to see how to go to the Net?



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## NEWS: ASIA-PACIFIC

# Central bankers are relaxed over baht float

By Justin Marozzi in Manila, Manuela Saragosa in Jakarta and agencies

Thailand's surprise move to float the baht sent shock waves around the region yesterday.

Central bankers from neighbouring countries said they had been warned by Thailand of the impending move and were quite relaxed about it, but the Philippine central bank was forced to jolt up interest rates. Both it and Malaysia's Bank Negara intervened to support their currencies and Indonesia's rupiah came under pressure early yesterday morning.

The Philippine peso came under sustained attack as foreign exchange trading hit record levels and the central bank raised the overnight interest rate from 15 per cent to 24 per cent.

## Bangkok banking on unorthodox

**B**angkok's decision to float the baht must have an unorthodox ring to the mass of economists who believe devaluations are designed to help close a country's trade gap by boosting exports and squeezing domestic demand.

The Bank of Thailand's main purpose appears to be almost diametrically opposed to this received wisdom.

The bank admitted yesterday it hoped the move would pave the way for an eventual reduction in interest rates, which bankers say is badly needed to prop up an economy so weak that even beer sales are falling.

A jump in Bangkok share prices by nearly 8 per cent by the close reflected hopes that Thailand may be about to burst out of the strait-jacket of high interest rates needed to prop up the currency. But in the short term the baht's effective devaluation of about 17 per cent against the dollar will create as many problems as it solves.

Heavy dollar borrowing by Thai companies has made devaluation a risky option.

The run on the peso was the third in less than two months but by the end of trading the dollar had gained just 0.2 centavos to end at 26.378 pesos. Total volume reached a record \$1.05bn - compared with \$205m on Tuesday - of which the central bank accounted for more than a half. The bank was a net seller of about \$136m. The attack on the peso also brought jitters to the stock market, which shed 50.65 points or 1.7 per cent to close at 2,764.89.

"There are lots of scared people out there, there's a lot of smoke, but at the end of the day there's not all that much happening," said Mr Patrick Dewilde, of Citibank, one of the largest foreign exchange dealers in Manila.

"The central bank has now sent a strong signal to traders saying don't play with me, I'm serious. If you

want to play, do it somewhere else."

The central bank raised the key overnight interest rate twice yesterday from 15 per cent to 20 per cent and again to 24 per cent, surpassing a two-year high of 20 per cent in May when it defended the peso against another spell over attack from Thailand.

But with the three-month treasury bill, the benchmark for corporate borrowers, trading at between 10.75 and 11 per cent yesterday, analysts said the central bank move would be unlikely to feed through to harm companies.

Mr Roberto de Ocampo, finance secretary, said the effect from the Thai baht collapse was purely temporary. "I am not worried in any way about any fund outflow even if we have seen a large outflow [yesterday] because this is a short-term trend that will have no

lasting effect on our economy," he said.

In Kuala Lumpur, the Bank Negara intervened in the foreign exchange market using its own name for the first time in many years. The central bank usually uses a broker or Malaysia's biggest banks for its market operations, dealers said.

The actual size of the intervention was not known but dealers believed the amount of dollars sold by Bank Negara was small. Bank Negara kept the ringgit from breaking 2.825, dealers said.

"Bank Negara will continue to support the ringgit around 2.825. I think this time around, the central banks [in the region] will be able to defend their currencies," said Mr Dilip Rathna, economist with W.L. Carr in Singapore.

Indonesia's currency, the rupiah, shrugged off Thailand's effective deval-

uation of the baht with economists pointing to strong fundamentals in the Indonesian economy as evidence that there are few parallels to be drawn between the two economies.

The rupiah weakened to 2,445 against the dollar in morning trade yesterday but soon recovered to opening levels around 2,435, close to the low end of its trading band against the dollar, indicating its strength. On the surface, both Thailand and Indonesia have seen a rapid build-up in private external debt, a widening current account deficit and increasing exposure by banks to the property sector. But economists say Indonesia's case is more manageable.

In Japan, company officials and analysts said yesterday that the effective devaluation of the baht would hurt Japanese companies' operations in the

country by inflating the burdens of their dollar- and yen-based debts, while boosting the costs of the parts and components they import from Japan.

Japan by far has the biggest stake among foreign countries that have investments in Thailand. According to data by the quasi-governmental Japan External Trade Organisation, or Jetro, Japanese companies accounted for 280 of last year's 548 new investment projects in Thailand. In value terms, Japanese companies' investments totalled \$161.4bn (\$5.6bn) last year, representing some 45 per cent of the new investment money.

Traders said institutional investors were likely to cut their exposure to Thailand, but the impact of the "flight to quality" factor may be muted in the longer term.

Thailand: baht floated to ease interest rates



These loans have suddenly become expensive to repay, which could hit corporate balance sheets and add to the country's sickly financial sector's troubles.

"A lot of companies are going to suffer. Quite a few banks are going to suffer, but it's better to get the currency uncertainty out of the way," said Mr Michael Taylor, regional economist at W.L. Carr in Hong Kong. "No devaluation was a policy

**'The Thai authorities were caught between the devil and the deep blue sea'**

of self-strangulation."

Now comes the sensitive task of managing the aftermath.

The immediate consequence of the float was not the desired fall in interest rates but a rise, as the Bank of Thailand lifted its reference lending rate by two percentage points to 12.5 per cent.

Mr Carterwell believes the currency move is still a prelude to a permanent reduction in interest rates as the baht will recover quite quickly once speculative pressure dies away. The Bank of Thailand and Mr Thamrong Bidaya, the newly appointed finance minister, were simply facing up to reality by letting the currency fall, he said.

A sign that Mr Thamrong had shaken off the inertia of Mr Annuay Viravan, his predecessor who resigned abruptly two weeks ago, came last week when the authorities closed a number of bankrupt finance companies.

Mr Carterwell said the authorities must also have recognised that the capital controls imposed when the baht came under intense pressure in May could not become a permanent defence against speculation.

Though they remained in place yesterday, the currency float should enable them to be lifted in due course.

Much depends on how nimble the authorities move to soften the impact of the

devaluation on corporate balance sheets.

This could be done by allowing companies to amortise foreign exchange valuation losses over a long period and by permitting them to offset such losses against tax, Mr Carterwell said.

In contrast, Mr Neil Saker, regional economist of Socgen-Crusby in Singapore, remains sceptical. There was a risk of financial sector meltdown, he said, as more corporate problems hit a banking system already reeling under a bad debt burden estimated at as much as \$600bn (\$20bn).

Interest rates might have to stay high. Financial markets would impose a risk premium because of Thailand's weak coalition and its shaky record in managing the economy. Inflationary pressures, which have been low hitherto, would increase as the currency fell.

"You're going to see the real economy beginning to slide down," Mr Saker said. "Corporate finances will be hit hard because currency depreciation will destroy balance sheets."

As the squeeze continued into the second

half, growth this year could fall as low as 1 per cent, he added, unheard of for an Asian "tiger" country.

Such gloomy prospects must strike fear into neighbouring governments already struggling with a problem of excess manufacturing capacity.

While the Philippines now looks to be in the front line

Asian economies are forced to come to terms with over-investment and over-capacity.

The much vaunted alliance of regional central banks, assembled over the past year to protect against currency speculation, may soon be put to the test.

Peter Montagnon

## Chinese share prices tumble after handover

By James Harding in Shanghai

China's stock markets tumbled yesterday, the first day of trading since the return of Hong Kong to Chinese sovereignty.

Investors cashed in profits after months of pre-handover positive sentiment, as well as widespread expectations that a flood of new issues will depress prices, drove down the indices on both the Shanghai and Shenzhen exchanges.

The hard-currency B index in Shanghai fell 3.42 per cent to close at 78.69 points in thin trade and the A share index closed 4.11 per cent lower at 1,253.01 points. Shenzhen's A shares slipped 4.07 per cent, driven down by heavy losses in Shenzhen Development Bank after

reports that it might be given a lighter weighting in the market's main sub-index. Trading in Shenzhen B shares, along with the Hong Kong market, reopens today.

China's mainland markets are divided into A shares, reserved exclusively for Chinese citizens and denominated in local currency, and B shares, restricted, in theory, to foreign investors and denominated in US dollars or HK dollars.

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the return of Hong Kong.

The run-up to the handover had buoyed prices on mainland markets in recent months and with the return of Hong Kong now realised, that market support has evaporated, said an analyst for a Shanghai brokerage.

"All of the buying in the last two months was premised on the return of Hong Kong."

World stock markets,

Page 34

### Schoolchildren treated after inhaling fumes

## Japanese battle biggest oil slick

By Bethan Hardison in Tokyo

Emergency operations were under way last night to contain Japan's largest oil spill, which left a slick covering 7km of Tokyo Bay, near the city of Yokohama.

The 15,000 kilolitres of oil leaked from the Diamond Grace, a Japanese-owned, Panamanian-registered tanker which appeared to have run aground in shallow water. The oil flow was quickly stemmed as ships converged on the area to lay barriers and spray chemicals on the crude oil.

Officials from Japan's Maritime Safety Agency were yesterday questioning the Japanese captain of the ship. The agency is also believed to be investigating whether structural problems contributed to the accident.

Although the ship is less than three years old, it has a single hull. Most tankers are now built with double hulls to reduce the risk of oil spills after minor accidents.

Warm weather meant large amounts of oil vaporised rapidly, and the fumes drifted over residential

areas. Several schoolchildren were treated after inhaling fumes.

The Diamond Grace is co-owned by subsidiaries of Mitsubishi Oil and Nippon Yusen, one of Japan's leading shipping companies, with crews from Japan and the Philippines.

The environmental impact of the spill is unclear. The land around Tokyo Bay is heavily industrialised but it is also densely populated. Local fishermen are concerned about fish and shellfish in the bay.

The accident is the second big oil spill in Japan this year.

On January 2 a Russian tanker broke up in the sea off the western coast of Japan, releasing 6,000 kilolitres of oil.

Barriers are erected around the Diamond Grace yesterday to limit the damage from the crude oil spill

## Taiwan eases listings curbs

Taiwanese companies may apply to list shares on domestic and foreign stock exchanges simultaneously under a liberalisation measure that came into effect yesterday. An official at the Securities and Exchange Commission, the capital markets watchdog, said the change was part of ongoing financial market reforms being implemented under a cabinet policy to liberalise Taiwan's financial markets. Foreign companies are now permitted to list shares on the Taiwan stock market.

However, Taiwanese companies will not be allowed to list shares on stock exchanges in communist China, and vice-versa.

Officials said the reform was intended to facilitate stock trading across exchanges to better integrate Taiwan's once-isolated exchange into the international financial system. Securities analysts said Taiwanese companies might seek overseas listings to lower their funding costs.

Since 1992 foreign companies with shares listed in overseas markets have been allowed to tap into Taiwan's market through issuance of depositary receipts, but none has yet applied to do so.

Laura Tyson, Taipei

## Taipei deputies in punch-up

Taiwan's constitutional reform process degenerated into chaos yesterday as National Assembly deputies punched and kicked each other, leaving two injured.

A deputy from the fledgling New Party was beaten during the fracas and blood streamed from the back of his head. Another of the party's deputies was taken unconscious to hospital.

The National Assembly, an increasingly marginalised elective body whose sole function is to revise the constitution, has been reviewing a package of amendments proposed by the ruling Nationalist party, which dominates membership. Negotiations over the proposals are continuing.

Reuter, Taipei

## Canberra wins approval

Moody's, the US ratings agency, has expressed cautious approval for the economic management of the Australian government under Mr John Howard, the prime minister. The agency yesterday held out the prospect of an upgrading of Australia's Aaa sovereign debt rating, downgraded in 1989, but remained critical of some aspects of the economy.

It cited a strengthened fiscal policy framework and prudent monetary stance, but said an ultimate upgrade would depend on Australia's ability further to reduce its reliance on foreign savings.

"Economic growth and fiscal tightening measures in the last few years have had a positive influence on the underlying budgetary position of the government sector," the agency said.

The underlying deficit is projected to be less than 1 per cent of gross domestic product this financial year. The federal and state governments are also improving financial flexibility by using proceeds from privatisation initiatives to reduce debt burdens and lower debt servicing costs.

Moody's said the fiscal improvement had assisted national savings, but "the country still faces a sizeable gap between its own sources of savings and current levels of investment".

## S Korean sentiment picks up

South Korean businesses expect the economy to remain depressed in July, but sentiment has improved compared with June and a year ago, a corporate survey reported yesterday. The Business Survey Index (BSI) provided by a powerful lobby group representing the nation's biggest conglomerates, or *chaebol*, stood at 87 for July against 77 for the same month a year earlier and 80 for June this year. A BSI figure higher than 100 means businesses' outlook is bullish. Anything less than 100 means their outlook is bearish.

Reuter, Seoul

If the rainforests are being destroyed at the rate of thousands of trees a minute, how can planting just a handful of seedlings make a difference?

Unless help is given, soil is exhausted very quickly by slash and burn farming methods. New trees of tropical forests would then have to be cleared every two or three years.

This unnecessary destruction can be prevented by combining modern techniques with traditional practices so that the same plot of land can be used to produce crops over and over again.

In La Plancha, Colombia, our experimental farm demonstrates how these techniques can be used to grow a family's food on a small four hectare plot. (Instead of clearing the usual ten hectares of forest.) WWF fieldworkers are now involved in over 100 tropical forest projects in 45 countries around the world.

The idea behind all of this work is that the use of natural resources should be sustainable.

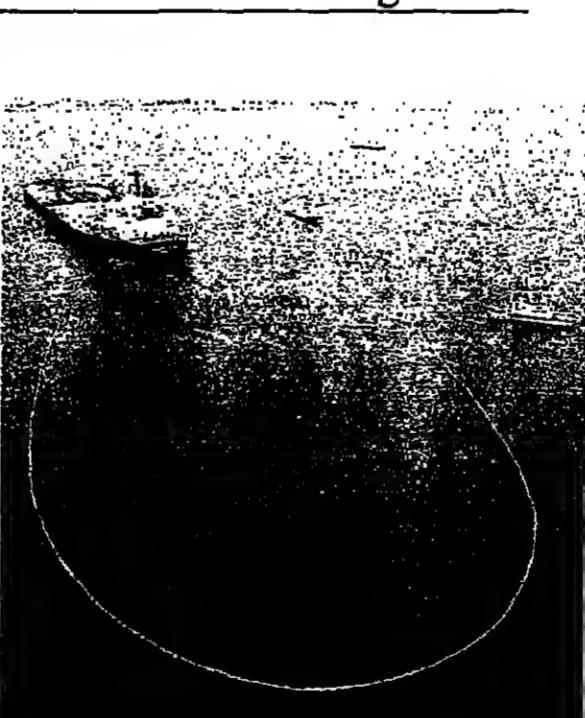
WWF is calling for the rate of deforestation in the tropics to be halved by 1995, and for there to be no net deforestation by the end of the century.

Where trees are chopped down to be used for construction, as in Paraguay and Pakistan, we supply other species that are fast-growing and easily replaced.

These tree nurseries are just part of the work we do with the people of the tropical forests.

WWF sponsors students from developing countries on an agroforestry course at UPAZ University in Costa Rica, where WWF provides technical advice on growing vegetable and grain crops.

**FOR THE SAKE OF THE CHILDREN WE GAVE THEM A NURSERY.**



Barriers are erected around the Diamond Grace yesterday to limit the damage from the crude oil spill

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## NEWS: THE AMERICAS

# Clinton changes ground on tax cut

By Gerard Baker  
in Washington

The protracted political chess match that is the US government's budget process reached its endgame this week, when President Bill Clinton presented his response to bills passed by Congress at the end of last week.

Though the rhetoric continues to exude mutual hostility, the indications are that the White House and the Republican leadership are at last close to a final budget deal - one that will not only plausibly promise to balance the federal budget deficit by 2002, but a deal that will contain the largest tax cut Americans have enjoyed in 16 years.

The president's new plan should improve the prospects for agreement. Mr Robert Rubin, the Treasury secretary, said on Monday, because "it recognises the views of others".

That was a tacit way of acknowledging a significant compromise by Mr Clinton that marks another large shift by his administration towards the Republican party's political agenda.

Having for years denounced Republicans' efforts to cut taxes on capital gains from investments in stocks and real estate, the president indicated with his new proposals on Monday that he was at last prepared to accept a modified version of the plan.

A capital gains tax cut has, since the days of President Ronald Reagan, been the ark of the Republicans' economic policy covenant, and one of the principal lines of cleavage in American politics.

Conservatives have argued the measure would increase savings, and encourage investment in American businesses in a way that would ultimately, if not immediately, benefit the whole economy.

Democrats have always been suspicious of these "trickle-down" arguments,

US raw factory orders in May fell 0.7 per cent to a seasonally adjusted \$823.32bn, the second decline in the past three months, agencies report from Washington.

Figures from the Commerce Department showed the decline in May compared with a revised increase of 1.4 per cent in April to an adjusted \$325.54bn and an unrevised 1.7 per cent fall in March to \$321.15bn.

Orders for durable goods in May also fell 0.7 per cent to an adjusted \$175.86bn, after rising 1.8 per cent in April to \$177.11bn.

Weak demand for new cars and aircraft helped push down the value of new orders. Shipments and order backlog also weakened from April.

The report added to signs factory business was tapering off in the second quarter, forecast by analysts on the basis of weaker retail sales.

believing that a capital gains tax cut represents merely a bonanza for the wealthiest Americans, with little or no gain for the rest of the country.

When the process began last February with the publication of the president's budget proposals, Mr Clinton seemed as reluctant as ever to grant a capital gains tax cut. Instead, he proposed a range of measures aimed at middle-income families, including the elimination of tax from gains on the sale of a house up to a maximum value of \$500,000.

Pressing ahead with their own legislation in Congress, the Republicans produced bills in the House and Senate which differed slightly in the details but both of which proposed a cut in capital gains tax that would reduce the rates of tax paid by all taxpayers and would cost at least \$25bn over 10 years. Throughout the congressional deliberations, administration officials condemned the proposed tax cuts.

They will then turn to the president's new proposals, aiming to reach final agreement with the White House by early August. Mr Clinton's critical vote-face on capital gains tax brings the prospect of an agreement much closer.

But on Monday, announcing his response to the bills, Mr Clinton signalled for the first time that he would go along with the main thrust of a reduction in the tax.

The main aim of his revised plans was the same tax cut for middle-income families he had targeted all along.

Mr Clinton's capital gains tax cut proposal did seek to focus more of the benefit on those earning average salaries. Democrats pointed out that the president's plan would offer twice as much relief to those earning between \$15,000 and \$30,000 per year as the House and Senate proposals.

But administration officials did not try to deny that the benefits would fall disproportionately on the better-off.

In fact, in terms of the total value of the tax cut, according to the White House's own calculations, the wealthiest 20 per cent of US taxpayers will receive almost as much of Mr Clinton's tax cut as the bottom 60 per cent.

"We're very pleased that President Clinton has taken a giant step closer towards our tax cut plan," said Rep Bill Paxton, a prominent conservative Republican.

Democrats were less happy. "He's given up ground before we sit down," said Mr Charles Rangel, the leading Democrat on the House Ways and Means committee.

When the Congress returns from its Independence Day holiday break next week, Republican leaders will first have the task of reconciling the different House and Senate versions of the budget bills, a process that should prove relatively simple.

They will then turn to the president's new proposals, aiming to reach final agreement with the White House by early August. Mr Clinton's critical vote-face on capital gains tax brings the prospect of an agreement much closer.



Pierre Trudeau (left), Jean Chrétien (centre) and Brian Mulroney: leaders all, Québécois all, reflecting political but not economic clout

A region's growing economic muscle is being felt in Ottawa

## Canada's centre shifts to west

**N**othing created more commotion during Canada's recent election campaign than an aggressive TV ad suggesting politicians from Quebec had too much influence in national affairs.

The advertisement was screened by the Reform Party, formed in the late 1980s with the slogan "The West Wants In". Reform emerged from the election with 60 seats, making it the biggest opposition party in parliament.

Many Canadians, especially in Ontario, still feel uncomfortable with Reform's populist, right-of-centre platform that includes greater accountability by members of parliament, abolition of gun controls and an emphasis on "family values".

But Reform is expected to be taken seriously as a voice for a region that has increasingly chafed at the perceived disparity between its growing economic muscle and its political influence on the federal government in Ottawa.

Mr Jim Gray, a prominent Alberta oil executive and chairman of the Canada West Foundation, a Calgary-based think-tank, says: "The centre has acted in a somewhat cavalier fashion

towards the regions. I think that's over".

Ottawa's attention has long been consumed by the separatist threat in Quebec. The French-speaking province's interests have played a disproportionate role in shaping issues from farm trade policy to big defence contracts.

Official bilingualism has made it more likely the prime minister and senior cabinet ministers will come from Quebec than from provinces such as British Columbia and Alberta, where French is seldom heard.

Mr Pierre Trudeau, Mr Brian Mulroney and Mr Jean Chrétien, who have led Canada for 28 of the past 30 years, are all Québécois.

Mr Conrad Winn, president of Compas Research, a polling company, says the "crowd" in Ottawa remains blinkered to western Canadian concerns.

Much of the media, including the Toronto-based Canadian Broadcasting Corporation, has underestimated "the power and the frustration of the west," Mr Winn adds. He says the Reform party still has an image in central Canada as "people you couldn't invite home".

Meanwhile, Canada's economic centre of gravity has

shifted steadily westward. A recent Statistics Canada study shows only three of 10 provinces have gained population in the past three decades. Two of the three, Alberta and British Columbia, are in western Canada. BC's population grew 2.7 per cent a year from 1991-96, against 1.3 per cent for

Alberta, which has the lowest tax rates in Canada and is the only province without a retail sales tax. Together with neighbouring Saskatchewan, it has led the way in fiscal discipline. The two provinces were the first to balance their budgets.

Calgary now boasts more corporate head offices than Montreal. Among those that have recently moved is Canadian Pacific Railway, one of Canada's corporate icons.

"There's a sense of optimism here, a sense of anticipation and growth. It's a stimulating place for business," says Ian LaCouture, a CPR official in Calgary. Also, the west's growing economic clout has begun to find an echo in national politics.

The government was quick last year to balance an \$837m (\$636m) subsidy to Bombardier, the Montreal-based rail and aerospace group, with a similar (though smaller) advance to Vancouver's Ballard Power Systems, which makes fuel cells for motor vehicles.

British Columbia succeeded in persuading Mr Chrétien two years ago to recognise it as a separate "region" for the purpose of amending the constitution.

Mr Chrétien's policy towards Quebec has incorporated some "tough love" elements favoured by many westerners, such as rejection of a "partnership of equals" between an independent Quebec and English-speaking Canada.

Mr Gray says "there's a self-confidence that comes with [economic] strength. This has introduced a new unity mix." He predicts a revival of Reform's proposal for a "Triple-E" (elected, equal and effective) senate along the lines of the upper house of the US Congress.

Tales of a western separatist movement occasionally surfaces. The idea was floated in the early 1990s for Alberta and BC, plus north-west US states, to form a loose economic and political region called Cascadia. But the separatist seed has so far fallen on stony ground. "We are true Canadians," Mr Gray says. "We believe in the country."

Westerners' growing self-confidence is more likely to be directed for now at getting Ottawa's attention than trying to go it alone.

Bernard Simon,  
Scott Morrison

## Clinton wins applause for hands-off internet policy

Cyberspace commerce is expected to grow to \$25bn per annum by the year 2000, report Paul Taylor and Louise Kehoe

If there are any critics of President Bill Clinton's "hands off" policy toward the internet, their voices were drowned this week by the praise and applause of US computer, software and other business groups.

At a White House gathering on Tuesday packed with high-tech industry executives, President Clinton affirmed the administration's stance. There should be no new taxes in cyberspace, he said, and minimal government regulation.

in a new policy paper. "A framework for global electronic commerce," the administration endorsed the principle of "self-regulation" for the internet. "For electronic commerce to flourish, the private sector must lead," the report said. "Unnecessary regulation could cripple the growth and diversity of the internet."

It was just what the industrialists, intent upon creating a global trading network on the internet, wanted to hear.

"This is an important step on the part of the administration to assuring the unfettered growth of commerce over the internet," said Mr William Archey, president and chief executive of the American Elec-

tronics Association, the largest US high-tech trade group. Commerce over the internet is projected to grow from about \$1bn last year to up to \$25bn by 2000. "In many ways, electronic commerce is like the Wild West for the global economy," said Mr Carl Pascarella, president and chief executive of Visa USA, the credit card group. Visa is committed to making electronic commerce safe, easy, economical and accessible, said Mr Pascarella.

Persuading foreign governments to support the "tariff free" proposal may prove difficult. The administration report argues that the global internet traverses national borders in ways that cannot be controlled, making it difficult to apply import tariffs.

In Europe the hands-off US approach was broadly welcomed by both industry and the European Commission.

European internet service providers in particular were

pleased with the free market tone of the Clinton paper. "It is clear that the Clinton administration has got its head around the internet and we welcome it," said Mr David Barratt, UUNet's marketing director.

Mr Barratt, who describes the internet as "the largest free trade zone in the world", said it now appeared the US, the European Union and the British government were all "heading in the same direction."

The most contentious element of the administration policy may, however, be its stance on taxation of the internet. President Clinton said the internet should be a tariff free zone with no new taxes.

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Next week ministers from member states and neighbouring countries will meet in Bonn at a conference on global information networks organised by Germany and Mr Martin Bangemann, European commissioner for industry.

Publishers set up internet megasites; Page 17

## Take a look at the latest from Indian Industry.



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## THE UK BUDGET

## COMMENT &amp; ANALYSIS

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Fax: +44 171-407 5700

In opposition, Mr Gordon Brown rejoiced in the title of "iron chancellor". In his first Budget yesterday he showed that he was made of more malleable stuff.

He began with stirring rhetoric about long term fiscal and monetary prudence and a robust analysis of the dangers facing the UK economy: overheating, fired by a consumer boom and rapid growth in the service sector; surging sterling and disappointing industrial investment; Lopezed economic expansion and rising inflationary pressures.

He explained that the 3% per cent rate of growth which the Treasury is now predicting for this year is incompatible with a long term growth potential of some 2% per cent. The economy, he confirmed, now lacks spare capacity. And let no-one doubt, Mr Brown proclaimed, that he was the man to take the necessary fiscal measures to match a monetary tightening by the Bank of England to keep inflation under control.

So far, Mr Brown seemed entirely in accord with the consensus of the day, including the Bank of England, most independent economic institutes

and a large part of the City. Alas, when he started to serve up the numbers, Mr Brown was revealed to be more steely in rhetoric than in resolve. He did, it is true, raise taxes by £3.4bn in the current year and by £4bn next (£3bn if the one-off windfall tax on privatised utilities is included). However, this was a bare minimum response to the strong warnings with which he began his speech. As had been widely predicted, he lacked the stomach to direct much of tax increase at the part of the economy which now needs to be curbed - domestic consumption.

Even after his Budget the Treasury predicts that consumer expenditure will rise by 4% per cent this year, while the balance of payments deficit widens from £24bn in 1996 to £44bn in 1997.

His only substantial measures to affect the personal sector were a reduction of mortgage interest relief to 10 per cent, an increase in stamp duty on more expensive houses and a 6 per cent real increase in fuel prices. The cut

in mortgage interest relief was toed the right thing to do, but the measure announced yesterday, a cut from 15 per cent to 10 per cent, showed every sign of political compromise - timid indeed, when full abolition could have easily been justified.

Deferring the change to the next financial year was also too soft, considering the chancellor's anxieties about annual house price inflation, now running at around 11 per cent.

The direct hit on the personal sector amounts to only about £1bn this year, a trifle compared with the £84bn which consumers are expected to spend this year than they did last year, and the £30bn or so of windfalls which people are expecting from demutualisation of building societies and other institutions.

Unfortunately Mr Brown arrived in Downing Street with a clutter of populist baggage. Too much of it made its way into the new dispatch box with which he has replaced Gladstone's battered case. The party

unwisely ruled out a broadening of the value added tax base. It is committed in future to a 10p starting rate of tax which makes little sense, and almost any increase in the income tax burden now seems to be out of bounds. While low personal taxes are no doubt desirable, Labour's first Budget clearly shows the penalty of laying too many electoral sweeteners on the table.

It was not surprising, therefore, that Mr Brown decided to raid the corporate sector. As expected, he raised £2.3bn from the abolition of dividend tax credits in the current year, rising to nearly £4bn next year. This will, other things being equal, depress share prices, reduce the value of pensions and, to the extent that companies offset these effects, raise the cost of capital. All of this is bad for the investment on which Mr Brown laid such emphasis, and will do little to cool down economic growth in the short term. He has

made a few concessions, most importantly by lowering the rate of corporation tax from 33 per cent to 31 per cent. This may, as he hopes, encourage inward investment. But the claimed enhancement of corporate investment is likely to be more than nullified by the abolition of dividend credits.

He has also recognised that the abolition of credits might result in the double taxation of company profits for shareholders - paying first in corporation tax and second in full income tax on dividends. There are, therefore, some offsetting measures: a partial protection for higher rate taxpayers and some shelter eventually in special tax exempt savings accounts.

These offsets at least show sensitivity to the need for tax fairness, but the chancellor would have done better to leave changes to corporate taxes until later. These measures provide little evidence of the considered review he claimed, and savour much more of opportunistic tinkering.

The other substantial money-raising measure was the windfall tax, which was pitched at a level designed to cause only a tolerable volume of outcry from the utilities. The tax, conceived during opposition out of shallow populism and the need for cash, has gained nothing in respectability from its detailed implementation.

True, some attempt has been made to relate it to a measure of excess profits in the first four years after each utility was privatised. But incidence of the tax remains arbitrary. And by focusing on the first four years, the chancellor has emphasised the inequity of a retrospective tax which penalises present shareholders for windfalls made by another group perhaps a decade ago.

Despite these criticisms, however, Mr Brown must be congratulated for being clear about the economic problem, and for moving in the right direction, towards fiscal balance. He felt obliged to throw a few fish to his

backbenchers by reallocating £2bn of next year's contingency reserve to health and education.

But despite the cheers it seems clear that he is grimly determined to stick to the very tight spending totals which he inherited. Indeed, the health budget was so unrealistically tight that some slippage was inevitable under any government.

If Mr Brown really can stick to the spending totals he could, by the end of the century, become only the third of the 20 post-second world war chancellors to achieve a surplus. The first was Roy Jenkins, who turned a Tory deficit of 5 per cent of GDP into a surplus of 1% per cent in only three years.

The second was Nigel Lawson who achieved a record surplus of 3 per cent of GDP nine years ago and then blew it all by laxity. This time round the Bank of England is in charge of interest rates so after the Budget they will have to go up. Even so, Mr Brown still needs to take care that the economy does not slide down the same chute as under the Tories after 1989.

## A missed opportunity



MARTIN WOLF  
The Budget was not as radical as might have been hoped, but it has not done too much damage

Mr Gordon Brown boasted when presenting Labour's first Budget for 18 years yesterday that "this is a government that keeps its promises on tax". A democrat must admire the intention, but an economist must bewail the promises. The overall result is a missed opportunity.

The Conservative governments of the past 18 years achieved much good, as Labour tacitly acknowledges. Equally, Labour's fiscal inheritance could have been far worse. Yet Mr Brown is right to argue that investment has been far too low, both in people and in physical assets. If the long-term performance of the economy is to improve, investment needs to rise.

The chancellor is equally correct in his assessment of the economy today. It shows the distressingly familiar signs of incipient overheating. Consumer spending is forecast to increase by 4% per cent in real terms this year; house prices are rising sharply, particularly in the south east; and broad money is growing at 10 per cent.

The Treasury's view that the output gap may already have dis-

appeared seems plausible. It would have been foolish for the chancellor to assume anything else.

The question is whether this sound analysis has been matched by equally sensible policy. The answer is no. A Budget supposed to curb consumption and promote investment inflicts most of

its pain on corporations rather than households and on savings rather than consumption. The well-conceived radicalism of Mr Brown's liberation of the Bank of England has not been matched by his fiscal actions.

The most obvious missed opportunity was the failure to abolish mortgage interest relief outright. The reduction of the relief to 10 per cent, from 15 per cent, raises £900m in 1998-99, from an indexed base, and another £950m the following year. But once Mr Brown and Mr Tony Blair, the prime minister, had agreed this change at least was consistent with their manifesto, it is impossible to understand why they did not abolish it. This would have raised another £2bn.

With this and every other opportunity to attack more questionable allowances foregone, the measures chosen were bound to be second best. The increase in stamp duty, for example, is a tax on mobility.

The problem with the British housing market is not that people find it too easy to buy and sell, but that too many look to their house as an investment asset rather than as a dwelling. No increase in stamp duty, combined with a larger withdrawal of mortgage interest relief, would have been far more sensible.

The decision to lower VAT on domestic fuel and power from 8 to 5 per cent was well trailed. It does not make it any more sensible, since it will give the biggest benefit to those with the largest heating bills - hardly likely to help the poorest. It falls particu-

larly strangely alongside proposals to raise the rate of increase in taxation of road fuel to 6 per cent in real terms. Equally well trailed is the commitment to introduce a 10p starting rate of tax, which the chancellor reiterated. But repetition does not make that a better idea either.

Yet the heart of the fiscal side of Mr Brown's budget remains the assault on corporations, particularly his decisions to eliminate the credit for advance corporation tax and impose the expected windfall tax on privatised utilities. The first of these is to raise £2.3bn this financial year, from an indexed base, followed by £3.95bn in 1998-99 and £5.4bn the year after. The latter is to raise £2.6bn in 1997-98 and the same again in 1998-99.

Even allowing for the welcome reduction in the rate of corporation tax, from 33 to 31 per cent, the corporate sector is badly hit: its overall tax burden is set to

rise £4.9bn this year (leaving aside anti-avoidance measures), £9.5bn again in 1998-99 and £3.1bn in 1999-2000, after the windfall tax ends. Over three years, the owners of corporate assets will be at least £12.9bn worse off for Mr Brown's Budget. Why this smash-and-grab raid should encourage investment is, to say the least, not obvious.

That said, the windfall tax, albeit objectionable in principle and arbitrary in its calculation, makes some effort to calculate the value of the excess profits to the shareholders. Unfortunately, the shareholders who received the profits are not likely to be those of today. Equally objectionable is the notion that pension funds, both corporate and personal, can be taxed more heavily without adverse consequences for pensioners. Investment or, in all probability, both.

If the fiscal changes remain as disappointing as they were expected to be, the spending plans are more defensible. Whether the welfare-to-work proposals function as hoped is far from evident. But the underlying principle that able-bodied people should not expect to receive support for remaining idle is right, both morally and economically. The question remains, however, how a long-term programme to increase employability can be financed from a one-off tax.

A still more interesting question is how public spending is set to evolve over the course of the parliament. That will depend on the outcome of the spending reviews now under way. But the chancellor reconfirmed his intention to stick by the previous government's plans for this financial year and 1998-99. He has dealt with the most obvious problem created by this commitment by allocating £2.2bn from the contingency reserve to health and education next year. Now depart-

ments know what they will have and that the long-term spending reviews themselves are serious exercises.

This Budget will not be remembered for its radicalism. It will also leave most of the burden of slowing down the runaway engine of consumption on the Bank of England and higher interest rates. That, in turn, means a strong pound. Taken along with the fiscal assault on the corporate sector, this can only be seen as a Budget for bashing business. In all, it is as old Labour as it is new. It targets the corporate sector. But it is also fiscally prudent.

On balance, the Budget is, as expected, no radical departure. The proposals are also partly misconceived and partly misdirected. But Mr Brown has not done too much harm. He has now almost a year of reflection in which to work out how to do a great deal more good.

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## High-risk spending strategy



NICHOLAS TIMMINS  
Allocating most of his contingency reserve now may leave the chancellor badly exposed later

With the sort of bold gesture for which he is cultivating a reputation, the chancellor yesterday produced the funds necessary to allay the worst fears of the National Health Service and of schools over public spending for next year.

It was the sharpest stunt of the Budget. This does not mean, however, that with one bound the chancellor is free. The good news for schools and hospitals is likely to prove bad news for just about everybody else - and even monies poured into the NHS will turn out to be copper and silver rather than gold.

Traditionally, the contingency reserve - the cash the government holds in its back pocket for crises such as bovine spongiform encephalopathy, or "mad cow disease", and for distribution in the later years of the public spending round - is doled out in the autumn.

This year is different. First, the government is tied to spending plans for next year which allow for barely 0.5 per cent real terms growth in public spending. And second, Mr Gordon Brown is determined not to have anything remotely resembling a conventional public spending round this year, with no further Budget until next spring.

His answer was to distribute now most of the cash available from the £5bn reserve. Traditionally, chancellors baulk the reserve as they enter a new

financial year - which in this case would leave about £2.5bn available for departmental spending in 1998-99 and £2.5bn to be held back for unforeseen crises next year.

What the chancellor has done is to allocate most of the £2.5bn for departmental spending early - £1.2bn for the NHS and £1bn current spending for education. Roughly speaking, that leaves only about £200m for conventional spending: cash which later in the year can be slipped out to other departments and to local government to ease the frighteningly tough spending plans they face for the year from next April.

For the NHS, the extra money - £1bn for it for England - means 2.25 per cent growth in real terms. This is less than the running average of 3 per cent the Conservatives achieved over 18 years, but far better than the inevitable 0.2 per cent increase pencilled in for next year.

It is not riches, but it considerably reduces the chances that government ministers will find themselves celebrating next year's 50th anniversary of the NHS amid a full-blown financial crisis next summer. It will still not be that good because the NHS is carrying a hangover of £350m in debt from last year which it is unlikely to clear entirely this year.

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financial year - which in this case would leave about £2.5bn available for departmental spending in 1998-99 and £2.5bn to be held back for unforeseen crises next year.

Council finance officers had calculated that schools needed an extra £815m next year to meet inescapable costs, such as the phased teachers' pay award, and essential requirements such as an increase of 55,000 in school pupils. The £1bn will be welcome news indeed.

But education will be the only bit of local government that is celebrating. Elsewhere gloom will reign. The £2.2bn taken by health and education means there will be precious little, if anything, left for other services - police, fire, libraries, museums, highways maintenance and, perhaps most critically, social services.

A recent survey showed that several local authorities have already set "stringent limits" on the number of care home places they are buying, while other services have also taken significant cuts.

The result would be a spiral of decline in which a Labour government, of all governments, found it had fundamentally shifted the public/private boundary in two of the areas about which it most cares - health and education.

Once moved, the boundary would prove extremely difficult to shift back. Within the constraints he had set himself - his hair-shirt acceptance of the Tories' spending plans - Mr Brown did his best yesterday to avoid that. The question is: will it prove to have been enough?

Without additional money for social services, bed blocking is likely to get worse - limiting the impact of the extra NHS spending, in spite of the government's embryonic plans to allow more pooling of health and social services budgets.

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الآن الذهاب

Chancellor warns that danger signals seen in earlier recoveries are reappearing

## 'I will not repeat past mistakes'

The chancellor began his speech by setting out the background to his measures. The following is an extract: "Behind the numbers and statistics the central purpose of this Budget is to ensure that Britain is equipped to rise to the challenge of the new and fast changing global economy... The impact of the global market in goods and services, and of rapidly advancing technology, is now being felt in every home and every community in our country. New products, new services, new opportunities challenge us to change; old skills, old jobs, old industries have gone and will never return.

"For our country, the first industrial nation, this new global economy, driven by skills, creativity and adaptability, offers a historic opportunity. The dynamic economies of the future will be those that unlock the talent of all their people, and our creativity, our adaptability, our belief in hard work and self-improvement. The very qualities that made Britain lead the world in the 18th and 19th centuries, are precisely the qualities we need to make Britain a



Leader of the House Ann Taylor and prime minister Tony Blair listen to Gordon Brown

PA News

strong economic power in the 21st century.

"But to achieve this we must address the four weaknesses that have held us back for too long and for too many years - instability, underinvestment, unemploy-

ment and the waste of talent... In a global economy, long-term investment will come to those countries that demonstrate stability in their monetary and fiscal policies and in their trading relationships, and for Britain

government sets the inflation target and the Bank of England sets interest rates to meet that target.

"This reform signified our determination to break from the short-termism of the past and establish long-term confidence..."

"The chancellor is first and foremost the guardian of the people's money. But during the 1980s the national debt has doubled. This year alone the taxpayer will pay out £25bn in interest payments on debt, more than we spend on schools.

"Public finances must be sustainable over the long term..."

"My first rule - the golden rule - ensures that over the economic cycle the government will borrow only to invest and that current spending will be met from taxation. My second rule is that, as a proportion of national income, public debt will be held at a prudent and stable level over the economic cycle. And to implement these rules, I am announcing today a five year deficit reduction plan..."

"We have seen a rapid growth of consumer spending of nearly 4 per cent over

the last year... The growth of average earnings has accelerated to 4.5 per cent a year. The rate of broad money growth has been around 10 per cent for a year. These increases in consumer spending, earnings and money supply are continuing even as industrial production and manufacturing output have been recovering only slowly..."

"Britain cannot afford a recurrence of the all too familiar pattern of previous recoveries: accelerating consumer spending and borrowing, side by side with skills shortages, capacity constraints, increased imports and rising inflation."

"Already there are warning signs that this pattern could be repeated... I will not ignore the warning signs and I will not repeat past mistakes. The Treasury's assessment is that the output gap is close to zero and there is a risk that output could already be above trend. In other words, our sustainable rate of growth is too low for growth to continue at its current pace without the risk of more inflation."

● First year capital allowances on plant and machinery for small and medium sized firms are to double for one year immediately.

● From next year, people aged 18 to 25 who have been unemployed for more than six months will be given steps on "jobs ladders" in measures to be announced today. Benefits will be cut if opportunities are not taken. There will be a £75 a week subsidy to companies to employ long-term unemployed people.

● Duty on alcoholic drinks is to rise in line with inflation. From January 1998, a bottle of spirits will rise by 19 pence, a pint of beer by 1 penny, a bottle of table wine by 4 pence and higher strength alcohol 1 penny.

● Road fuel tax is to increase immediately by 4 pence a litre on all fuels. Car tax rises will be in line with inflation from November 17 - up to £150 a year.

### FILM INDUSTRY

#### Write-off move 'wonderful boost'

The news that film makers will be able to write off 100 per cent of the production or acquisition costs of any pictures with budgets of less than £15m (£24.75m) against tax was warmly welcomed by the film industry.

Sir Sydney Samuelson, the British Film Commissioner, hailed it as "a wonderful boost". He expects the initiative, whereby for three years financiers can write off a film's costs in the year in which they occurred, will trigger an increase in investment from film makers in the UK and elsewhere.

Mr Tony Blair, the prime minister, and other senior Labour politicians have shown greater enthusiasm for the creative industries than their Conservative predecessors. Sir David Puttnam, the Oscar-winning producer, is an influential figure in Labour circles, as is Mr Wilf Stevenson, who recently resigned as director of the British Film Institute to become an adviser to Mr Gordon Brown, chancellor of the exchequer. Mr Marc Samuelson, producer of *Wilde*, the film on the life of Oscar Wilde which is due to be released in October, said the tax breaks promised to be particularly helpful at winning over the "serious corporate investors who in the past have dithered about investing in film".

Alice Rawsthorn, London

### NORTHERN IRELAND

#### Minister welcomes \$97m funding

Ms Mo Mowlam, chief minister for Northern Ireland, welcomed the Budget announcement giving Northern Ireland an extra £58.8m (\$97m) in 1998-99 for schools and the state health service.

The region's schools will receive a further £2.6m this year and £7.8m next year for refurbishment and repairs. Northern Ireland will also receive funding from the windfall tax to enable full participation in the new welfare to work programmes.

The extra £140m which we will receive for this initiative will mean that Welfare to Work makes a major start to overcoming the scourge of unemployment, particularly in the most deprived areas of Northern Ireland," said Ms Mowlam. "This will also make a crucial contribution to our policy of targeting social need."

Ireland business speaks out on violence, Page 10

### TOBACCO

#### Cost of cigarettes set to rise

The cost of a packet of 20 cigarettes is set to rise by 19 pence (31c) from December 1. The move was hailed as "courageous" by health campaigners and condemned by the pro-smoking lobby. Under Conservative tax measures, the price of cigarettes had been due to rise by 14 pence this year.

Action Smoking and Health (Ash), a lobby group, estimated that the price increase would lead to a reduction in smoking of 2.2 billion a year and net the Treasury an extra £60m. The Royal College of Physicians from April 1 to 17.5p per cigarette. Under Conservative tax measures, the price of cigarettes had been due to rise by 14 pence this year.

Mr Peter Murray, NAPF chairman, said the move would take more than £50m of extra pension contributions from sector employers over the next ten years. "Even Robert Maxwell only took £400m," he said.

The NAPF, which waged a intensive campaign to dissuade the chancellor from scrapping the tax credit for pension funds, predicted the extra revenue the government expected to gain would in fact be largely offset by higher allowances and higher public sector costs.

### FUEL LEVIES

#### Warning on global warming

Mr Brown cut value added tax on fuel from 8 per cent to 5 per cent to help low income families, but environmental campaigners warned that the move would worsen global warming.

They called the Budget "deeply disappointing" and said they had hoped Mr Brown would also have cut value added tax on energy-saving goods from 17.5 per cent to 5 per cent following the pledge by Mr Tony Blair, the prime minister, at last week's Earth Summit to tackle global warming.

Environmentalists said yesterday's change in fuel tax would increase the amount of fossil fuel burned and with it the level of greenhouse gases. The Energy Saving Trust estimated that an extra 1m tonnes of carbon dioxide would be emitted every year. Friends of the Earth said:

"There is a real gap between Tony Blair's words at the Earth Summit and what his Chancellor has said today."

### TRAVEL INDUSTRY

#### Challenge over holiday tax

The Association of British Travel Agents (Abta) will today launch a challenge against the British government in Europe over a holiday tax which it claims breaches European law.

The previous Conservative government increased insurance premium tax on the sale of travel insurance from April 1 to 17.5 per cent for travel agents but allowed travel insurance sold by banks, brokers and newsagents to be taxed at 4 per cent.

Abta bemoaned the difference in tax rates would be ironed out in the Budget but the chancellor made no mention of a change. "The opportunity to right the wrong has been missed and we are now taking our case to Brussels," said Mr Ian Reynolds, chief executive of Abta. Lunn Poly, the UK's largest travel agent, which is taking the government to court in the UK, was yesterday given leave to apply for a judicial review.

Scheherzade Daneshku, London

## Tax fails to ruffle former state utilities

By David Wighton,  
Political Correspondent

Most of the privatised utility companies yesterday reacted calmly to the details of the £5.2bn (£8.58bn) windfall levy which sees the water and electricity companies bearing the brunt of the levy and British Telecommunications facing a bill of about £500m.

The water and electricity companies will pay almost three quarters of the bill, slightly more than City expectations, with BT, the airports owner BAA, and Railtrack getting off more lightly than some forecasters expected. National Grid and British Energy will pay no tax while for Centrica, the gas supply company demerged from British Gas, the impact of the windfall tax will be largely offset by the government's decision to scrap the gas levy.

Some electricity companies warned that the tax would hit their investment plans but BT was more conciliatory about its bill which some analysts had predicted could top £1bn.

Sir Iain Vallance, BT's chairman, who recently threatened to challenge the legality of the tax if it was too large, described its £500m bill as "not a small sum" but expressed relief that it was not as high as earlier speculation.

Analysts said the design of the formula favoured companies such as BT and BAA while being more harsh on the water companies and regional electricity companies. This was in line with the determination of Mr Tony Blair, the prime minister, that the bulk of the tax be levied on the water and electricity sectors.

The bills for BT, National Power and PowerGen were less than many analysts had predicted because the formula took account of the fact that their privatisations took place in stages.

It appears unlikely that any electricity companies will challenge the tax. Simon

The water industry was hit slightly harder than expected by yesterday's windfall tax proposals. While the total to be raised - £5.2bn - was in line with expectations, the industry's share of £1.65bn exceeded them, Jane Martinson writes.

Mr Mike Keohane, corporate communications director at Anglian Water in eastern England, echoed other sector executives, saying: "It does look as though the water and electricity companies have taken the lions' share of the burden".

Anglian was one of the few companies which had managed to make a swift assessment of its individual burden an hour after the chancellor stopped speaking. Mr Keohane said rough calculations indicated a charge to the company of £132m. This would increase the group's gearing levels by less than 10 per cent.

He rejected Mr Gordon Brown's suggestion that the tax would not affect prices, investment, service or jobs. "Taking that money out every year is going to inhibit us in some way. Either it's going to restrict our ability to fund special projects or the timing and extent of future price reductions."

Holberton writes. The electricity industry will have to pay 40 per cent of the tax. City analysts said, however, that the £2.1bn to be raised from the industry was broadly in line with expectations.

This was endorsed by one industry chief who said: "This will get through. I don't see anybody challenging this tax."

The company with the biggest tax appears to be Scottish Power, the multi-tariff. Its tax liability will be nearly £330m, of which about £23m covers its Scottish business.

### Past Labour Budgets: a struggle with inflation and union power



What did they do?

q. 1965 First Budget in wake of Labour party's election victory in 1964 after three years of Conservative government. Big rises in taxes on tobacco and alcohol and the launch of capital gains and corporation tax left the City of London stunned.

q. 1967 Derided by Conservatives as "the Budget that never was"; imposed one-year 10% rise in surtax.

## Where are they now?

Callaghan succeeded Harold Wilson as prime minister in 1976, presided over the 1978-79 "winter of trade union discontent" and was ousted in 1979 by the Conservatives led by Margaret Thatcher. Now aged 85, he is a member of the House of Lords.

Now aged 76, Jenkins is a lord and chancellor of Oxford University. He was president of the European Commission in the late 1970s and in 1980s helped to found Britain's short-lived Social Democratic party and became one of its MPs.

Denis Healey, aged 79, is now a lord. In 1980 he failed to succeed Callaghan as Labour party leader.

Healey raised corporation tax, tax on investment income and the basic rate of income tax.

o. 1968 His first Budget speech came a few months after the devaluation of sterling and included a warning that the nation faced two years of "hard slog" and sacrifice. Taxes on petrol, tobacco and alcohol duties rose sharply.

o. 1969 "There is still a long way to go," said Jenkins, raising corporation tax and the hated selective employment tax. The measures were derided as "a dead-end Budget" from a fag-end government" by Conservative leader Edward Heath, who became prime minister little over a year later.

o. 1976 The powerful trade union movement condemned the Budget in which an easing of personal taxation depended on unions accepting a ceiling of about 5 per cent on pay rises.

o. 1978 He presented his first Budget against a background of daunting economic problems only three weeks after being appointed chancellor. Inflation was 13 per cent and retail and City was numbered when Healey raised corporation tax, tax on investment income and the basic rate of income tax.

o. 1979 Healey, aged 79, is now a lord. In 1980 he failed to succeed Callaghan as Labour party leader.

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o. 1995 Healey raised corporation tax, tax on investment income and the basic rate of income tax.

o. 1996 Healey raised corporation tax, tax on investment income and the basic rate of income tax.

o. 1997 Healey raised corporation tax, tax on investment income and the basic rate of income tax.

## Reflection may bring about less festive reaction

Corporate sector looks out of pocket after abolition of credits is set against surprise tax cut

When the Chancellor announced his measures on corporation tax yesterday, share prices jumped sharply. The market had been partly primed for the bad news - the abolition of tax credits for pension funds. The good news - a two-point cut in the corporation tax rate - came without warning.

On more mature reflection, the reaction may be less festive. First, the abolition of tax credits will be immediate and total, rather than staggered over the life of this parliament. According to some actuarial opinion, the cost to all pension funds will be around £2.5bn (£4.12bn) a year. Some stock market analysts are gloomier, putting the bill to the corporate sector alone at nearer £5bn.

Against that, the cut in the main rate of corporation tax from 33 per cent to 31 per cent is estimated by NatWest Markets to be worth only some £1.6bn in the first year, and £2.2bn thereafter. So far, the corporate sector looks out of pocket.

Meanwhile, the much-heralded measures to boost corporate investment turn out to be small beer. First year capital allowances - the amount of investment which can be offset immediately against tax - are being raised from 25 per cent to 30 per cent, but only for small to medium-sized enterprises. Back in the early



## ARTS

The best actors break the rules of acting. Watching Gena Rowlands's heartfelt, funny, irresistible performance in *Unhook The Stars*, we realise that by the great minimalist book of screen acting – "Do not perform, but be" – she seems to be doing everything wrong.

She signals, even semaphores, her reactions and readings. That great fluffy face with its cat-like eyes, wide nose and quivering, imperious upper lip seldom goes into repose. And the voice, even when quiet, rides querulous, melifluous swells full of guising irony or spelled-out pathos.

Yet as the turning-60 suburban widow who wants to relaunch her life, in this chamber movie by her son Nick Cassavetes, Rowlands is stunning. Cassavetes has inherited his father John's world view. People clatter around in a chaos of mid-life crises, pushing in and out of each other's homes as if from doors were made to be swung off their hinges in 24 hours. The only justified life is that of the eternal good Samaritan. So Mildred (Rowlands) must look after J.J., the six-year-old son of scatty, husband-abused neighbour Monica (Marisa Tomei), while Mildred's own children try, hopelessly, to look after Monica.

They do not try that hard. The daughter (Mira Kelly) makes late peace-making moves after slamming the door and leaving in scene one. The son is a married yuppie (David Sherrill) who tempts Mildred to San Francisco to view a luxury granny flat with a distant view of Alcatraz. Before that inglorious trip, he has put the case for her not moving at all. "You have roots, friends, neighbours..." he says, whereupon she gives him an understanding look across the dining table and says, "Ah."

The film, wonderfully acted, is nearly all looks and tell-tale behavioural asides. Unlike his father, Nick Cassavetes treats dialogue as half the story or less. Tomei's hectic, haywire-blonde scatterbrain keeps pausing after each cataract of speech, as if assessing the latest damage her mouth has caused. Jake Lloyd as J.J. is a sort of human ET, mute, sage and serenely hewled, whether Mildred is buying him a new bicycle or embarking on her project of reading the entire Encyclopedia about day by day. Even Gerard Depardieu, loping in late as an improbable love interest ("I'm a French Canadian from Quebec," he tells Mildred before sweeping her off in his truck), plays games of expressive hide-and-seek with the camera, helped by a waterfall of hippyish hair.

The film is about the hilarity, and hopelessness, of sending out messages about one's life. It begins with a quiet scene of Rowlands delivering newspapers in a dawn street. It ends with a mystery airport departure. Between-whiles it delights in transit, tantalisation and subtle variations on distance and nearness: like the



Stunning performance: Gena Rowlands with Jake Lloyd in Nick Cassavetes' 'Unhook the Stars'

Cinema/Nigel Andrews

## Delightful chaos of mid-life crises

way Mildred removes her son's dark glasses before her welcoming, duty peck on the doorstep; or like the paper-delivering partner she briefly strikes up with J.J., the old and young surreally joined in this harmonious, leisure culture version of Neighbourhood Watch.

\* *One Fine Day* is another performance-driven movie. George Clooney, newest appointee to screen stardom, made this comedy before last week's *Batman And Robin*. But films are like houses; whatever time they leave them end up nose-to-tail somewhere along the road.

Britain has drawn the All-Clooney Midsummer. And who can complain when this man's charcoal eyebrows, rag-doll limberness of body language and basso profundo voice make a mediocre romantic comedy watchable. Clooney plays an ex-married man who bumps into ex-wife Michelle Pfeiffer outside a locked school door, each with a child of X-certificate ickiness in tow.

The kids have missed their day-long field trip, so Ma and Pa must take stressful turns looking after both during a day when each

grownup has vital career interests at stakes. She is an architect, he a deadline-pressured reporter, and... Well, you get the point. The yuppie-in-peril and endangered-children comedy genres meet. Pfeiffer is an accomplished farceur who could do this role in her sleep. Unfortunately she mostly does, leaving Clooney to script what life and wit he can into a script that fails to furnish much of either.

*City Of Industry* prepares the critic for greatness by describing itself, in the press blurbs, as everything from a "post-modern classic film noir" to a "mythological journey." Actually it is a long, portentous crime thriller directed by Britain's John Irvin (*Hamburger Hill, Widow's Peak*) from a script by "Ken Solarz"; an anagram, or nearly, for producer Evzen Kolar, who must have spent his Czech childhood ignoring Kafka and shantling culturally between Kurosawa and Mickey Spillane.

The fable about dishonour among rogues could have had a Samurai resonance. Before we can draw breath there are two post-heist dispatches. A brace of jewel

thieves, resembling an imploding pHull, means business.

Shot through an amber smog worthy of fellow Briton Tony Scott (*Revenge, True Romance*), the film is heavy on *weltzeit*. This southern California is all bleak refinery chimneys and poverty-row suburbia. But it is effect without affect, downbeat decor without human dynamic. Nothing but plot convenience explains or fills out Dorff's act(s) of madness. Nothing but a rent-by-the-hour existential moodiness inhabits Keitel or his burgeoning romance with an ex-crony's wife, played by Jamie Roberts, look-half-alike Famke Janssen.

Elsewhere, nought but silly-sea-

son products. You can join Jean-Claude Van Damme and Roger Moore in the "lost city" (country unspecified) of *The Quest*. Here

musclemen, sumo wrestlers and other bulging demigods fight to the finish in a knockout contest whose prize is a golden dragon.

Van Damme himself directs, though not in a way that suggests he should give up his day job. More *mano a mano* mayhem in *Rumble In The Bronx*, where Hong Kong action star Jackie Chan chases villains all over New York's seedier boroughs. This New York looks suspiciously like Rowlands interspersed with a few stock-shots of the World Trade Center and Queensborough Bridge. But Chan is a screen acrobat to savor, if only once.

*Preaching To The Perverted* is a

brave but inept British comedy about sexual fetishism. Television's Stuart Urban (*An Unpleasantly Act, Our Friends In The North*) wrote, produced and directed this tale of whip-wielding matams, bare-buttocked pleasure-seekers and a trio of prudish

House of Commons investigators headed by Tom Bell MP. Mildly

graphic; occasionally Sapphic; and

as integrated and satisfying as a "Carry On" film infected with liberal conscience.

\* Finally, the fondest of farewells to Robert Mitchum. This most nonchalant of movie stars made acting seem only slightly more difficult than falling off a log, while never falling from his own high eminence as a man of insolent charm and infinite screen presence. A full tribute will appear in the Weekend FT.

## Theatre Head, heart and viscera

David Hare's *Sky Light* is as deserving of praise on its return to the West End after a national tour as on its first viewing two years ago at the National Theatre. It remains a masterly blend of the personal and political, its perceptive flaws far outweighed by its emotional and intellectual vigour.

Bill Nighy has taken over from Michael Gambon as Tom, the enterprising Thatcherite restauranteur who seeks out his ex-mistress a year after the death of his wife. Nighy dominates the stage through the constant movements of his rangy frame, flapping his designer overcoat as if it would envelop the tatty Kensal Rise flat in which he finds himself. He gestures with his entire body, as when, bending with exaggerated assiduity to grate a piece of parmesan, he resembles a grotesque parody of Stalinist dignity-of-labour art. His voice, similarly, is never at rest, a non-stop mélange of bluster and insecurity; for particular emphasis, he strikes himself ungenily on the forehead.

S tella Gonet maximises the humanity of Kyra, Tom's assistant-turned-lover, now teaching in East Ham. Hare apportions things fairly consistently: Kyra gets the finer sentiments, Tom the better lines. This does, though, creates the danger that Kyra could sound simply earnest and worthy, without any spark which might have attracted Tom to her all those years ago: Kyra is a woman who – in what could be a stroke of characterisation but is more likely over-writing – even in her most heartfelt moments, will still say "in which" or "at what" rather than end a clause with a preposition.

Despite her outbreaks of ideological soundness, Gonet succeeds in keeping Kyra down-to-earth, occasionally too sardonic either for Tom or his 18-year-old son Edward (Theo Fraser Steele), whose appearances book-end the play's evening-night-morning sequence of events. Although Nighy's Tom is more magnetic, Gonet's Kyra manages to hold her own against him as they spar interchangeably about the state of the nation and of one another.

It is the expertise with which Hare plaites these strands that gives *Sky Light* its power. His individuals are more than simple emblems of acquisitiveness and altruism, and he refuses to load the dice in favour of Kyra. We end up identifying with neither in terms of ideology, but feeling sympathy for each on a human level. Head, heart and viscera are all engaged; one cannot ask much more of theatre.

Ian Shuttleworth  
Vaudeville Theatre, London WC2 (0171-836 9987).

A very special Royal Ballet School performance this year. The festivities – on Tuesday night at the Royal Opera House – were to mark the golden jubilee of the RBS as a full-time educational establishment at Barons Court. They were also to pay a tribute of love and gratitude to Dame Ninette de Valois as she enters her hundredth year. And how good to record that Dame Ninette was there, watching the performance from the stalls circle.

The evening brought its customary pleasures of young artists starting on their careers. Some were making very first steps, the sparks from the Lower School snapping through

## Ballet/Clement Crisp Caught up in a splendid spider's web

Hornpipe, Square Dance, Clog Dance and Irish Jig (which was Dame Ninette's introduction to dancing as a child in County Wicklow, and very feisty做到 this year by three bright-footed youngsters). Senior students were very well-mannered in the Ashton quartet from *Swan Lake*, in Coppélia's Betrothal Dance and MacMillan's Garland Dance from *Beauty*. These are the classical heritage on which the company's identity rests, and artists from the Royal and Birmingham Royal de l'araignée. It is magical,

troupes were there to show extracts from *Giselle* (Leanne Benjamin and Bruce Sansom), *Swan Lake* (Monica Zamora and Kevin O'Hare), *Coppélia* (Susan Lucas and Sergiu Poherznic) and *Sleeping Beauty* (Darcey Bussell and four cavaliers in the Rose adagio), with students as a fine attendant corps.

The heart of the programme was a new ballet by David Bintley for the school. As score he has chosen Rossini's *Le Festin* and *Birmanie* de l'araignée. It is magical,

evocative music. The setting is a summer garden in the south. The theme is a spider's quest for lunch. Bintley's version is brilliantly conceived, both as a vehicle for young dancers and as a witty up-dating of the story in terms more *Tom and Jerry* than not. For this he has chosen a no less witty designer, Ruari Murchison. Against the towering presence of a gigantic wicker garden chair, we see a garden's population: wasps as intrepid Biggles-type flyers, *japonaiserie* caterpillars who

are three little maids from school; a cloud of shimmering mayflies; a legion of the school's tiniest black-helmeted and probably crypto-fascist ants – with the jolliest matchbox cart and a partly-eaten apple as trophy. The young dancers have tremendous fun, and Bintley has judged to a nicely their skills and stage potential. At the heart of the piece is the spider, taken with irresistible physical aplomb by Jerry Douglas. Young Doug has got temped, and he sinks himself utterly into the role's menacing crouchings – the threat more comic than not, but done with integrity. (The production of a napkin, knife and fork as he thinks that lunch is nigh is splendidly jokey.) His final come-uppance when crushed by a falling cigarette packet (*De Valois – blômes*, of course) and his eventual repartee bring this happy work to happiest conclusion. It is far too good to be lost. It is, I fear, too astutely made for the students to be possible for the amateur cast. I wish it could be filmed – now. To 15 to July 19.

David Bintley, to Ruari Murchison, to each and every young dancer in the cast, all thanks. The school's jubilee, Dame Ninette's centenary and her life's work, could not have a better, more touching commemoration.

And to close the evening,

Peter Wright arranged a skilful défilé of the school's teachers past and present, of directors, to the *Yeongyo Onggi* polonaise. A spot-light caught Dame Ninette acknowledging our cheers, with a young student standing at her side. That is what it is all about.

The performance was sponsored by P&O. The Royal Ballet School will perform in Holland Park from July 15 to July 19.

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## INTERNATIONAL ARTS GUIDE

### ■ BAD KISSINGEN

#### CONCERTS

Kissinger Summer Festival Tel: 49-971-807110

● Tenor Peter Schreier and pianist András Schiff perform music by Schubert; at the Kurtheater, Jul 3

● Vladimir Válek conducts the Czech Philharmonic in works by Smetana, Prokofiev and Dvorák; at the Regentenbau, Jul 4

● Panocha Quartet; with Andras Schiff in works by Dvorák; at the Tattersall, Jul 5

● Royal Philharmonic Orchestra conducted by Thomas Sanderling in works by Haydn, Dvorák and Brahms; at the Regentenbau, Jul 5

● Violinist Christian Tetzlaff and pianist Leif Ove Andsnes perform works by Beethoven, Ravel and Debussy; at the Kleiner Kursaal, Jul 5

● Royal Philharmonic Orchestra in works by Beethoven, Britten and Haydn, with piano soloist Barry Douglas; at the Regentenbau, Jul 6

### ■ CHELTENHAM

#### CONCERTS

Cheltenham Festival Tel: 43-1242-227979

● BBC Philharmonic: conducted by Vassily Sinaisky in Brahms' Symphony No. 1 in C minor, a new work by John Buller and Tchaikovsky's first Piano Concerto, with pianist Boris Berezovsky; at the Town Hall, Jul 5

● RNCM Wind Orchestra: conducted by Tim Reynish in works by Mendelssohn, Sallinen, Strauss and Mozart; at the Town Hall, Jul 6

● OPERA La Bohème: by Puccini, performed by the European Chamber Opera; at the Everyman Theatre, Jul 8, 9

● Die Fledermaus: by J. Strauss, sung in English by the European Chamber Opera; at the Everyman Theatre, Jul 10

### ■ DROTNINGHOLM

#### OPERA

Drottningholms Slottsteater Tel: 46-8-4570500

Euridice artistic director Per-Erik Ohm has chosen two of the first operas ever written for his first year at the festival's helm. Jacopo Peri's opera dates from 1600 and this is its Swedish premiere.

### ■ GRAZ

#### CONCERTS

Styriarte Festival Tel: 43-316-825000

● Die Quälkiste: the Wiener Streichsextett plays string quintets by Brahms and Schubert; at the Schloss Eggenberg, Jul 3

● Lamento: the "Red Byrd" vocal ensemble performs a programme around Monteverdi's *Lamento d'Annia*; Schloss Eggenberg, Jul 6

● Nikolaius Hamocourt, star of his home town's festival, conducts the Chamber Orchestra of Europe in the complete Brahms symphonies, presented as a cycle for the first time, as the Beethoven and Schubert

symphonies have been presented here in the past. Symphonies 1 and 2 are performed on 4th and 8th; 3 and 4 on 7th and 10th; from Jul 4 to Jul 10; at the Stefaniensaal

### ■ LONDON

#### CONCERTS

City of London Festival Tel: 44-171-838-8881

● Great Salzburg Mass: one of the grandest Baroque religious works, now attributed to Heinrich Biber. Performed by the Gabrieli Consort and Players conducted by Paul McCreesh, with Musica Antiqua from Cologne; at St. Paul's Cathedral, Jul 3

### ■ NEW YORK

#### CONCERTS

Lincoln Center Festival '97 Tel: 1-212-875-5030

● New York Philharmonic at the Avery Fisher Hall. Conducted by Kurt Masur in the first of three programmes celebrating the

### ■ SCHLESWIG-HOLSTEIN

#### CONCERTS

Music Festival

Music Festival

## COMMENT &amp; ANALYSIS

Personal View · Stephen Roach

# Angst in global village

Workers worldwide are reacting against harsh corporate restructuring and economic austerity

The policies of austerity are on their way out. That's the message of the political upheaval of the 1990s that has shaken the US, Japan, Canada, Britain and - most recently - France. In all cases, the electoral revolt has its roots in the angst of hard-pressed workers. Voters are rebelling against two over-arching forces: corporate restructuring and the anti-inflationary zeal behind monetary and fiscal austerity.

Reeling from the impact of these forces, workers are demanding relief. Until now, elected leaders have done little to assuage their concerns. But that could well be about to change. If it does, it could seriously disrupt world financial markets.

The restructuring dynamic was inevitable. As regulation gave way to deregulation and privatisation, and cross-border trade and foreign direct investment took off, the net result was an extraordinary increase in global competition. The demise of communism and the resulting entry of nearly 2bn inhabitants from China and the former Soviet Union into the free-market system has upped the competitive ante all the more.

In response, once-bloated corporate bureaucracies are being disbanded, setting in motion a process of global rationalisation. The resulting wave of corporate restructuring has stretched the fabric of the social contract that had long held in check the power struggle between workers, managers and elected politicians. The worker has lost out.

At the same time, policy-makers have taken dead aim at inflation. After the "great inflation" of the 1970s and early 1980s, monetary and fiscal discipline became the mantra of the past decade. In

1987, it is tempting to declare victory.

Inflation has receded to its lowest rate in a generation, not only in the US, Japan and Germany, but also in such countries as Brazil, Italy, and China - countries long noted for extremely high inflation.

Such success has not come without cost. Courtesy of the new-found religion of monetary and fiscal restraint, price stability has gone hand in hand with decidedly sub-par economic growth. The worker has again lost out.

Restructuring and austerity are powerful enough in themselves to have had a profound impact on the economy and on financial markets. But the combination of these two forces may well be the defining factor of a new tension in the global economy.

Workers who have been displaced - or frightened by corporate restructuring - have not seen their fortunes improved by sluggish growth. This has given rise to a new class of victims, the structurally unemployed who have little hope of regaining their former standard of living. But survivors are also concerned about their lagging rewards, or fearful that they may be next to suffer a downsizing.

By contrast, European workers have drawn a line in the sand. Here as well concerns are focused on job security. This is also true of recent outbreaks of worker unrest in South Korea and Argentina. But whether the backlash shows up in the form of real wage increases or resistance to layoffs and outsourcing, the ultimate macro impact is largely the same: businesses will no longer have carte blanche to pursue the aggressive cost-cutting that has helped them boost profit margins. As the ability to contain labour costs recedes, the rewards to capital will begin to sag.

For the time being, complacent investors are ignoring the omens. Their reaction is understandable, as the twin forces of restructuring and policy austerity have created an extraordinarily positive climate for financial markets. Investors have

employment, as in Japan, in nations with more flexible labour markets such as the US there has been a stagnation of real wages and a dramatic worsening in the equality of income distribution.

I have long been a believer in what might be called the Newtonian principles of macro change: that every powerful trend creates an equally powerful counter-trend. Hence, I now worry about the possibility of a worker backlash that would see economic power shift from capital back to labour.

For the moment, the hardened American worker has been mollified by cyclical revival. But the US is still ripe for backlash. Business profits are surging and the rate of return on corporate capital is at a 29-year high, yet real wages have been virtually stagnant for nearly 15 years. Labour is surely on the verge of clamouring for a larger slice of the pie.

For the moment, the backlash has been manifested in demands for job security. The perils of downsizing and outsourcing have moved to the top of the agenda in several recent US collective-bargaining disputes.

Restructuring has stretched the fabric of the social contract that had held in check the struggle between workers, managers and politicians

By contrast, European workers have drawn a line in the sand. Here as well concerns are focused on job security. This is also true of recent outbreaks of worker unrest in South Korea and Argentina. But whether the backlash shows up in the form of real wage increases or resistance to layoffs and outsourcing, the ultimate macro impact is largely the same: businesses will no longer have carte blanche to pursue the aggressive cost-cutting that has helped them boost profit margins. As the ability to contain labour costs recedes, the rewards to capital will begin to sag.

For the time being, complacent investors are ignoring the omens. Their reaction is understandable, as the twin forces of restructuring and policy austerity have created an extraordinarily positive climate for financial markets. Investors have

been rewarded beyond their wildest dreams.

In the US, corporate restructuring has been a big element in boosting equity prices. And policy austerity has led to a sustained distribution that has reduced interest rates and prompted a rise in the bond markets. This outstanding performance in the financial markets has become increasingly global. The assumption that European companies will restructure has driven European equity markets higher over the past year.

But this investor paradise will be at risk if the Newtonian counter-trend begins to play out. Central banks, such as those of Japan and Germany, are attempting to ease the pain of austerity by providing excess liquidity through keeping real short-term interest rates artificially low. Given a generally sluggish growth climate in the world's leading industrial economies, this has frothed up financial markets all the more.

The day will come, however, when the medicine starts to work and real economic revival will begin to absorb this excess liquidity. As interest rates rise in response, the liquidity pump can only slow. And that's when frothy financial markets will face their sternest test.

But if the monetary policy remedy does not work, the onus of resolution could shift from central banks to populist and opportunistic politicians. Measured policy responses may give way to the far more destructive "remedies" of protectionism and inflationary fiscal and monetary policies.

Like it or not, the angst of the worker challenges the very foundations of this glorious bull market. Little wonder that investors have been steadfast in their denial of even the slightest possibility of the ascendancy of labour. Trapped in their comfort zones, few will see it coming.

The author is chief economist and director of global economics at Morgan Stanley.

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## LETTERS TO THE EDITOR

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## Poverty must be overcome if battle against drugs to be won

From Dame Margaret Anstee

Sir, Your editorial "The drugs war" (June 27) makes some very valid points, particularly that the costs are largely borne by the producer countries through corruption and creeping militarisation. A further aspect that needs emphasis is that drug production in countries like Bolivia is fundamentally a problem of poverty. Coca growers have been driven to the lowlands by the desperately poor conditions on the altiplano, in many parts of which subsistence agriculture is no longer viable. It is also a problem of the market: so long as there is demand there will be supply.

From this perspective there are, in my opinion, three possible courses: an immediate and massive reduction of drug consumption worldwide; international legalisation; and to greatly increase investment and development assistance in viable highland areas and to stimulate settlement in

other lowland areas not conducive to coca growing. The first is manifestly unlikely at the present time (the first and only global conference on reduction of demand for drugs, organised jointly by the UN and the UK in 1990, was useful in drawing attention to the responsibility of consumer countries but had little practical effect). As to the second, your editorial makes the point that they will be paid to desist.

Unfortunately, the kind of broad development co-operation I have in mind is unashamedly and funds are increasingly hard to come by. It would also be long-term in its effects. But it would tackle one side of the problem and, if there could also be some more effective efforts to reduce demand in the consumer countries, then we might make some real progress.

Margaret Anstee,  
former UN under-secretary general and co-ordinator of all UN drug-related programmes 1987-90,  
Villa Margarita,  
San Pedro de Atacama,  
Lake Titicaca,  
Bolivia

## A proven discipline

From Mr Erik Rees

Sir, I was very concerned by Lucy Kellaway's article regarding graphology ("Jobs for the primary school boys and girls", June 23). Whatever one company does or does not do has absolutely no bearing on a discipline that is entirely proven and validated when practised professionally and correctly.

Handwriting is instigated in the brain by a motor activity and processed by the nervous system. It is therefore speech and body-language on paper.

An analysis takes a minimum of four to five hours to complete and sometimes can take a day or two, depending on circumstances. It takes three to four years to become sufficiently expert to be a professional and most European practitioners are also qualified psychologists.

Erik Rees,  
chairman, British Institute of Graphologists,  
55 Whitton Avenue East,  
Middlesbrough, TS6 0QB, UK

## A humble Canute

From Mr Peter Stevens

Sir, Chris Patten's appraisal of Britain's role in the development of Hong Kong is excellent ("The Empire ends here", June 29).

But he got it wrong about old King Canute. History judges him harshly: it seems everyone really believes that Canute was just the stupid man who tried to turn back the waves. But I was always taught that in fact Canute bumbly demonstrated the limits of his power by showing his courtiers that he couldn't turn back the sea.

Will history judge Mr Patten equally wrongly? I hope not.

Peter Stevens,  
Simon van Leeuwenstraat  
30, 5652 SG,  
Eindhoven,  
The Netherlands

## Flights limit is only sure noise cap

From Mr Dermot Cox

Sir, It is disappointing that your Business Travel page reprints the British Airports Authority line on its proposed "noise cap" at Heathrow without any critical examination ("Heathrow puts a lid on noise", June 23). The noise topic will be one of the most intensely argued sections at the Terminal 5 inquiry.

We are presenting evidence that, far from noise improving at Heathrow after the past 10 years, the disturbance experienced by some

people has increased broadly in parallel with the 50 per cent increase in flight numbers.

The methodology used by the Civil Aviation Authority to assess noise is based on social surveys conducted 15 years ago, since when the numbers of flights and types of aircraft have changed significantly, while the index used has also been changed.

These measurements no longer have any contact with or relevance to the impact of aircraft noise on real people. BAA's noise cap

## Non-executives would remove concerns

From Mr C. Nigel Thompson

Sir, Both in your editorial "Kiss the weed" (June 23), and accompanying commentary, "When the smoke clears", you raise two important concerns. First that the settlement by the tobacco companies will eliminate litigation, which is the chief instrument of pressure for

ensuring that the companies comply, behave and cut consumption.

Second, that their profits will ultimately grow with the removal of the threat of litigation and the cuts in marketing expense.

The answer to these concerns is for Congress to demand in return for its

## Character-building stuff

Lucy Kellaway meets the man who believes emotional intelligence is the best way forward for companies

In Brazil, Spain, Taiwan, Italy and all over Latin America they are buying it, reading it and loving it. Mr Daniel Goleman's book, *Emotional Intelligence*, first published in the US two years ago, has become a bestseller all over the world. Managers everywhere seem unable to resist the central thesis: if you want to succeed in life you should stop worrying about your IQ and cultivate your emotional intelligence instead.

Other writers and publishers are desperately trying to grab a piece of Mr Goleman's success. In Japan, a dozen clone books with the words "emotional intelligence" in the title have been published in the past year alone. In the UK, *Executive EQ: Emotional Intelligence in Business*, was published in May featuring an almost identical cover.

But Mr Goleman is taking his time over his own sequel. Aimed specifically at the business market, it will explain what emotional intelligence means in practice for employees, teams and for organisations.

On the face of it, the international enthusiasm for emotional intelligence is odd. The thesis is nothing new. We have always known that emotional intelligence - previously known as character or disposition - was essential in determining success.

The runaway popularity of his idea has surprised no one more than Mr Goleman himself. A journalist, psychologist and a former academic, he had no idea that his book - part scientific exposition and part self-help - would touch such an international nerve.

"I've been shocked and amazed," he says as he takes a sip of his tea at a London hotel shortly before giving a speech on communication to a conference organised by British Telecommunications' BT Forum.

At first sight, Mr Goleman appears to be in possession of an old-fashioned high IQ.

sitting through an awesome volume of evidence. "Most business books are based on the wrong part of the brain - the cognitive part." Yet he strongly believes that we can all become more emotionally intelligent and reject any idea that we are stuck with a set of characteristics for life. Trying to change behaviour takes time - training must be tailor-made for the individual and requires motivation and support.

"This is more like rugby. You can't teach it in the classroom," he says.

The kind of training he has in mind is expensive, but Mr Goleman thinks he can prove even to the most sceptical that it is worth it. He insists that executive coaching, for example, which is a good way of teaching these emotional skills, usually pays for itself handsomely.

In addition to training, companies must also make sure their culture does not squash these precious emotional skills. That means making sure that employees are not too stressed. Companies must understand about balancing stress and life. They must see that stress makes people stupid. If you are preoccupied it diminishes your cognitive capacity.

Despite, or perhaps because of, his success Mr Goleman does not feel at all proprietorial about emotional intelligence. He shrugs off the imitators and points out that he did not coin the phrase himself. "It was developed by two psychologists at Yale in a obscure journal that nobody read but me."

Mr Goleman himself was starting to look a little stressed. He glanced at his watch and said it was time to go. Time to introduce a group of businesspeople at the BT Forum to "Emotional Intelligence Framework Competencies". Not a catchy concept. But given its pedigree it could well catch on.



Goleman

## COMMENT &amp; ANALYSIS

## FINANCIAL TIMES

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Thursday July 3 1997

## Kohl's hard line on Emu

The decision by Mr Helmut Kohl, Germany's chancellor, to endorse the strictest possible interpretation of the Maastricht treaty's criteria for fiscal deficits is revealing and disturbing. This unreasonable insistence that deficits should be 3 per cent or less reveals a worrying attitude towards Emu and a disturbing lack of confidence in its prospective partners.

Mr Kohl's decision to insist that the general government borrowing requirement must be 3 per cent or less before Germany or any other country may join Emu is a response to pressure from Mr Edmund Stoiber, the Bavarian premier, and a leading figure in the Christian Social Union, an essential member of the governing coalition.

The demand reflects worries that the euro will not be as strong as the D-Mark. Over the long term, inflation in the euro may indeed prove higher than it has in the D-Mark. Yet few can seriously believe that Emu will be less stable in the decades to come because Germany, or any other country, happens to have a fiscal deficit slightly over 3 per cent in 1997.

The adoption of an intrinsically irrational position is a signal. The German government may be indicating its anxiety about taking the step to the single currency; it may be doing its best to assuage the concerns of its own citizenry; it may be

establishing the toughest possible defence against early membership of countries it regards with suspicion, notably Italy; and it may be telling future members of Emu that it intends to insist on the narrowest possible interpretation of every agreement, including the stability pact finalised in Amsterdam. All these interpretations doubtless have an element of truth.

What this position means is that trouble lies ahead. If the German government does not take action to deliver the fiscal outcome on which it now insists, its support for Emu will be revealed as hypocritical. If it does take action, it will be warning the new French government that it needs to do the same, which will set up a conflict between the terms on which Mr Lionel Jospin won the parliamentary elections and Germany's terms for Emu.

Germany's narrow interpretation of the treaty is not supported by the text, which is more permissive. Insistence on the narrowest application of the fiscal criteria will bevel the subsequent operation of Emu, since France, for one, does not share these views.

The German position on how Emu should start and operate reflects its lack of trust in its partners. The question is whether such suspicion is compatible with a long and happy monetary marriage.

## The GE model

GE Capital, the financial services arm of General Electric of the US, has gobbed up Leucadia National, a sizeable New York-based car insurer in the US, a vehicle rental business, TLS, in the UK and a pair of car leasing and consumer credit businesses in Switzerland. Already this voraciously acquisitive arm of GE provides nearly 40 per cent of group earnings. At this rate of growth it will soon be half. And the bigger it becomes, the greater the question mark over the strategy of the world's biggest company in terms of market capitalisation.

GE's peculiarity is that it has been fixed in a conglomerate time warp while the rest of the corporate world is booked on focus. Alongside financial services it operates 11 disparate businesses ranging from aircraft to a media empire.

The impressive feature of this unfashionable managerial approach is that it appears to have worked. In running its portfolio of businesses, GE has for some years done rather better than the average mutual fund manager. Under the charismatic leadership of Mr Jack Welch, the company appears to retain a genuine parenting advantage in dealing with its subsidiaries. Yet it is becoming harder to see how the parent can add value at GE Capital, as it expands under the

leadership of Mr Gary Wendt. GE itself attributes its consistently successful performance partly to an open culture which places heavy emphasis on sharing ideas within the group and fostering continuous learning. To this has now been added an obsessive preoccupation with quality.

But the shared learning opportunities between jet engines and financial services appear less significant than those between, say, jet engines, turbines and locomotives. Quality in financial products tends to have an entirely different connotation. What matters in banking, to give a crude example, is not continuous enhancement of lending quality to keep the customer happy, but the soundness of the judgment of the lending banker. As for GE's triple-A credit rating, it is no help to the equally creditworthy financial subsidiary.

That is not to say that GE's culture offers nothing in financial services. Yet all the signs are that GE Capital's competitive advantage derives chiefly from within. As long as the messianic Mr Welch is in charge, the managerial model seems likely to be boned rather than changed. But when he goes, or the GE stock market rating takes a tumble, pressures will mount for a parting of the ways.

## Sofia's choice

These are brave times for a would-be emerging market to talk of fixing its exchange rate. With the Czech Republic recently forced into adjusting its exchange rate peg, and Thailand floating the baht yesterday, fixed exchange rates have lost much of their allure for developing country reformers.

Not so Bulgaria, which this week joined the select group of countries to throw away the keys to monetary policy by launching a currency board. As of this Tuesday the value of the lev is fixed at 1,000 to the D-Mark, and the central bank is banned from printing money not backed by an equivalent amount of foreign reserves.

Contracting out domestic monetary policy to the Bundesbank – particularly when the bulk of Bulgarian trade is contracted in dollars – holds long-term risks. Ideally, the government would not want to tie its hands so completely in the face of future external shocks and the very real possibility of overvaluation. But seven years, and seven corrupt governments, since the collapse of the Berlin Wall, Bulgaria is about as far from an ideal starting point as a transition country could be.

When the pro-market Union of Democratic Forces replaced the ex-Communists in February, monthly inflation was nearly 250 per cent and roughly a third

of the country's banks had collapsed. The UDF, confirmed in office in April, gambled that the short-term credibility benefits of accepting the International Monetary Fund's demand for a currency board were worth the long-term risks.

So far the gamble has paid off. The promise of a fixed exchange rate – and the tight monetary and fiscal policies also mandated by the IMF – have brought monthly inflation down to about 5% per cent a month. Interest rates have fallen below 10 per cent from a high of above 200 per cent. With such a large share of the budget taken up with debt servicing, that alone will make it much easier to curb public borrowing, which was 12 per cent of GDP last year.

Yet the government has more to do if it is to put Bulgaria on the road to stability. Rebuilding confidence in the banking system will be critical, as will privatisation (by the end of last year less than 10 per cent of state enterprise assets had been sold off).

Mr Ivan Kostov, the prime minister, has talked often of these things since taking office, without providing many detailed plans for how these structural changes are to be carried out. After years of reform failure, there are plenty of sceptics who doubt ever will. Mr Kostov must prove them wrong.

**UK BUDGET LEADER, PAGE 8**

Political scandals and a failure to control public spending could undermine the social agenda of Brazil's president, says Geoff Dyer

**A**t first sight, this might seem like a time to pop champagne corks for Mr Fernando Henrique Cardoso, the former sociology professor and one-time political exile who was elected president of Brazil in 1994.

This week, Mr Cardoso's economic stabilisation programme, known as the Real plan, commemorates its third anniversary. Inflation – the root cause of so much of Brazil's political and economic turmoil over the past three decades – is at its lowest level in 40 years, down to below 7 per cent compared with 2,500 per cent in 1993. Growth has been steady, if unspectacular.

In a sign of international confidence in Brazil's new-look economy, the eighth-largest in the world, foreign investment has been flooding in at record levels. The stock market has risen nearly 80 per cent this year. Last month, the government was able to issue a \$5bn global bond with a 30-year maturity, when three years ago the country was hard-pressed to sell even short-term paper in international markets.

So confident are some Brazilian watchers they are dusting off old prophecies that the country will finally realise its vast potential and play its long-desired role as the economic powerhouse of Latin America.

Mr Cardoso is also seen by many as the best chance Brazil has had in years to reduce its notorious social inequalities. "The Real plan is the most important social programme in decades because of the powerful distribution of income to the poor it has created," says Mr Murilo de Araújo, a political analyst in Brasília.

On the political front too, Mr Cardoso has notched up some significant victories. Last month, Congress approved a bill allowing him to be the first president in Brazil's history to stand for re-election. As the tamer of inflation and with no strong opposition candidate in sight, Mr Cardoso is already a firm favourite to win a second four-year term in next year's presidential elections.

But in spite of such successes Mr Cardoso is far from in celebratory mood. Recent disagreements and recriminations between the various members of the president's disparate coalition have virtually halted reform. And his own poll rating, while still high, has fallen 15 percentage points since April.

The wave of optimism that swept the country in January, after the first of four Congressional votes in favour of the re-election bill, has all but disappeared. Doubters are beginning to ask whether the fragility of Brazil's political institutions will lead to the unravelling of economic achievements.

This sense of malaise may appear difficult to square with Mr Cardoso's undoubted economic achievements. But his image of invulnerability has been dented by a series of factors, not least of which has been a series of demonstrations against the government by extra-parliamentary groups. The biggest of these was organised by the movement representing millions of landless farm labourers. There were also large – and at times violent – protests against the privatisation in May of Comp-



anhia Vale do Rio Doce, the big iron ore conglomerate.

These high-profile rallies have turned attention away from Mr Cardoso's economic achievement and onto the country's social failings, such as the grossly unequal distribution of land, enduring poverty and high levels of unemployment.

Yet these reforms are crucial to the long-term success of the Real plan, named after the new currency. The government's main political and economic achievement, reducing inflation, will be put at risk and a possible financial crisis ensue if it cannot rein in the budget deficit. This was an unsustainable 6 per cent of gross domestic product last year.

Scandal, rarely absent from Brazilian political life, has also played a part in tarnishing Mr Cardoso's image. The president has a reputation for incorruptibility. But this was denied when a Brazilian newspaper published taped conversations linking one of his ministers to allegations that several deputies were paid for voting in favour of the re-election bill.

The evidence against Mr Sérgio Motta, the communications minister in question, was flimsy. The political impact was anything but. As well as being the chief political fixer in Mr Cardoso's cabinet, Mr Motta is an old São Paulo friend of the president and the two share a countryside retreat. Any slur on Mr Motta reflects on his boss.

The main cause of Mr Cardoso's political weakness, however, has been the small-like pro-

cess of two other vital constitutional amendments, both aimed at cutting public spending. More than two years after the government first presented Congress with bills to reform the civil service and the social security system, they are still a long way from being approved.

Yet these reforms are crucial to the long-term success of the Real plan, named after the new currency. The government's main political and economic achievement, reducing inflation, will be put at risk and a possible financial crisis ensue if it cannot rein in the budget deficit. This was an unsustainable 6 per cent of gross domestic product last year.

Right from the start we always recognised that the fundamental challenge for any serious economic plan was to reduce fiscal spending and growth in the public sector," admits Mr Ricardo Petita, a political analyst with Santa Fé Ideas in Brasília.

It was precisely this Congressional deadlock that the re-election amendment was supposed to break. The continuity that the bill encourages marks a sharp contrast with recent political history in Brazil. Merely by staying in office until the end of his four-year term, Mr Cardoso would be the first democratically elected president to last this long since 1960.

None of the three other presidents since the end of military rule in 1985 has been able to exert lasting authority. Both Mr José Sarney and Mr Itamar Franco were vice-presidential candidates who inherited the top job by default. Mr Fernando Collor de Mello was impeached for corruption. The accession of weak presidents gave members of Congress more freedom to pursue their own agendas.

Now that Mr Cardoso has won the right to seek re-election, deputies have the incentive to toe the government line in the expectation of possibly five-and-a-half more years of political patronage. This has helped the government make progress on several important areas of legislation this year, including bills paving the way for

an attempt to regain the initiative, the government has called a special session of Congress this month, when members usually enjoy a winter break, to vote on the reforms. "This is probably the last chance for civil service reform this side of the election," says Mr Ricardo Petita, a political analyst with Santa Fé Ideas in Brasília.

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There is no shortage of notions about the content of any political reform. They include ideas to strengthen party discipline and reduce the influence of small political parties. But without a concerted effort from the leadership, the ideas will get nowhere.

This leaves Mr Cardoso with a conundrum. He has postponed explicit measures to address social pressures arising from poverty and wealth inequalities in order to secure economic reform – which is still incomplete. If he decides to seek deep reform to end the factionalism that plagues the political system, progress on social issues may once again be the casualty.

"The battles will be different in the second term," says Mr de Araújo. "But the social agenda could end up taking second place again behind all the other reforms."

the privatisation of the telecoms sector and the liberalisation of the oil industry.

The stalemate has continued, however, on the constitutional reforms needed to control public spending: these require a three-fifths majority in four separate votes. The Congressional impasse has turned the spotlight on to the weaknesses of the political system as a whole, prompting calls from some quarters for a political shake-up beyond allowing a president to stand for two terms.

"The system places too much importance on the president," says Mr Winston Fritsch, chief executive of Kleinwort Benson in Brazil. "If he is strong, then the government can achieve things. But if his popularity drops, the government can quickly lose momentum."

Party discipline is weak. In the lower house, there are representatives from 16 different political parties, the biggest of which has only a fifth of the seats. Deputies are elected by a complex system organised at state level. Their loyalty often lies with powerful local interest groups or state governors, rather than their political party or electors.

Although Mr Cardoso's coalition can theoretically count on the support of 406 of the 513 deputies, his government has consistently been unable to muster the 308 votes needed for constitutional amendments.

**T**he task has been made harder by a band of opportunists. One of the deputies involved in the voting scandal has changed party nine times in the past 16 years. The scandal, with allegations of deputies extracting huge cash payments in return for their support for the re-election bill, has encapsulated the essence of Brazil's political ills.

In an attempt to break the deadlock, several leading government figures have proposed a special session of Congress in 1998 to revise the constitution. Amendments, they suggest, would need only a simple majority to pass. Mr Cardoso has so far played down this suggestion, in part because it would be an acknowledgement that no more progress was expected this year on the reforms. Critics also say that, even if the "revisor" Congress managed to push through the necessary fiscal reforms, the underlying weaknesses of the political system would remain.

There is no shortage of notions about the content of any political reform. They include ideas to strengthen party discipline and reduce the influence of small political parties. But without a concerted effort from the leadership, the ideas will get nowhere. This leaves Mr Cardoso with a conundrum. He has postponed explicit measures to address social pressures arising from poverty and wealth inequalities in order to secure economic reform – which is still incomplete. If he decides to seek deep reform to end the factionalism that plagues the political system, progress on social issues may once again be the casualty.

"The battles will be different in the second term," says Mr de Araújo. "But the social agenda could end up taking second place again behind all the other reforms."

## OBSERVER

## Keeping a balance

■ Ed Jenkins, new chairman of the US Financial Accounting Standards Board, has some diplomatic fences to mend as he moves into the board's offices, improbably sited in the breezy old port town of Norwalk, 50 miles north of New York.

The former bigwig with accountants Arthur Andersen, who won the profession's respect with his leadership of the eponymous Jenkins Committee on the future of financial reporting, arrives in the wake of a row which dominated the last months of his predecessor Dennis Beresford's term.

The normally mild-mannered Beresford launched a series of attacks on the ambitions of Sir Bryan Carsberg, the former UK competition regulator who heads the international body trying to get the world's leading stock markets to accept international accounting standards for foreign listings.

Things got quite heated in the rarefied world of accounting. At one point, New York Stock Exchange vice-president James Cochrane said FASB was a loose cannon until its successor was appointed and bluntly suggested that in the meantime the Iasb were running the asylum.

Early signals are that Jenkins will make peace with Sir Bryan. If so, that might just bring a little closer the day that 4,000 of the world's biggest companies will be able to list anywhere with the same set of accounts.

## Choice meat

■ The International Corporate Governance Network is trying hard to sell the "Anglo-Saxon concept" of shareholder value, investor rights and directors' responsibilities to the French. It's holding its annual talkfest in Paris. But alongside the usual request on the registration form for delegates to indicate if they're vegetarians or vegans, there's a box to tick for those who don't want to eat beef.

Hardly a move likely to please BSE-sensitive Brits.

## Plane fury

■ There's a lot less costiness between Italy's troubled state airline Alitalia and airport operator Aeroporti di Roma since one of the former's regular crises forced it to sell its controlling stake in the latter a couple of years ago.

The pilot of one recent Turin-Rome flight was chased off when no bus was sent to ferry his passengers to the terminal at Rome's Fiumicino

airport – even when empty buses were driving straight past the plane.

He told passengers – by this time grumbling mightily about typical airport inefficiency – that Alitalia had enough problems without "sabotage" and "backstabbing" by the airport monopolist – then called in the police to free his trapped payload. The airport authorities managed to find a spare bus just in time to stop the catastrophe using flight AZ1416 as a hijack liberation exercise.

## Slapped wrist

■ The international community has landed a flexible penalty on one of the leaders of the Bosnian Serb war machine, underlining its inability to do anything substantial. The Organisation for Security and Co-operation in Europe has barred former Bosnian Serb leader Radovan Karadžić from voting in Bosnian local elections.

The international war crimes tribunal in The Hague would love to lay hands on Karadžić, but he's living unmolested in Pale, near Sarajevo. The same goes for former Bosnian Serb military commander Ratko Mladić, who's getting over bolder in his travels. "Thanks," says Bill to the singer. "I'll go to hell."

Back at the lower level a team of devils grab him, throw him into a tank, dark dungeon and strings him up by his ankles to rot. "Hey!" he protests. "This isn't what I was shown!" The devil's retort: "What do you expect? You only saw the demo."

## 100 years ago

■ A Relief In China. Peking, 1st July. Mr Colquhoun and Herr Detring, the agents of the Anglo-German syndicate, have returned to Europe without succeeding in their efforts to obtain a concession for the working of railways and mines in China. On being informed that his applications to the Inspector-General of Railways and Mines had been rejected, Herr Detring denounced Sheng, the Director-General of Railways, and Wang-tung-ho of the Finance Department. The charges brought by him against the officials were, however, refuted by the Chinese Foreign Office.

## 50 years ago

Paris, 2nd July. The aid for Europe Conference "ended in failure" tonight. This was after M. Molotov, Soviet Foreign Minister, warned Britain and France against the "consequences"



# FINANCIAL TIMES

Thursday July 3 1997



## Brussels row over state aid for SGS-Thomson

By Emma Tucker in Brussels

A European Commission proposal to refuse Ecu18m (£20.34m) of aid to SGS-Thomson, one of Europe's most successful semiconductor manufacturers, has been blocked by Mrs Edith Cresson, the European research commissioner.

The move by the former French prime minister is a setback to attempts by Mr Karel Van Miert, the competition commissioner, to crack down on what he sees as illegal state aid.

It is unclear whether SGS-Thomson will be allowed to receive the funding, but the company's Mr Enrico Villa said he saw the absence of a decision as a good sign, and was optimistic the Commission would reflect on his company's position.

The commissioners' confrontation was at a highly charged Commission meeting, during which Mrs Cresson called for a rethink of the way state aid rules were applied to research and development funding.

Mr Van Miert said the Italian government's aid to help SGS-Thomson develop integrated circuits was to fund commercial activities that the high-technology company – partly owned by the French and Italian governments – would have funded anyway.

Motorola, the US consumer



Edith Cresson: calling for rethink over state aid rules

electronics company, is understood to have complained to Mr Van Miert about the aid intended for SGS-Thomson.

Mr Van Miert failed by a vote to win the support of a majority of commissioners after Mr Yves-Thibault de Silguy, the other French commissioner, Mrs Emma Bonino, one of the two Italian commissioners, and Mr Martin Bangemann, the German industry commissioner, backed Mrs Cresson.

The confrontation suggests that prolonged battles lie ahead over pending cases involving companies such as Philips and Oce of the Netherlands and Germany's Siemens. In the Philips case, the Commission is under pressure from

the Dutch government to approve an ongoing subsidy which amounts to Ecu300m. The aid is for research into liquid crystal displays and medical instruments.

The meeting highlighted the ideological rift in the Commission between those who favour a generous interpretation of the state aid rules and those who have a stricter approach.

The interventionist-minded Mrs Cresson, a former French industry minister, argued that European governments ought to be allowed to support the research efforts of their companies to maintain competitiveness against US companies which, she says, are "immunised" with government aid.

But Mr Van Miert, who rejected a suggestion by Mrs Cresson to pay half the aid, is worried about the effect a steady increase in the amount of state aid to manufacturing industry is having on competition.

He has targeted research and development, pointing out that member states are distinguishing state aid by labelling it R&D. According to state aid rules, some aid can pay for industrial research but it must be confined to the development of a prototype and not to its adaptation for commercial use. SGS-Thomson's aid proposal described 58 new products, many of which are on the market.

Fiji Bank may issue bonds to cut assets by \$17.4bn

By Gillian Tett in Tokyo

Fiji Bank, one of Japan's largest, expects to reduce its assets by ¥2,000 (\$17.4bn) over the next 10 months to improve its financial strength. In particular, the bank said it was considering turning some of its loans and other assets into international bonds.

The move will fuel expectations that Japanese banks will become larger issuers of international bonds over the next years as they seek to restructure their balance sheets.

The initiative comes as Japan prepares to introduce its "Big Bang" financial deregulation, which is expected to leave Japanese banks facing more global competition.

A number of other Japanese banks are also considering ways of trimming their assets – among the largest in the world – to make themselves more attractive to investors.

Last week, Bank of Tokyo Mitsubishi, Japan's top commercial bank, converted ¥105bn of loans into securities held in London markets. A securitised or asset-backed bond is debt which is backed by the income stream from collateral, such as mortgage repayments, credit card receivables or loan portfolios.

If this trial is successful, BTM hopes to use securitisation as one way to reduce its assets.

Overall, it plans to reduce its ¥60,000bn total risk-weighted assets by between ¥1,000bn and ¥3,000bn in the next three years.

Fiji Bank yesterday stressed that it did not yet have a clear target for the amount of assets it might convert into bonds.

In a fresh sign of the financial troubles facing the government, the economics ministry yesterday issued a statement estimating that the ultimate losses incurred by the state's rescue plan for Crédit Lyonnais, the nationalised bank, would be over FF100bn (\$17bn) – more than twice the level approved by the European competition authorities.

Many economists believe the growing deficit gap will force the government to push ahead with a programme of privatisations, including France Telecom, in spite of its pre-election pledges.

Fiji Bank also plans to increase its return on equity from 3.48 per cent at present to 5 per cent.

Securitisation is likely to be one way to reduce assets, according to the bank, but it is also considering other options. It added that the value of its overseas assets would be trimmed by the recent rebound in the yen.

Although securitisation is only one of a number of means that banks can use to reduce their assets, the issuing of asset-backed bonds is considered attractive by many banks because they can attract a wide range of buyers.

Asia pulls in Western cash, Page 4

## Paris looks at business tax rise

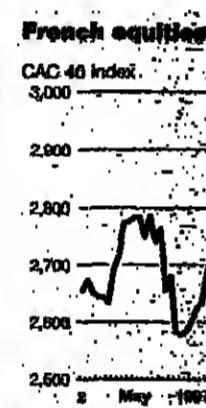
Continued from Page 1

2 per cent during the day. The index closed down 1.1 per cent at 2,909.

Mr Lionel Jospin, the prime minister, has fought with his European Union partners for more emphasis on unemployment, but has repeatedly stressed his commitment to France reducing its deficit and meeting the economic and monetary union targets.

The government's latest indications suggest the budget deficit this year is likely to be more than 3.4 per cent because of lower than expected receipts from value added tax and other sources, and a rising unemployment benefit bill.

In addition Mr Jospin last month unveiled measures including a 4 per cent rise in the minimum wage and an increase in schooling allowances, arguing that they



an austerity plan. His comments come ahead of an audit of the state of public finances ordered by Mr Jospin, due on July 21.

However, Mr Philippe Aubertier, a senior centrist politician, dismissed the audit as purely "political".

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Asia pulls in Western cash, Page 4

## Cinven buys health interests for \$1.8bn

Continued from Page 1

win a French trophy asset. ABN Amro Corporate Investments is co-underwriting \$60m of the equity in the French transaction, and Générale des Eaux will retain 20 per cent of

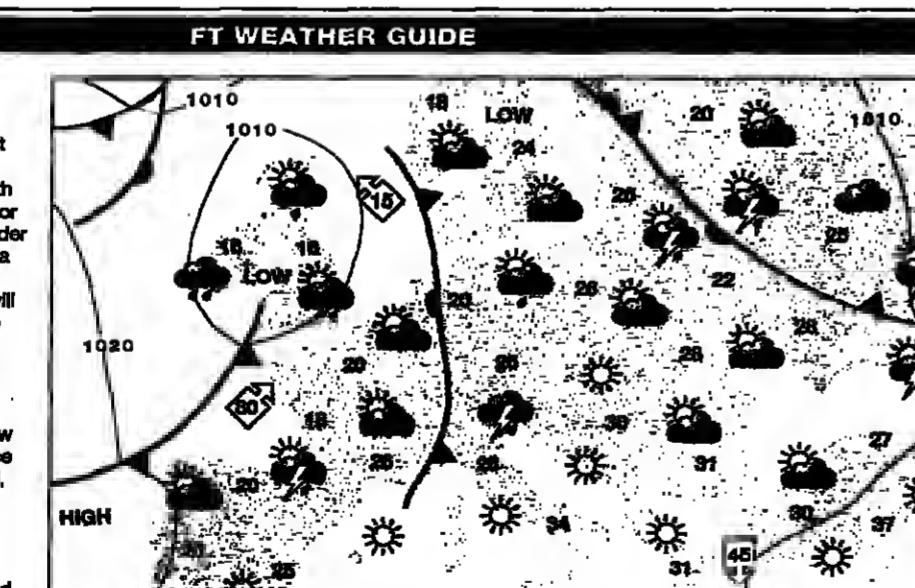
the French company. A syndicate led by Bankers Trust and Société Générale is providing senior debt and mezzanine finance.

French institutions will be invited to take a portion of CGS's equity. Management

will receive a 10 per cent stake in the respective businesses.

Both companies are likely to be floated. Mr Rowlands said GHG could be "in shape" within two years but the French company would take longer.

Asia pulls in Western cash, Page 4



### TODAY'S TEMPERATURES

	Maximum	Minimum	Condition	Wind speed in KPH
Abu Dhabi	fair 32	Caracas	fair 30	Faro 30
Accra	rain 18	Copenhagen	rain 15	Rome 30
Amsterdam	sun 40	Bernard	fair 22	Paris 30
Athens	sun 25	Bermuda	rain 22	London 26
Atlanta	sun 34	Bogota	fair 22	Madrid 26
B. Aires	sun 34	Buenos Aires	fair 22	Barcelona 26
Bangkok	sun 15	Budapest	sun 16	Vienna 26
Barcelona	thund 35	Cape Town	fair 24	Strasbourg 26
	fair 23	Cape Town	fair 24	Sydney 26
				Tokyo 26
				Toronto 27
				Vancouver 24
				Venice 26
				Vienna 27
				Winnipeg 27
				Zurich 27

We can change the weather, but we can always take you where you want to go.

Lufthansa

## THE LEX COLUMN

### Conjuring ACT

The UK stock market is, indeed, "bonkers" – as a senior government member told the Financial Times. Abolition of the dividend tax credit received by pension funds should cut the fundamental value of UK shares by about 13 per cent. But, perversely, marketmakers marked equities up after the chancellor of the exchequer confirmed his leaked plans – taking the two-day rise to 3 per cent.

Some of the bad news was arguably already in the market, but not much. Since the first story about the government's plans appeared two weeks ago, UK shares have fallen less than 1 per cent – outperforming the US market in sterling terms and only underperforming German and French equities a touch. Of course, there was a sweetener in the form of 2 percentage points of corporation tax. But this returns to the corporate sector only 35 per cent of what the chancellor is losing by abolishing the pension funds' credit. Subtract the extra tax the government is expecting to extract from companies with anti-avoidance measures and even the sweetener has a bitter taste.

Shareholders might still have consoled themselves if the chancellor's rhetoric about achieving a balanced economic recovery added up to a row of beans. It does not. Only 30 per cent of the tax increases – around \$1.2bn next financial year – will fall on consumers. That will do little to stop the current boomlet developing into a fully-fledged boom. Preventing that will therefore fall entirely to the newly independent Bank of England. In itself, that is not necessarily bad. But it does mean that sharp rises in interest rates are probably in store – a message the currency markets have been quick to pick up. However, higher sterling and interest rates are hardly what one would want if one was serious about helping the export sector.

#### Corporate taxes

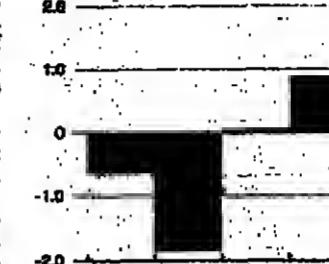
Do not believe the guff about a Budget for investment. This is the reverse. A 2 percentage point cut in mainstream corporation tax rate is pitiful compensation for the loss of advance corporation tax (ACT) credits. Not only is cash being sucked out of the corporate sector, the move will increase the cost of capital. This will harm investment, not help it. Nor are Mr Gordon Brown's other goodies much consolation. Take the one-off increase in

#### Eurotrack 200 Index

2552.8 (421.0)

#### Equities

Stock market movements since 13 June\* in sterling terms (%)



Source: FT \*Last close before ACT story appeared

small companies' capital allowances: it is difficult to imagine a better way of burning £400m of tax-payers' money.

Nevertheless, investors will have to reconcile themselves to the loss of pension funds' tax credits – and adjust their behaviour accordingly. One big change is that yields will logically take a far less prominent role in investors' tool kits, now pension funds have no good reason to prefer dividends over capital gain. Rather than smoothing dividend payments over time – the current practice – companies should pay out any cash they cannot profitably invest. Moreover, by increasing the cost of equity finance, the government has enhanced the tax attractions of debt. Investors should step up pressure on companies to gear themselves to more efficient levels.

Meanwhile, Mr Brown has left

one bit of badly unfinished business: ACT itself, which remains although most of its purpose is being abolished. For many companies this will make little difference. But for some – those with substantial foreign earnings – it leads to a completely unjustifiable tax, surplus ACT. Indeed, Mr Brown is worsening their position, removing the ability to avoid the problem through foreign income dividends. The result is not only unjust but a disincentive for internationally-oriented companies to be based and listed in Britain.

#### Windfall tax

Unfair, unjustified and over. The best that can be said for the windfall tax is that its full extent – \$5.2bn (\$8.58bn) – is now known and that the chancellor has labelled

it a one-off. This should allow utilities to be valued on fundamentals once more, providing investors with some much-prized certainty.

First among the victims is the water sector, which will have to pay £1.65bn, against an estimated £1bn. The £2.1bn levied on electricity companies is roughly as expected, while the rest of the pack escapes rather lightly with a charge of £1.45bn between them. That looks like good news for BAA, British Telecommunications, Railtrack and the gas companies. Centrica should benefit further from the abolition of the gas levy, which could save it £700m–£900m over seven or eight years. Even if two thirds is passed on to consumers, the remainder would boost pre-tax profits by some £250m over the period.

#### Thailand

Months of government machismo over the Thai baht have been costly. The bill for propping up the baht was evident in the \$1bn fall in foreign reserves last month. But the main cost has been for the economy, squeezed by the high interest rates needed to fend off currency speculators. This has exacerbated problems in the property and banking sectors. And while delayed devaluation has given the corporate sector time to hedge substantial offshore loans, high interest rates have meant few could afford to do so.

The stock market's euphoric response to the decision to float the baht was predictable. The government has provided a framework in which interest rates should be substantially cut – even though the initial move was upwards. Lower rates would jump start the economy and ease pressure on troubled banks. The stock market rally is likely to continue, but investors should be selective. Exporters may seem an obvious choice, but imported goods make up a large slice of Thailand's exports. Companies with offshore liabilities will be punished by devaluation. And the banking sector will be hit through an increase in non-performing loans. Moreover, stronger banks may have to bail out the weak.

At least Malaysia and Indonesia have responded more promptly to a similar, albeit less dramatic, set of problems. The Philippines still looks the most vulnerable to Thai fever, given its familiar problems of a surge in overseas borrowing and an overheated property market.

This announcement appears as a matter of record only.

July 1997

US\$400,000,000



## Japan Finance Corporation for Municipal Enterprises

6.75 per cent. Guaranteed Bonds due 2007 unconditionally and irrevocably guaranteed as to payment of principal and interest by

Japan

Issue Price: 99.998 per cent.

Merrill Lynch International Tokyo-Mitsubishi International plc

Goldman Sachs International Morgan Stanley Dean Witter

J.P. Morgan Securities Ltd. SBC Warburg

A MEMBER OF CHASE BANK CORPORATION

ABN AMRO Hoare Govett Dafwa Europe Limited Fuji International Finance PLC

HSBC Markets IBI International plc

The first airline  
serving organically  
grown food.

swissair world's most refreshing airline.

# FINANCIAL TIMES COMPANIES & MARKETS

New serving  
**natural gourmet**  
ORGANICALLY GROWN FOOD

Thursday July 3 1997

Week 27 on all Swissair flights from Switzerland

## JCI in \$540m option stake in Lonrho

By Ross Tisman

JCI, South Africa's first black-controlled mining group, yesterday entered into a put and call option to acquire 26.7 per cent of Lonrho, the UK conglomerate, for R2.45bn (\$540m).

The shares are being sold by Anglo American Corporation, South Africa's biggest company, together with De Beers Consolidated Mines and the Southern Life Association, a South African insurer.

The stake will be used by JCI's chairman, Mr Mzi Khumalo, to re-open talks about a merger or combination of businesses between JCI and Lonrho. Talks were broken off earlier this week by Lonrho.

Lonrho shares closed 30p up at 141½p.

Last night, Mr Khumalo called Mr Nicholas Morell, Lonrho chief executive, to request that talks be re-opened.

Mr Morell said later: "We said we would be available to talk to him here in London." Meetings are expected within a fortnight.

Although Anglo controls around 18 per cent of JCI, advisers to JCI said initiative for the deal had come from Mr Khumalo.

Anglo has been ordered by the European Commission to sell its holding in Lonrho within two years to prevent any undue concentration of influence over world platinum supplies. Both Anglo and Lonrho are leading platinum producers.

"I think it is an elegant solution for Anglo," Mr Morell said.

Anglo said it had "washed its face" on the transaction in rand terms, but faced a loss of around 14 per cent in sterling.

JCI has the right to acquire Anglo's shares at 155p during December, while Anglo has the right to put its stake at the same price.

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### Chief price changes yesterday

FRANKFURT (cont)			
BMW	142 + 22	Polax	
Hofmann	488 + 55	Astiborn	40 - 05
Kroeker Wiko	1287 + 55	Flu Natura	35 - 05
SAP AG	3323 + 55	Siemens	30 - 05
Tyco	430 + 135	PARIS (PPV)	
Willy			
DLW	211 - 85	Worms City	3643 + 105
NEW YORK (cont)		Pellizzi	
Monsanto		Bank Corp	759 - 21
Nestle		BP Australia	635 - 20
Concourse	220 + 2	BP America	527.2 - 15.8
Dow Jones	15 - 2	St Gobain	582 - 20
Times Mirror	334 + 24	Sunlife	572 - 27
Pellizzi		TOKYO (Yod)	
Concourse Inc	134 - 13	Flame	769 + 21
Del Tid Int'l	162 - 14	Flame	945 + 19
Petrie H	774 - 41	Flame	728 + 22
LONDON (Paused)		Flame	
Ritson		Flame	
Amstrad	1770 + 676	LG Tech Corp	473 - 17
Indepak Int'l	880 + 40	Siemens	837 - 27
Metz	210 + 30	Siemens	827 - 28
Sei Lir & Ph	3349 + 204	Siemens	827 - 28
Sheld		Siemens	
Duffy Jackson	209 - 157	Goodyear	1760 + 165
Parke	225 - 25	Regional Cent	1833 + 162
TORONTO (cont)		Siemens	3220 + 320
Winnipeg		Siemens	
Crater Engg	274 + 23	Nastry Park	4.5 - 05
Grundig	13.53 + 24	Un Int'l Bnk	845 - 102
Tel NY	1425 + 112	Unilever	185 - 28

New York and Toronto prices at 12.30pm. Hong Kong closed.

Sun Life and Equity & Law will unite to form £2.7bn group

## Axa's UK units to merge

By Christopher Adams  
in London

which will be sold leaving it with a 65 per cent stake.

The price comprises 223m of goodwill, 10 times the value of future profits from new business written in 1996. It also represents a 47 per cent premium to the value of future profits from policies currently in force at Equity & Law.

Sun Life will also acquire Axa's UK general insurance arm for £70m by issuing 22.8m new shares.

Lord Duro, chairman of Sun Life, said the deal was structured so it would be acceptable to minority institutional investors. Shares in Sun Life jumped 28p to 384p while

Axa rose 17p to 371½ on the Paris stock exchange.

The deal gives Axa a strong presence in the UK life assurance and pensions market, where new business is growing at around 20 per cent a year.

The enlarged group will have £30bn in funds under management and a market value of about £2.7bn based on yesterday's closing price.

Sun Life admitted the combined operation could lose some business from the independent financial advice market, where both companies have traditionally been strong.

In addition, the merger should generate annual savings of more than £57m or

8-10 per cent within three years. About 500 jobs may be lost and Equity & Law's head office will be closed.

Mr Mark Wood, 43-year-old chief executive of Equity & Law, will become chief executive of the new group. Mr Michael Hart, Sun Life chief executive, will retire.

The enlarged company will be structured so shareholders benefit from the cost savings.

Axa will also have the right to take preference shares should the government allow it to distribute any surplus from the Equity & Law life fund in excess of the shareholders

from the same source in 1996.

"There hasn't been a merger of two large IFA companies before and there is a perceived wisdom in some quarters that two plus two does not equal four," said Mr Les Owen, managing director of Sun Life.

But he said the logic of the deal outweighed these concerns. Sun Life has a bigger share of pensions and investment products than Equity & Law, whose own strengths in the mortgage and protection markets would complement that.

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savings of more than £57m or

8-10 per cent within three

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Michael Hart, Sun Life chief

executive, will retire.

The enlarged company will

be structured so shareholders

benefit from the cost savin-

gs.

However, these purchases

represent only a tiny rebalanc-

ing of their exposure to the

US stock market after having

largely missed out on one of

the greatest bull markets ever.

Europeans bought a net

\$10.8bn of US equities during

the first three months of 1997,

more than the \$6.5bn they

bought in the whole of last

year, according to the Securi-

ties Industry Association.

Foreign investors, who

avoided US stocks for most of

the 1990s, "may have finally

regained their appetite", the

SIA said. Most of the demand

from abroad came from Euro-

pean-based investors, with

Asians selling a net \$5.6bn.

The jump in foreign invest-

ment has continued, even

though many Europeans

remain unmoved by the high

prices of US stocks, according

## COMPANIES AND FINANCE: EUROPE

# Telekom confirms digital pay-TV deal

By Frederick Stüdemann  
in Berlin

Dentsche Telekom, the partly privatised telecoms company, yesterday confirmed its part in an agreement with commercial broadcasters for the development of digital pay television in Germany.

The deal is expected to help the company's loss-making cable activities.

It said the agreement reached last week with KirchGroup and CLT-Ufa, Germany's two biggest television companies, guaranteed it would operate the technical platform and administer the conditional access - or decoding -

system for digital pay-TV distributed through its cable television network.

Under the terms of the agreement, which still requires official approval, broadcasters will pay Deutsche Telekom an annual fee, thought to start at DM9m (£5.17m) for use of the cable network.

They would also pledge a percentage of revenues.

The agreement between the three companies marks the end of a long battle for dominance in the growing digital pay-TV market.

While Deutsche Telekom has secured its position as administrator of the technical aspects, Kirch and CLT-Ufa, which

is 40 per cent owned by the media group Bertelsmann, agreed to pool their digital pay-TV interests in Premiere, a pay-channel which uses analogue technology and in which both have stakes.

This tie-up moved ahead yesterday when the board of French operator Canal Plus authorised the sale of its 37.5 per cent interest in Premiere to Kirch.

The French group said financial details would be released within a few days.

Scepticism from within

the German cartel office about the deal over Premiere and the agreement with Deutsche Telekom will also need to be overcome. Given the size of the deal, it will be up to the

European Commission to clear it, though the German cartel office is able to pass on its opinion.

Deutsche Telekom said the agreement meant the cable network would be accessible without discrimination to all other decoder boxes.

It also marked a shift away from proprietary systems for the decoding of digitally transmitted signals towards an open uniform standard.

Veba Telecom will have a 20 per cent stake in BSV, the joint holding company. BSV Residential, the operating subsidiary, plans to invest FF1.2bn (£1.22bn) over the next 10 years and forecasts sales rising to more than FF1.5bn.

## EUROPEAN NEWS DIGEST

## Sales fall 5.5% at Ford German arm

Ford-Werke, the German subsidiary of the US carmaker, yesterday unveiled a 5.5 per cent drop in sales for the first five months, to DM11.1bn (£6.38bn). Measured in units, sales dropped 9.5 per cent from a year earlier to 456,700 vehicles, representing a domestic market share of 11.1 per cent, the company said ahead of its annual general meeting. Production dropped 11.9 per cent to 394,500 units. Exports made up 65.1 per cent of total sales, up 3.2 percentage points on a year earlier.

Mr William Boddie, chairman, said the company was "confident" of maintaining the 11.3 per cent domestic market share achieved in 1996. The company said it achieved its target of reducing internal costs by 8 per cent of sales in the first five months. However, Mr Boddie said: "Worsening external conditions may mean that the progress made on internal costs are not reflected in our profit situation as much as hoped."

He forecast that the company would have full-year sales of more than 1m units, compared with around 1.11m a year earlier, with a fall of around 10,000 units in the domestic market at least partly offset by higher exports.

AFX News, Cologne

## Hamburg sells bank stake

Further restructuring among Germany's public banks is under way with the agreed acquisition by Landesbank Schleswig-Holstein of 49.5 per cent of Hamburgische Landesbank, for DM1.35bn (£776m). The city of Hamburg, which was advised by Goldman Sachs, the US investment bank, will retain 50.5 per cent. It is making the sale to reduce its high budget deficit. The transaction will be back-dated to January.

The deal comes as Bankgesellschaft Berlin - comprising public sector, commercial and mortgage banking interests - is in talks with Norddeutsche Landesbank about a merger that would create the country's second-biggest bank by assets.

Mr Henning Voscherus, Hamburg's mayor, said the Hamburg bank would remain independent, despite the ownership link with Landesbank Schleswig-Holstein, which is based in Kiel and has Westdeutsche Landesbank as an important shareholder, with 39.9 per cent.

Landesbank Schleswig-Holstein also has an option on further shares in the Hamburg bank if the city reduces its stake further after 2000.

In addition, Hamburg is "parking" a 25 per cent stake in an electricity utility - Hamburgische Electricitätswerke - with Hamburgische Landesbank, which will pay the city DM1.27bn. The utility holding will later be sold to an industry buyer or on the stock market.

Andrew Fisher, Frankfurt

## Merger talk lifts KLM stock

Shares in KLM, the Dutch airline, soared to an all-time high in Amsterdam yesterday as reports that it was in talks to sell its 19 per cent stake in US partner Northwest Airlines rekindled merger speculation. KLM confirmed that the sale of its Northwest shares was one of the options open to it in resolving the partners' long-running feud over KLM's say in the US carrier.

"One of the options is a possible sale of shares to Northwest," KLM said. "How important [an option] it is, we will not comment." But dealers on the Amsterdam bourse said the jump in KLM's share price to a new all-time high of F163.70 was prompted by investor speculation it could be preparing to link with British Airways and American Airlines.

Rutger, Amsterdam



Jacques Chirac (left) and Patrick Ponsolle: forced to listen to shareholders' demands

will vote in favour of the plan.

The response has been a sharp rise in the share price - which closed yesterday up from FF7.69 to FF7.45, or nearly 8 per cent.

For some, like Mr Cambier, an extension of the concession was the most important modification required for his members' support for the plan, to boost the long-term value of their

shares. According to projections issued by Eurotunnel in May, the changes advanced by the past and current governments were easily persuadable. Since October 1996, when the outline restructuring agreement was reached with its creditor banks, he has been lobbying to persuade the UK government to follow suit. The election of the Labour government in May helped ease discussions.

Mr Patrick Ponsolle, chairman, had long sympathised with the shareholders' demand. Given that most of Eurotunnel's investors are

situation is more complex. Adacte, a more militant shareholder group, is still advising its members to vote against the plan. It continues to express anger at Eurotunnel's management and bankers, and prefers to place its faith in the French bankruptcy courts, which theoretically give shareholders some prospect of a return.

Northern Cross changed its view after it was per-

suaded by Eurotunnel that the prospects of the banks renegotiating their plan, or of the bankruptcy courts preserving the value of shareholders' investments, was minimal.

For Ms L'Hélias, the decisive factor was in the statement issued by the UK and French governments. In an effort to pressure shareholders into voting for the restructuring, they said they would not oppose the banks' right to "substitution" - or appointing a rival operator in place of Eurotunnel, leaving the investors with nothing.

That removed any final possibility that the creditor banks might have agreed to renegotiate their plan, or have risked dragging the company into an uncertain legal battle with the two governments.

Unless it fails to achieve the necessary quorum of 230m votes on July 10, Eurotunnel will probably win the support of sufficient shareholders for its plan to go ahead. That leaves two questions. First, whether its 174 creditor banks will agree unanimously to support the plan before the end of the year; second, whether there is a risk that after the investor vote, some might instead be tempted to push directly for substitution.

Andrew Jack

This announcement appears as a matter of record only



## Guangzhou Finance Company Limited

USD 50,000,000

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June 1997

LONDON FORFAITING

## New line for Bezeq chairman

When Mr Ami Erel was appointed chairman of Bezeq, Israel's state-owned telecommunications network, two months ago, it was the first time the government had opted for someone from the private sector.

It may turn out to be a wise choice, as Bezeq's monopoly in international telephone calls comes to an end this week, paving the way for competition and prices which will fall by at least two-thirds.

But Mr Erel, 50, an electronics engineer turned manager of communications companies, remains undaunted by the advent of competition. "We have a good young team in Bezeq International," he says.

Bezeq International, a subsidiary of the mother company, will compete with Barak, a consortium headed by Sprint, France Telecom and Deutsche Telekom, and Golden Lines, which includes SBC of the US, Bell and Stet of Italy.

Mr Erel admits Bezeq will come under pressure. It will lose market share and profitability will be hit.

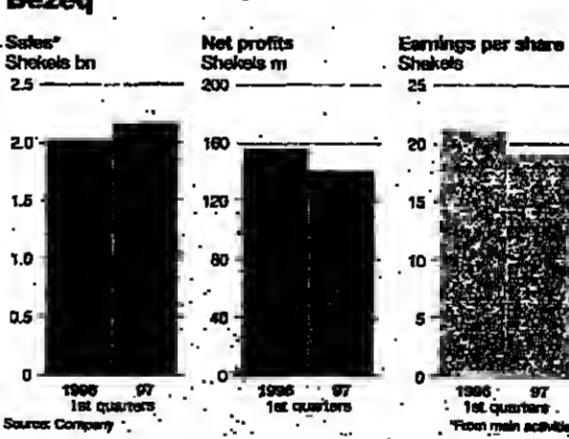
International calls accounted for nearly 30 per cent of Bezeq's revenues, which last year totalled Shk8.2bn (£2.28bn) while net profits totalled Shk8.7m, up 5.2 per cent on the previous year. But he is confident that with good marketing, Bezeq International will hold 50 per cent of the market.

But it is the domestic market to which Mr Erel is turning his attention. Mrs Limor Livnat, communications minister, has pledged to open this market to competition.

However, there are plans to give Israeli consumers one telephone number, which would work for both fixed and cellular phones.

Mr Erel is fighting to ensure the fixed line number - and not the cellular number - will be the one that custom-

## Bezeq



ers will choose. "We have to argue that competition already exists."

"There are two cellular networks now operating and the tender for a third has been issued," he says.

The growth of the cellular network since its introduction two years ago has been phenomenal. Israel now has 1.4m cellular lines compared with the 2.8m fixed lines still owned and monopolised by Bezeq - and mobile phones are estimated to rise to 1.8m when the third operator enters the market. And, unlike consumers in other countries, Israelis carry their cellular telephones with them all the time, giving out the mobile number more often than their fixed line number.

However, there are plans to give Israeli consumers one telephone number, which would work for both fixed and cellular phones.

Mr Erel is fighting to ensure the fixed line number - and not the cellular number - will be the one that custom-

ers will choose. "We have to make sure that traffic will pass through the fixed line - that is, through Bezeq. It is crucial for positioning ourselves for 1999," he says.

This is where his private sector experience comes in. Mr Erel himself admits that until recently, "Bezeq had no idea how to survive in the market place. Orders were taken. We never went out to attract customers". Bezeq is changing, training sales and marketing staff to approach companies offer packages - especially in data services in which Bezeq still holds a monopoly - and make sure these clients remain with Bezeq in 1999.

T he more aggressive approach is coupled with a restructuring. Some 25 managers out of 150 have been made redundant, and there are plans to cut the 8,000 workforce further. Expenses this year will be slashed by Shk200m, along with an additional Shk200m in other investments.

Judy Dempsey

## Holzmann warns of job losses

By Andrew Taylor,  
Construction Correspondent

Philip Holzmann, Germany's biggest construction company, warned yesterday that it may shed up to 10 per cent of its domestic workforce following continuing falls in German construction output.

The move, which follows a similar level of company job losses last year, came as Mr Lothar Mayer, chief executive, warned that Holzmann was likely to make a further

operating loss this year.

The operating deficit, however, was likely to be less than in 1996, when the company only managed to break even following large property disposals.

The group has been struggling to cut overheads and refocus its business following problems with real estate operations and large losses in some of its overseas subsidiaries.

It recently sold its 23.5 per cent stake in Tilbury Doug-

las, the UK construction con-

struction group, raising £57m (\$93m).

Mr Mayer said yesterday that the value of group construction output had risen by 8.5 per cent to DM5bn (£2.9bn) in the first five months of this year compared with the same period last year.

However, new business won by the group had fallen 32 per cent to DM4.1bn on the same period a year ago.

Mr Mayer said: "In Ger-

many construction orders are falling in all areas, in some parts drastically. Public sector coffers are empty. Industry is moving production abroad and residential construction is shrinking."

Figures published yesterday by the German economic ministry showed that national construction output during the three months to the end of May was 4 per cent lower than in the previous three months and 8.7 per cent lower than a year ago.

## COMPANIES AND FINANCE: THE AMERICAS

# US publishers set up internet 'megasite'

By Louise Kehoe  
in San Francisco

Nine US publishers have joined forces to launch an internet "megasite" combining selected news and commentary from 125 newspapers in an attempt to boost online advertising revenues and attract more readers.

The unusual joint venture by the otherwise rival groups is the latest example of "old media" searching to find a role in new, electronic media.

Transforming newspaper web sites created at the height of internet enthusiasm into profitable businesses has proved difficult. By joining together, the publishers hope to attract more advertising and eventually be able to charge readers web site subscription fees - a move few have so far attempted.

The new web site, to be known as "NewsWorks" ([www.newsworks.com](http://www.newsworks.com)), is produced by a consortium that includes Advance Publications, Cox Newspapers, Gannett, Hearst, Knight-Ridder, The New York Times, Times-Mirror, Tribune and The Washington Post.

Together they publish more than 225 US newspapers, but the web site will draw material from 125.

Normally, these groups compete daily to "scoop" each other by breaking news stories in their traditional newspapers and to garner the largest share of advertising revenue.

Their unusual collaboration on the internet was born out of fear of the new medium. The consortium, The New York Times,

called New Century Network, was formed in 1995 to help members build their own exclusive online services by establishing technical standards and developing software for billing and tracking readers.

However, as technology developments overtook the newspaper consortium, it switched its attention to the creation of an aggregated news site that would combine news stories and share advertising revenues among member companies.

NewsWorks also faces competition. Last week, the Chicago Sun Times launched a web site linked to 60 affiliated local newspapers all owned by Canada's Hollinger International.

The Chicago Newspaper Network's web site ([www.chicago-news.com](http://www.chicago-news.com)) links Hollinger's newspapers "under one umbrella", the publisher said. The bigger challenge facing NewsWorks and all newspapers publishing on the internet is adjusting to the "real time" nature of the internet and its worldwide reach. At nightfall in Boston, there are internet users awakening in many parts of the world looking for next day's news.

NewsWorks editorial staff, in theory, pick the "best of the best" of US newspaper reports. In practice, NCN's editors may have to balance diplomacy with news judgment. As one industry analyst put it: "What happens when the Washington Post gets dumped by a small town newspaper?"

Already, there are signs of dissent within the consortium. The New York Times,

# Ece's tyros have much to prove

The youngest members of some of Mexico's most illustrious business families are trying to step out of their fathers' shadows.

The tyros are hoping to make their mark through Ece, a theme restaurant operator that has grown rapidly on the back of Mexican tourism, exploiting glamorous franchises such as the Hard Rock Cafe and Planet Hollywood.

The youngsters still have much to prove. Ece's evolution into a bigger, broader entertainment company depends on successfully expanding into large domestic urban markets, instead of relying on the beach resorts where Ece has thrived up to now, mainly by attracting American tourists.

But even if the young directors' choice of industry differs from that of their fathers - whose fortunes were built in sectors such as the paper industry, real estate and the media - an old-style reliance on close family and business ties still underpins their approach to developing their company.

Ece started with a career crisis for Mr Guillermo Gonzalez, the 32-year-old son of Mr Claudio X. Gonzalez, chief executive of Kimberly-Clark de Mexico. The younger Mr Gonzalez had been a stockbroker during the mid-1980s, but by 1988 the market had slumped and Mr Gonzalez's father thought it was time he got a different job.

There is an entrenched tradition in Mexico of fathers handing on control of businesses to their sons. But the boyish Mr Gonzalez admits: "I'm not really the type who is being prepared to run Kimberly-Clark."

Keeping pace with rapid technology developments also remains a problem for newspaper publishers. Although NewsWorks plans to offer a "personalised" news service, enabling each reader to pick topics of personal interest, it does not appear ready to adopt the latest "push" technology that delivers news automatically to computer users' screens.

Instead, in 1988, the family joined forces with a venture capital fund to buy the Hard Rock Cafe. Mr Gonzalez senior became the group chairman.

The younger Mr Gonzalez then turned to his own friends and their families to buy into the venture. One was his old school classmate Mr Miguel Alemán Magnani, whose family has been active in Televisa, Mexico's dominant media company, for three generations; he holds 7 per cent of the shares and a non-executive directorship.

Mr Alemán invited Mr Emilio Azcárraga Jean, now Televisa's 29-year-old chief executive, to join the board in a non-executive capacity; he holds 3.5 per cent. Others include the sales director, Mr Javier Prado, the 34-year-old son of another big group, Compañía Administradora y Promotora, and Mr Gonzalez's younger brother Esteban, who is project director.

After several years of limited growth, Ece began to expand quickly. It now operates 13 restaurants, including Hard Rock Cafes, Planet Hollywoods and All Star Cafes, all formats for which it has exclusive franchises throughout Mexico. Sales, which reached 137m pesos (\$17.28m) for the first quarter this year, grew by more than 30 per cent in 1995 and 40 per cent in 1996. Operating margins of 25 per cent and above in 1995 and 1996 fuelled further expansion.

A March initial public offering on the Mexican exchange Ece raised 233m pesos for just over 15 per cent of stock. Most of the money raised will go to pay off debt, and the company

also hopes to open five restaurants over the next year and-a-half.

Yet Ece's stock has performed poorly, remaining at its issue price of 11 pesos in spite of a surge in the Mexican peso. The company's focus and its marketing ability will be tested as the expansion gathers pace, providing a real measure of whether the youngsters have the business acumen of their fathers. But if their eye for image building is anything to go by, they may be winners. In 1996, Ece's sales of merchandise, such as baseball caps retailing for 165 pesos, were 226m pesos, compared with only 213m pesos from food and drink sales.

"Get real," says Mr Gonzalez, who likes a beer and a hamburger when he visits his operations. "This business is not about food. It is about atmosphere."

Daniel Dombe

## AMERICAS NEWS DIGEST

### Thrift merger set to cost \$318m

Washington Mutual, the US thrift, yesterday completed its merger with Great Western Financial and said it expected to report a \$318m charge for related expenses. The merger creates the country's largest savings institution. Washington Mutual said the charge includes a pre-tax addition of \$100m to Great Western's reserve for loan losses.

Washington Mutual said Great Western shareholders would receive 0.9 of a Washington Mutual common share for each Great Western common share.

Mr John Maher, Great Western president and chief executive, and the rest of Great Western's executive management committee will leave the company at the end of July. Three Great Western directors will join the Washington Mutual board.

Based on March 31 figures, the combined bank holding company would have \$88.5bn of assets, according to Washington Mutual.

*AP/DJ, Seattle*

### Tax refund for Phillips

Phillips Petroleum said yesterday it would report an extra \$90m in net income for the second quarter of 1997 after resolving all its outstanding issues with the US Internal Revenue Service.

Phillips said it expected to receive \$102m in cash refunds from the IRS within 30 days.

The company said the refunds relate mostly to its 70 per cent interest in a liquefied natural gas facility in Kenai, Alaska. The plant produces 1m tons of LNG a year and sells the output to two utility companies in Japan.

*Reuter, Bartlesville, Oklahoma*

### Pacer in deal with Home Depot

Pacer Technology, owner of branded products such as Super Glue, said yesterday it expected earnings and revenues to grow as a result of its selection as Home Depot exclusive vendor of record for carded adhesives. Pacer said it would supply all carded adhesives to 115 of Home Depot's 542 stores and had the right to supply 500 additional stores that Home Depot plans to add by the year 2000.

*Reuter, Rancho Cucamonga, California*

### Office Depot merger off

Staples, the US office products superstore chain, and Office Depot formally announced yesterday they had terminated their merger agreement.

The decision followed a federal court ruling earlier this week that upheld a decision by the US competition authorities barring Staples' proposed \$4.3bn takeover of Office Depot on grounds that it was anticompetitive.

*Agencies, Woburn, Massachusetts*

### FLEMING GUARANTEED FUND

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#### Information

Investors in the subfund USD Pacific Guarantee B are informed that the weighted average participation rate for the investment period commencing 14 July 1997 is 115 %.

The above participation rate has been calculated on a basket of indices as defined in the Prospectus, with the exclusion of the SET Index (Thailand) as determined by the Directors of the Company in the interest of investors.

### FLEMINGS

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Programme d'émission de  
Dated Instruments  
GBP 25,000,000  
Floating Rate Notes due 1998  
Series 20 Tenure 1

Hence it is hereby agreed that the rate of interest for the tenor instrument and the rate of interest for the period from 1 July 1997 to 30 September 1997 has been fixed at 6.02234 per cent. per annum. The coupon amount due for the period is GBP 15,000.00 per cent. per annum. The principal amount of GBP 25,000,000 will be payable on 30 December 1997.

The Fixed Agent  
Banque Nationale de Paris  
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#### BANBRAIN INTERNATIONAL BANK (S.E.C.)

USD 50,000,000  
Floating Rate Notes due 2003

Note is hereby given that the rate of interest for the period from 1 July 1997 to 30 September 1997 has been fixed at 7.28825 per cent. per annum. The coupon amount due for the period is USD 372.50 per cent. per annum. The principal amount of USD 50,000,000 will be payable on 30 December 1997.

The Fixed Agent  
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KPMG under the Chairmanship of the Director General of the Institute of Export. Entry is FREE and open to any UK business. As a winner, you'll gain high-profile publicity and a boost to staff morale. And whether you win or not, detailed feedback on your strengths and weaknesses will help you to improve your level of professionalism against industry benchmarks.

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## COMPANIES AND FINANCE: ASIA-PACIFIC

# Hitachi seeks growth in home electronics

By Michiyo Nakamoto  
in Tokyo

Hitachi, the Japanese integrated electronics and heavy electricals maker, aims to increase consolidated revenues from home electronics and related products by about 20 per cent to Y1.300bn (US\$1.5bn) in the next four years as part of a business revitalisation plan.

The company, which last year returned an operating profit in its

home electronics division for the first time in five years, has targeted the segment where it expects new products to support growth. The Y1.200bn target includes products that would not normally be included in the home electronics division and is therefore not part of the company's results forecast, Hitachi said. The consolidated results would include subsidiaries such as Hitachi Maxell, which makes tapes and floppy discs.

Hitachi expects the growth in

revenues to come from areas such as personal computer peripherals, which are likely to see increased demand in the next few years.

Other products expected to see strong growth are MPEG cameras, which enable users to record digital video as well as still pictures on discs, and incorporate them into PC documents; units which combine the functions of PCs and TVs; displays; and CD-Rom and other multimedia products.

These will form an increasingly

large part of the consumer products business, Hitachi said.

Hitachi also expects DVD-related products to support growth in the home electronics division. The Japanese company took a leading role in setting the DVD-Ram standard for recordable DVD, an area where it has particular expertise, it said.

In the year to March, Hitachi's consumer products business generated consolidated sales of Y1.069bn. The rise was in part fuelled by buoyant demand ahead of the

increase in Japan's consumption tax.

In contrast, the group earlier this year cut its semiconductor capacity, with the closure of a plant making 16-megabit dynamic random access memory chips. It said it expected demand for the chips to be sluggish.

Hitachi forecast a rise in group sales this year to Y1.620bn, compared with Y1.532.bn for the year to March. Profits should improve to Y310m.

## ASIA-PACIFIC NEWS DIGEST

## Fletcher disposals exceed NZ\$500m

Fletcher Challenge Forests yesterday confirmed it had received more than NZ\$500m (US\$340m) through the sales of three New Zealand forests. The company announced last year that it planned to sell the forests, after leading a consortium that bought the former government-owned Forestry Corporation's Central North Island estates for NZ\$1.9bn.

Fletcher Challenge Forests said last year it intended to consolidate its New Zealand interests on the Central North Island site, which has been described as the biggest man-made forest in the world. The Fletcher Challenge forests on the east coast of the North Island were sold to Glenore Plantations, of Malaysia. The forests around South Auckland were sold to Evergreen Forests, a New Zealand-listed public company, and the 51 per cent stake in the South Island forests was bought by Weyerhaeuser, of the US.

Terry Hall, Wellington

## Management fees for Ekran

Ekran, the main contractor for the Bakun hydroelectric project in Malaysia, is expected to receive an initial M\$400m (US\$156m) in management fees, according to analysts. The initial sum would help Ekran take up part of the listing of the Bakun Hydro Electric company. The analysts said Ekran was poised to receive M\$1bn in management and maintenance fees, most of which will be paid over five to six years.

Ekran recently undertook a M\$1.5bn rights issue, which was 63 per cent undersubscribed, to part-fund its 32 per cent stake in Bakun. Most of the undersubscribed shares were taken up by the underwriters and sold back to Mr Ting Plik Khiing, Ekran chairman. Mr Ting had agreed to take up an additional M\$960m of unsubscribed rights, apart from his entitlement of shares worth M\$385.5m. This raises the stake held by him from 36.3 per cent to 57.7 per cent.

The Bakun hydro-electric project is expected to be completed by 2003 and make a net profit of M\$1.5bn in its first full year of operation.

Asif Huda, Kuala Lumpur

## New auction for Food Terminal

The Philippine government said it would hold another auction for its 51 per cent stake in Food Terminal, a 120 hectare agro-industrial complex in Manila. Last week no bidders turned up for the privatisation of Food Terminal, which had been billed as the Philippines' largest privatisation this year. This was the third attempt to privatisate the company. Mr Roberto de Ocampo, finance secretary, said the government remained optimistic it could privatise Food Terminal via an auction, which would be pursued within the year.

AFX-Asia, Manila

## Ashok Leyland ahead

Ashok Leyland, the Indian truckmaker, lifted net profits for the year to March from Rs1.13bn to Rs1.25bn (\$35m) on sales 23 per cent higher at Rs24.9bn. Capital expenditure over the year rose from Rs1.8bn to Rs1.93bn, resulting in higher interest expenses.

Mr R.J. Shahney, managing director, said: "Despite difficult times, the market is receiving the new-technology Cargos trucks well. The company sold 4,752 Cargos in the year to March, which is an increase of 41 per cent over the 3,378 sold in the previous year."

AFX-Asia, Bombay



Peter Howell-Davies: the Optus chief said the company was likely to continue losing money on pay-TV in Australia

## Mayne Nickless surges on Optus deal

Shares in Mayne Nickless, the Australian transport group which is the largest domestic shareholder in Optus, the Australian telecommunications group, rose more than 4 per cent to A\$8.05 as the market welcomed the A\$980m (US\$738m) restructuring of Optus proposed on Tuesday, writes Bruce Jacques in Sydney.

Under the deal, which involves Cable and Wireless, the UK telecommunications group, doubling its stake to 49 per cent. Mayne will be relieved of two obligations:

to underwrite a A\$100m Optus incentive deal on cable roll-out, and to purchase A\$30m of Optus shares.

The deal is also likely to facilitate the float of Optus within the next two years. Mayne Nickless has been pursuing the Optus float for some time, to release funds to invest in other areas of its business.

But Mr Peter Howell-Davies, Optus chief executive and a former C&W executive, yesterday could not give any timetable for the float.

Mr Howell-Davies said he understood it would take up to eight weeks to receive approvals for the new structure from Australian authorities.

Optus was likely to continue losing money on pay television in Australia, he said, but talks were continuing on rationalisation of the industry.

"It would be wholly unrealistic to expect a move into the black after such a short period of time," he said.

Optus' losses on its offshoot, Optus Vision pay-TV, are understood to be running at about A\$300m a year. However, Mr Howell-Davies said cable roll-out had passed the target of 2.1m homes.

Mr Pbil Jacobs, Optus chief operating officer, said the company had a strong bargaining position for influencing the outcome of pay television restructuring, given its valuable programming - rights to the Australian Rugby League and Australian Football League.

## BG buys 44% of Indian gas distributor

shares in Mahanagar Gas, which is developing a gas distribution system for Bombay.

● Financing for the Atlantic LNG project in Trinidad and Tobago, in which BG has a 26 per cent stake, was finalised yesterday with agreement on a \$600m credit facility.

The financing had proved particularly difficult, in part because the output from the plant is destined for customers in both the US and Europe. Most LNG projects are dedicated to a few customers in a single location.

● Stake in Mahanagar Gas, which is developing a gas distribution system for Bombay.

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## COMPANIES AND FINANCE: UK

Disposal follows first-half loss owing to problems at Segaworld theme park

## Burford buys Trocadero complex

By Virginia Marsh

Trocadero, the struggling leisure group, yesterday sold its main asset, the landmark London complex of the same name, to Burford Holdings less than two years after taking it over from the property company in a demerger.

Trocadero warned it would report a first half trading loss because of difficulties at Segaworld, the interactive theme park in which it has a 50 per cent stake. Full-year results would be affected by delays in opening two attractions at the Trocadero Centre.

The shares, which floated at 34p (56 cents) in November 1995 and peaked at 75p last August, fell 2p to 25p. Shares in Burford fell 1p to 127.5p.

Burford's chairman and chief executive hold the same posts at Trocadero. Mr Nick Leslau, the chief executive of both, insisted, the demerger had not been a failure. Circumstances at Trocadero had changed as Segaworld, a joint project

operated by Sega of Japan, had failed to generate the expected earnings.

Managing Trocadero as a hybrid property and leisure company while running Burford had proved difficult.

"It was naive to think I could run both and it is a fair criticism that we should have anticipated this," said Mr Leslau, who will leave Trocadero when a replacement is found.

The complex in the capital's Piccadilly Circus, comprises the London Pavilion as well as the Trocadero, which features shops, amusement arcades and the Planet Hollywood restaurant. In the demerger, the properties were valued at about £150m (\$240m), and the new Trocadero company subsequently invested £25m in them. Burford had bought the two properties in 1994 and 1995 for £10m.

Burford, which has a 25 per cent stake in Trocadero, is buying the buildings back for up to £213m, with an immediate cash payment of £120.3m.

The settlement of inter-company debt would account for a further £38.5m, with the balance, conditional on rental levels, to be paid over the next two years. The sale will leave Trocadero with £73m cash to develop its intellectual property rights business based, at present, on the children's books character of Enid Blyton.

Mr Leslau said the removal of interest costs would cover the £5m in annual rental income Trocadero was losing. Trocadero would lease back from Burford about 30 per cent of the 450,000 sq ft being sold.

Analysts were disappointed Burford, which has been one of the most highly rated property groups, was making the buy. The properties, which yield 7 per cent, will account for more than a quarter of its portfolio.

Mr Nigel Wray intends to remain chairman of both companies. He holds 6.3 per cent of Burford and 5 per cent of Trocadero. Mr Leslau holds close to 1 per cent in both companies.



John Anderson, property director, (left), with Nick Leslau

## Bunzl to acquire AFC for \$178m

By Chris Gresner

Bunzl, the UK paper and packaging group, yesterday announced plans to acquire AFC, an American plastics and fibre business, for \$178m.

Both groups were founded by members of the Bunzl family, which fled Vienna at the outbreak of the second world war. Trusts representing members of the Ameri-

can branch of the family own 46 per cent of AFC shares. The trustees have signed letters of commitment to vote for the acquisition. The UK branch of the family no longer has a significant holding in Bunzl.

The proposed acquisition was welcomed by analysts. They described the price as "cheap", the strategy as "sensible" and said it would enhance Bunzl earnings this

year. AFC made pre-tax profits of \$19.4m last year, on turnover of \$183m. At the year-end net assets were \$93m and it had \$45m of net cash.

Its fibre business makes cigarette filters and ink reservoirs, as does Bunzl. Bunzl said it had been under pressure from its customers to open a second filter plant in the US, which would now be provided by AFC.

AFC's other main business is in plastics extrusion.

Bunzl is funding the deal. Its largest this decade, through debt. It ended 1996 with net debt of \$42.5m and gearing of nearly 15 per cent. Earlier this year, Bunzl had talked to one of the American Bunzl trusts about buying part AFC's business. However, those talks broke down, leaving Bunzl with the option of buying the

whole company.

Mr Anthony Habgood, Bunzl chairman, said: "I am delighted that the two major shareholder groups have both committed to selling their shares in AFC and am now confident that the transaction will proceed. AFC is an excellent fit with Bunzl and this acquisition is in the interests of both companies".

Bunzl shares rose 54p to 200p.

## Burmah to sell adhesives unit

By Michael Peel

Burmah Castrol, the lubricants and speciality chemicals group, is to sell its adhesives division under its plan to focus on its core chemicals businesses.

The businesses being sold are Industrial Adhesives of the UK and Columbia Cement of the US. The division achieved a return of about 10 per cent on sales last year of £40m (\$66m).

Burmah, which made a pre-tax profit of £26.4m on sales of £3.06bn, has defined its four core chemicals areas as foundry, steel mills, construction and screen printing inks.

Companies in these sectors

account for more than 70 per cent of group sales.

Burmah said it hoped to sell the two separately for a total of about £40m. It bought Columbia in 1986 for \$33m and Industrial Adhesives in 1982 for about £13m.

Mr Mike Dearden, chief executive, said Columbia would probably be sold at a loss to its book value. "We bought these businesses in the 1980s, and at the end of the decade the multiples went through the roof."

The group expected to announce a buyer for Columbia within weeks and hoped to sell Industrial Adhesives by the end of the year.

Burmah's shares closed down 14p at £10.06p.

## Bakyrchik could lose full listing in refinancing deal

By Jane Martinson

Shares in Bakyrchik Gold lost almost half their value yesterday as the London-listed company announced a refinancing package in which it loses control of a gold mine in Kazakhstan.

The company will lose its full listing if the deal is approved. The shares, which were suspended last month when Bakyrchik said it was involved in refinancing talks, fell by 45 per cent, or 374p, to 46p.

Indochina Goldfields, Bakyrchik's largest holder, plans to pay \$65m (£39.3m) to reduce Bakyrchik's debt, pay the next tranche of its fee to the Kazakhstan government and

provide immediate working capital requirements.

Indochina, the latest Canadian vehicle of Mr Robert Friedland, the mining entrepreneur, has also guaranteed a further \$45m loan to help finance future working capital. In return, Indochina has increased its stake in the Bakyrchik gold mine from 13 to 80 per cent. Bakyrchik's holding will be cut from 85 to 20 per cent.

One shareholder said he expected objections from other holders. "There is concern that Bakyrchik Gold has not struck the best possible deal for minority shareholders," he said. He expected another deal to be forthcoming, probably from

another mining company.

Mr Roger Harris, Bakyrchik managing director, said the deal was the best the company could arrange as raising money had become very difficult following the Bre-X scandal and the weaker gold price. Discussions with other mining groups about a possible refinancing had been inconclusive, he added.

Indochina holds 29.9 per cent of Bakyrchik; Robertson Stephens, the US bank, holds about 9 per cent.

At its 834p price before yesterday's announcement, Bakyrchik was valued at £23.2m.

Commodities, Page 24

Amersham has announced its second merger in weeks, while Nycomed hopes the move will revive fortunes

## Deal long in the making

By Roger Taylor

The pace of change at Amersham International may seem frantic, with two large deals announced in a matter of weeks, but Mr Bill Castell, chief executive of the healthcare and life sciences group, said Tuesday's merger with Nycomed of Norway was simply the culmination of plans he first set out three months after arriving at Amersham in January 1990.

Since then, he has transformed the company from an unfocused diagnostics business with profits of £22m (\$38m) to the market leader in two fast-growing sectors, with profits about 10 times higher.

Over the same period, shares have risen fivefold from about 300p to 16.82p.

The merger with Nycomed gives the new company, to be called Nycomed Amersham, leadership in the £2bn market for the reagents used in body scanning techniques such as x-ray, MRI and ultrasound.

Last month, Amersham announced a merger with Pharmacia Biotech of Sweden, to create the world's

largest supplier of reagents to laboratories and pharmaceutical companies conducting medical research, a 22bn market.

Amersham estimates the deals, together with other measures, will produce cost savings of more than £100m a year and create significant synergies in product ranges.

Mr Castell said it was by chance that the two mergers had come about at the same time. The link with Nycomed has been under consideration since he first met Mr Trond Jacobsen, chief executive of Nycomed Pharma, in New York in 1993, although serious discussions started more recently.

He said Amersham was waiting until certain factors fell into place to give it a strong negotiating position, such as the US approval of Myoview, its heart imaging agent, and the merger of its Japanese operations with Nihon Medi-Physics, a 50:50 joint venture with Sumitomo, both of which happened last year.

The Sumitomo deal gave Amersham substantial marketing strength in Japan which neatly complemented Nycomed's strengths in the US and developing markets.

## A symptom of bad timing

By Daniel Green

For Norway's Nycomed, merging with a foreign healthcare company is a long overdue attempt to correct its declining fortunes.

The company is one of Scandinavia's flagship businesses, but has suffered in recent years as competition has eroded prices in its ageing product line, especially in the US.

That led to a profit warning a year ago, the announcement of a cost-cutting

programme last autumn and a steadily falling share price throughout the period.

Even after Tuesday's Nkr23.5 rise to Nkr13.5, the value of Nycomed shares is still below that of June 1996.

That dismal performance contrasts sharply with the pharmaceutical sectors in Europe and the US where share prices have risen by more than 20 per cent this year alone.

The underlying reason for the difference is that Nycomed is not like most other

drugs companies. It does not make conventional medicines but chemicals which, when injected, make x-ray images clearer. That market is worth £2bn a year, and 80 per cent is taken by just five companies: Mallinckrodt of the US, Bracco of Italy, and Germany's Schering, as well as Amersham and Nycomed.

Nycomed's main problem has arisen from the fact that the old x-ray contrast agents are running out of patent protection.

Nycomed admitted that the level of price discounting had reached 60 per cent. US sales of older x-ray contrast agents fell 25 per cent between 1995 and 1996 to \$275m. In Europe, they rose 10 per cent to \$200m and in Japan were steady at \$400m.

Nycomed's solution has been to invest more in imaging agents for newer technologies such as magnetic resonance imaging (MRI) and ultrasound.

MRI has not grown as quickly as some had hoped because of the capital cost of equipment. And the research aimed at creating the first ultrasound imaging agent is only now coming close to getting on the market, leaving a gap in the product range. "The problems in the US came two years too soon for us," said Mr Trond Jacobsen, head of pharmaceuticals at Nycomed.

Two years ago, Nycomed tried to merge with Iavax, the US drugs company, but Nycomed's biggest shareholders balked at the deal.

With hindsight, the failure of that deal was a narrow escape since Iavax's share price has since fallen from \$28 to less than \$12.

Mr Jacobsen and Mr Bill Castell, Amersham's chief executive, said the prosperity of the merged business was pinned largely on the success of Nycomed's ultrasound imaging agent, code-named NC 100100B. It could be launched as early as 1998.

Almost as an afterthought, Mr Svein Aaser, Nycomed chief executive and deputy chief executive designate of the new company, added that the UK accounting standards under which the new company would report would also help. If they had applied in 1996, Nycomed would have shown an additional £23m profit. That kind of boost should come in handy if the ultrasound drug is delayed in clinical trials.

## Strong Irish economy helps lift Jurys

By Scheherazade Daneshku, Leisure Industries Correspondent

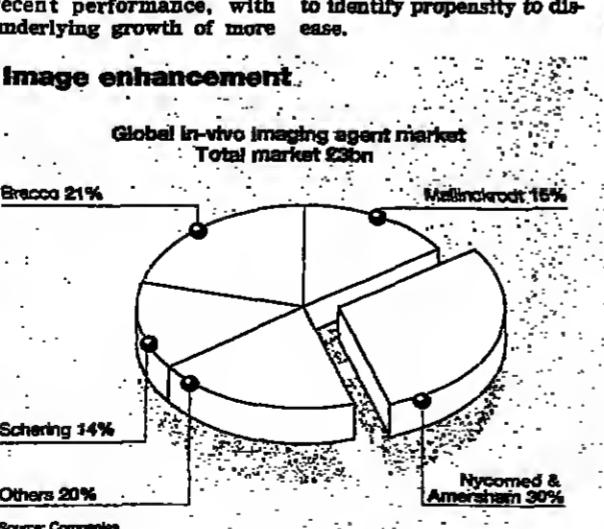
The strength of the Irish economy helped Jurys Hotel Group lift full-year pre-tax profits by 45 per cent.

The Dublin-based operator said its strategy of geographical diversification had helped it take full advantage

of strong corporate and tourist trade.

The company, which has 15 hotels and inns in 10 cities in Ireland and the UK, said it would continue to target large city centres, such as Manchester and Birmingham, where it has no hotels, to broaden its scope.

The corporate and conference sector accounted for more than 75 per cent of the group's custom.



Investment Trusts	NAV (p)	Attributable Earnings (p)	EPS (p)	Current payment (p)	Date of payment	Dividends Corresponding dividend	Total for year	Total last year
Abrecht High Inc	-	(-)	-	(-)	Aug 29	1.6	-	8.45
Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. £ Irish currency. After exceptional charge. *After exceptional credit.								

الإمام الحسين

## TECHNOLOGY

As Nasa's pioneering Mars probe lands, a spacecraft is relaying data from beyond

# Martian trailblazer

If all goes to plan, a small spacecraft will tomorrow enter the atmosphere of Mars, parachute on to an ancient flood plain and bounce in a standstill on giant airbags.

The Mars Pathfinder, the first spacecraft to land on Mars for 20 years, will investigate the surface of the planet in the first of a series of missions that might, one day, yield evidence of life.

The initial phase of the mission will start a few hours after landing when a camera will spring up like a jack-in-the-box on a 1m mast. The camera will search for the sun as a first step to establish

**The mission is primarily an engineering demonstration of key technologies and concepts'**

ishing a high-speed communications link to Earth. That will allow the lander's computer to transmit its first batch of scientific data - information about the Martian atmosphere taken during its descent.

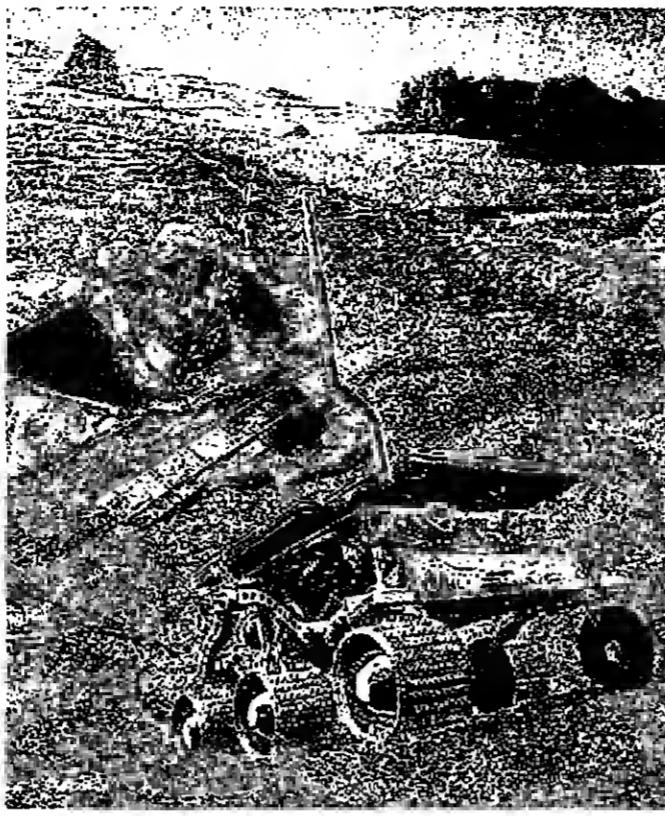
Soon afterwards, a microrover - a metal, box-like contraption on six small wheels - will drive down a ramp and roll on to the

surface of Mars. The rover, called Sojourner, will use its laser-based navigation system to move short distances from the lander, allowing its scientific instruments and camera to gather new information about the surface.

The mission, which will be covered extensively on television and the internet, is expected to generate widespread public interest. Many people's imagination was captured by Nasa's announcement last August that it had found microfossils in a meteorite from Mars that was discovered in Antarctica. Since then, the question of whether the meteorite really provides evidence of the remains of ancient life has generated heated debate among scientists.

But the Pathfinder mission - planned years ago - is not designed to answer the big question of whether there was ever life on Mars. "The mission is primarily an engineering demonstration of key technologies and concepts for eventual use in future missions to Mars employing scientific landers," says Nasa.

In addition, the \$290m (£170m) Mars Pathfinder mission is designed to demonstrate the effectiveness of a "faster, better, and cheaper" approach to space exploration. This approach was instituted by Dan Goldin, the Nasa administrator, in 1993 in response to the ballooning costs



Rock and roll: artist's impression of the lander and microrover on Mars

and high failure rates of a number of costly, sophisticated missions, particularly the \$1bn Mars Observer in 1993.

As Nasa awaits the outcome of the Pathfinder mission, it is keenly aware of the unexplained fate of the Mars Observer and the failure of a string of other missions to Mars, most recently a Russian probe that crashed last November. The high failure rate of missions to Mars has prompted uneasy jokes about a Great Galactic Ghoul that jinxes attempts to probe the planet.

The Pathfinder landing may have to contend with such hazards as bigger than expected rocks or damage caused by a hard landing that will force it to simplify the mission. "In all likelihood... there will be some condition or conditions of the spacecraft that will be different from the ideal case," says Nasa.

The "nominal mission scenario" involves gathering data for at least 30 Martian days or sols - equivalent to 24.6 hours. Cameras and scientific instruments on the lander and the rover will provide information about the chemical composition

of rocks and soil. This is a crucial first step in determining what samples a future mission should bring back to Earth.

Nasa's thorough, methodical approach to exploring the geology of Mars may be supplemented, and even overtaken, by an alternative strategy being considered by the European Space Agency. The Mars Express mission, which would be launched in 2003, would drill below the oxidised surface of the planet to obtain samples to be analysed in situ by miniaturised equipment.

With or without the Esa mission, Mars is likely to receive a flotilla of spacecraft from Earth over the next decade. The Pathfinder - and the Global Surveyor, a mapping mission which will shortly arrive at Mars - are just the beginning of a 10-year programme of Mars exploration. Nasa plans to launch pairs of orbiters and landers every 26 months, to take advantage of the periods at which Mars lines up in its orbit with Earth.

This programme may lead to human exploration of Mars. Numerous hurdles must be overcome before this point is reached, including completion of the international space station, which would be an essential staging post for such a mission. A successful human exploration mission might also depend on an ability to create fuel from raw materials on Mars to propel the astronauts back to Earth.

For now, Nasa will judge the mission a success if it prepares the way for future unmanned, low-cost spaceships. By demonstrating the success of innovative technologies such as the robotic rover, Pathfinder could live up to its name and open up a new era in space exploration.

Vanessa Houlder

## Worth Watching · Andrew Baxter



hot, damaging a circuit's connections.

Over the past five years, the UK's AEA Technology has developed a material to solve the problem. Known as Hivol, it is a composite based on silicon carbide and aluminium. This combines the high thermal conductivity of aluminium with the low thermal expansion of the silicon carbide ceramic.

The new composite is light and strong, so is ideal for weight-sensitive applications. AEA Technology, UK: tel (01235) 432833, fax (01235) 432624, e-mail [barry.p.moloney@aea.co.uk](mailto:barry.p.moloney@aea.co.uk)

## How to help the bug-busters

The larvae of the common green lacewing ought to be the gardener's best friend. It can consume 300 aphids during its growth, helping to eliminate the pests from plants without resorting to chemical insecticides.

Unfortunately, most lacewings die during the winter, leaving small numbers surviving through to spring. Now Cardiff-based Biotal Industrial Products has developed a chamber in which lacewings can shelter during the cold weather, following research from Cardiff University showing that adult lacewings survive the winter best in clusters. The houses are made of marine ply, tightly packed with straw impregnated with a natural pheromone attractant, and weather-resistant for five years. Biotal, UK: tel (01222) 74714, fax (01222) 747140

## When waterproof means what it says

Waterproof plasters are notorious for not being entirely waterproof, and for peeling off when bathing or swimming. The solution, says 3M Health Care, is its Protect Stripe. The new plaster is a non-stick pad sealed closely against the skin by an overlay of transparent adhesive material that is designed to block water, dirt and germs. It is based on specialist material used in hospitals for advanced wound care.

But traditional materials used to disperse heat are losing their effectiveness, because they expand too quickly when

## A difficult encounter with Mathilde

Gilding past at 22,000mph, a \$112m (£67.8m) Nasa space probe has sent back spectacular still images of 253 Mathilde, a carbon-rich, coal-black asteroid lying between Mars and Jupiter, some 180m miles from earth.

The Near Earth Asteroid Rendezvous (Near) robot spacecraft was initially designed by Johns Hopkins University's Applied Physics Lab in Maryland to orbit and land on 433 Eros, another large asteroid in the vicinity.

A year before its launch in Feb-

ruary last year, however, Robert Farquhar, mission director, realised the 805kg probe might also be able to swing by Mathilde.

At 4.65m years old, Mathilde, a 33-mile-wide jagged and scarred slab of rock, is one of the oldest asteroids in the solar system and one of the few whose orbits come close to or cross that of Earth.

Although Mathilde is uniformly black that it reflects only 3 per cent of all sunlight, Near took 534 images during its 25 minute fly-by last Friday, from a distance of only 750 miles away.

"I don't have a lot of faith in technology, but everything worked beautifully," says Farquhar. "Since this spacecraft was really not built to do a fast fly-by, this was an extremely difficult encounter."

All the images have been successfully downloaded and reveal at least five craters of more than 12 miles in diameter.

Roughly spherical, Mathilde's mass is essentially a rubble pile with lots of vacuum pockets, making it a third lighter than expected, or about one-millionth

the mass of the Moon. With four solar panels, Near is the first solar-powered spacecraft to operate beyond the orbit of Mars. But to make the Mathilde encounter, mission control had to turn the entire craft at an awkward angle, causing its images to point wild much of the time. As a result, there are an average of only two good pictures for every 30 taken, although the imager's refracting lens still achieved resolution equal to that of viewing southern California's Rose Bowl from Colorado.

In January 1999, the spacecraft begins a first slow fly-by of Eros at a distance of 300 miles. From there, it will circle the cigar-shaped, 24-mile-long asteroid in progressively smaller orbits while detailing Eros's topology, mineralogy, shape and spin. The result will be the first global geographic map of any asteroid.

Then, when low on fuel and on its final approach to the surface, mission control will initiate boosting manoeuvres to prolong its ability to direct the spacecraft's antenna for downloading data before it hits rock on February 6 2000.

Bruce Dorminey

## FT BY INVITATION

### Opera House Party at Ackergill Tower, by Wick, Scotland

Tuesday September 2 - Friday September 5



The Financial Times, together with Virgin Ultimate, invites you to Ackergill Tower. This magnificent Scottish castle with its own opera house is situated on the very edge of the sea. These few days revolve around the Northlands Festival of arts, drama, music and sculpture.

To find out more about this special trip, complete the coupon below or telephone Michael Pearson at the Financial Times on +44 171 873 3286 during office hours.

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Wednesday 3	Breakfast Optional activities Barbecue lunch beside the sea Visit to the Caithness Glass factory and the Heritage Centre in Wick. An evening recital in the opera house followed by opera supper	Friday 5	Depart 8am to drive down scenic coastal road to Inverness Fly from Inverness to Heathrow
	Price: £650 per person inc. VAT Price includes: All meals, wines, spirits and soft drinks, flights and transfers. Price excludes: Golf green fees, horse-riding, fly-fishing, extra clay-pigeon shooting, game shooting, beauty treatments, travel insurance and items of a personal nature. This trip is organised on behalf of the Financial Times by Virgin Ultimate and Arcade Travel, Wick		

#### FINANCIAL TIMES

No FT, no comment.

#### Opera House Party at Ackergill Tower, by Wick, Scotland

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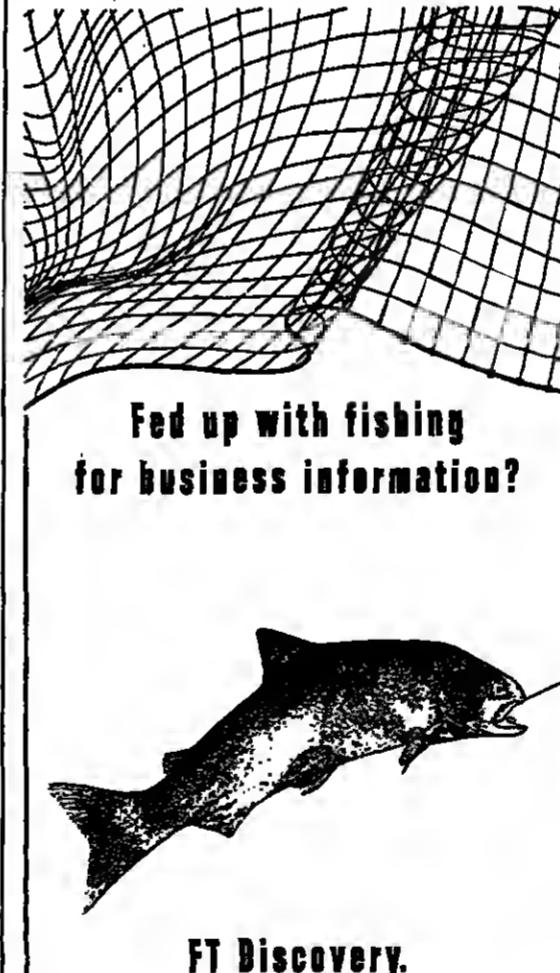
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FT Discovery

#### Notice to Bondholders of Nan Ya Plastics Corporation ("Nan Ya") (incorporated in Taiwan, Republic of China)

US \$ 350,000,000

1 3/4 per cent Convertible Bonds Due 2001

Notice is hereby given that the Company has determined to fix July 19 as the Record Date and the Consolidation Date for this year. Pursuant to the laws of R.O.C. and the terms and conditions in the Offering Circular and Indenture, the Company will close its stock transfer book and will suspend the Bondholders' Conversion Rights from July 15 to July 19. Thus, Bondholders have to submit their Conversion Notice to the Company's Principal Conversion Agent, Citibank N.A., by 11:00 a.m. on or before the Record Date. After the Consolidation Date, the Company will proceed with the necessary filing and registration for capital increase in order to issue new Shares in exchange for the Entitlement Certificates issued and outstanding on or before such Consolidation Date.

Bondholders should notice that according to the provisions in Section 2.9(a) of the Indenture, interest on any Bond which is payable, and is punctually paid or duly provided for, on any Interest Payment Date (July 19) shall be paid to the person in whose name such Bond is registered at the close of business on the Regular Record Date (July 4) for such interest on the Bond Register; provided that no such payment or adjustment will be made upon conversion for interest that accrued during the period from the last interest payment date up to the relevant conversion date.

Bondholders should also consult terms and conditions in the Offering Circular and Indenture for more details of the conversion.

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##### EXTENSION OF DEADLINE FOR SUBMISSION OF BIDS INTERNATIONAL BIDDING N° 567-2-008-97

Object: Expansion, reform and modernization of the Manaus Refinery - REMAN, in the Municipality of Manaus, State of Amazonas, Brazil, including the supply of raw materials and equipment, the performance of services for checking the consistency of basic design data, detailed design, civil construction, industrial design, commissioning, tests, pre-operation and technical assistance to start-up and to operation. The deadline for submission of bids and opening of envelopes has been extended to July 24, 1997 at the same place indicated in the Bidding Notice published in the Official Gazzette (D.O.U.) on May 08, 1997.

BIDDING COMMITTEE

## INTERNATIONAL CAPITAL MARKETS

# Treasuries gain as Fed holds rates

## GOVERNMENT BONDS

By John Labate in New York  
and Michael Lindemann  
in London

US and European bond markets maintained their upward momentum yesterday as investors bet that the Federal Open Market Committee would leave US interest rates unchanged.

**US TREASURIES** rose modestly on the Federal Reserve's confirmation of that in the afternoon and traded narrowly as expected.

The benchmark 30-year Treasury rose ½ to 98½ sending the yield down to 6.720 per cent.

Two-year notes were unchanged at 99¾, yielding 6.016 per cent, while the 10-year note rose ¼ to 101¾, to yield 6.416 per cent.

While most analysts had expected the Fed to leave interest rates unchanged for

## Gilts tumble as Budget disappoints traders

Gilts tumbled in after-hours trading last night as investors concluded that Mr Gordon Brown's first Budget had done little to relieve upward pressure on UK interest rates, writes Michael Lindemann.

The September gilt future had settled at 114½ but then plunged a full point to 113½, though it later recovered slightly to 113¾. The yield spread over bonds widened 10 basis points to

now, some believe rates could go higher after the Fed's August meeting.

Helping keep prices higher in morning trading was a fall in May factory orders, which slid 0.7 per cent – a steeper decline than analysts were expecting. It follows a revised 1.4-per cent increase in April.

In Europe, **GERMAN BUNDS** led the way, with

157 basis points as traders registered disappointment. "The market had got ahead of itself in recent days, expecting the chancellor to pull a rabbit out of the hat, but he didn't," said Mr Andrew Roberts, analyst at UBS.

Another analyst said that the Budget announcements of additional petrol duty, an increase in stamp duty and a slight cut in mortgage interest tax relief were far short of expectations.

Mr Kevin Adams, analyst at BZW, said: "This Budget has not done enough to restrain what could be some very strong consumer spending numbers in the coming months." He repeated his forecast that interest rates would be 7.25-7.50 per cent in about a year. "I think we may get them rather faster than expected than if this Budget had taken consumer spending to task," he said.

These showed a monthly 0.2 per cent fall, compared with monthly 0.3 per cent rise in April.

The new 30-year bond was relatively well received, according to Mr Heinz Gunasekera, analyst at UBS, with investors buying the new issue to replace the previous January 2024 benchmark issue.

However, Mr Gunasekera pointed out that the demand came almost entirely from trading accounts and not from end-investors, who continue to be wary of 30 year bonds.

**ITALIAN BTPS** were the day's star performer, gaining on renewed enthusiasm about Italy's entry to the European single currency. The September BTB future touched a new contract high

of 135.20 before settling at 135.02, up 0.62 on the day. The yield spread over bonds, which has been closing in since the Amsterdam summit in mid-June, gained another six basis points to 106 basis points.

Mr David Brown, chief European economist at Bear Stearns, said the convergence trades had "plenty of momentum left" and enthusiasm about Italy was reinforced by expectation that there could be further interest rate cuts, following last Friday's half-point cut to 6.26 per cent.

**FRENCH OATs** also gained ground. The September national future touched a new contract high of 129.72 before settling at 128.66, up 0.24 on the day. Traders warned, however, that profits might be taken this morning ahead of the auction of a new 10-year 5.5 per cent OAT.

# Strips signal Bonn's Emu commitment

**G**ermany this week stepped up its efforts to retain its position as the benchmark bond market in Europe.

On Tuesday, the finance ministry gave the strongest signal yet that it would allow about DM450bn of government debt to be redenominated in euros, the planned single currency, at the start of European monetary union in January 1999. Mr Jürgen Stark, state secretary in the finance ministry, said he would recommend renomination to Mr Theo Waigel, finance minister, and expected a full announcement within the month.

The move coincided with the start of Germany's market for strips – created when a conventional bond is broken down into the coupon payments and the principal. These can then be held and traded separately.

Although long established in some countries, such as the US and France, these innovative products – which the UK is also introducing later this year – have been missing from Germany. The authorities have realised that if they are to be competitive under Emu against other financial centres such as Paris, they need to offer a market in strips.

Strips are attractive to pension funds, insurance companies and private investors because they offer an efficient way to fund liabilities and remove the reinvestment risk of conventional bonds.

Germany now has four stripable bond issues, together worth DM77bn. These include two 10-year and two 30-year bonds, one of which was launched this

week. Analysts expect more stripable issues soon, especially in the 30-year area, and the existing stripable issues to be enlarged.

Strips, along with the hint that Germany will convert its debt to euros in 1999, signal Germany's commitment to Emu, analysts say.

"Strips will become the link between European bond markets, because they are comparable across markets, are liquid and have a uniform calculation method. They will become the benchmark for the European government debt market. This is important for the success of the euro," says Mr Gunnar Stangl at Dresdner Kleinwort Beeson in Frankfurt.

The move to redenominate debt in euros was long resisted by some of Germany's smaller savings banks. They hold a lot of bonds on behalf of individual customers and worry that the associated recalculations of customers' accounts, would be too costly.

Germany's bigger banks, on the other hand, have campaigned for redenomination at the start of Emu. Countries such as France and the Netherlands have said they will convert their government debt in 1999 – earlier than required by the Maastricht treaty.

Mr Alisoo Cottrell, economist at PaineWebber, says that as long as the German government delayed its decision to convert its debt to euros, there was always the suspicion it was not fully convinced the single currency would happen.

Graham Bowley

# Lira sector benefits from Emu optimism

## INTERNATIONAL BONDS

By Edward Luce

Borrowers reiterated their faith in the Italian convergence story yesterday with a series of well-received lira issues. Bankers said that the currency had become especially popular at the longer end of the maturity curve since the Italian treasury cancelled its mid-mothe 10-year BTB auction. This had freed up supply for other borrowers, they said.

Optimism over Italy's chances of joining Emu at its inception was also behind the lira's popularity, said officials. At a spread of 108 basis points over German bunds yesterday, Italian

bonds still had plenty of tightening ahead, they added.

**L-BANK**, the development agency for the state of Baden-Württemberg, revived interest in its February parallel bond issue by adding the lira as its third currency.

The L500m offering joins the bank's DM750m and FF2bn issues with an identical maturity of March 2004. Unlike the French and German tranches, however, the lira portion has a coupon of 9 per cent to reflect higher long-term rates in Italy. This will immediately convert to the standard 5½ per cent coupon if Italy joins Emu in 1999. An official at JP Morgan, sole bookrunner, said the bond narrowed to a spread of 320 basis points after launch. Yesterday's offering follows

the three-year lira issue by Telesbras and the five-year by ENDES, Brazil's state development bank.

**MEXICO** continued its drive to extend the average maturity of its overseas debt with an 11-year DM750m offering. Priced to yield 230 basis points over 10-year DM750m, it was well received by most investors in Germany.

secondary trading. Deutsche Morgan Grenfell sole bookrunner, admitted some paper had been returned, but said it was well received by most investors in Germany.

## WORLD BOND PRICES

## BENCHMARK GOVERNMENT BONDS

	Red	Coupon	Date	Price	Day's	Change	High	Low	Week	Month	Year	Yield	Open	Close
Australia	10.000	10/07	121.6200	-0.170	7.01	7.02	7.04	7.00				5.76		
Austria	5.750	04/07	99.2500	-0.010	1.00	1.00	1.00	1.00				5.50		
Belgium	6.250	03/07	103.5100	+0.130	5.72	5.77	5.96	5.60				5.51		
Canada	7.250	06/07	107.4600	+0.690	6.23	6.13	6.51	6.00				5.51		
Denmark	7.000	06/07	105.5800	+0.320	6.25	6.43	6.41	6.00				5.41		
France	4.750	03/02	100.9656	-0.090	4.56	4.56	4.75	4.56				5.75		
Germany	5.000	04/07	99.7000	+0.000	5.59	5.59	5.76	5.59				5.76		
Ireland	8.000	08/09	110.8000	-0.500	6.40	6.51	6.65	6.30				6.65		
Italy	8.750	02/07	100.9200	+0.590	6.82	6.88	7.13	6.80				7.13		
Japan	No 148	5.600	06/02	118.3056	-0.040	1.82	1.76	1.82				5.79		
No 182	3.000	07/02	104.7275	+0.030	2.32	2.34	2.48	2.30				2.58		
Netherlands	5.750	02/07	101.8900	+0.120	5.52	5.58	5.79	5.50				5.79		
Portugal	9.000	02/07	101.8900	+0.120	5.52	5.58	5.79	5.50				5.79		
Spain	7.350	03/07	107.1700	+0.350	6.38	6.31	6.40	6.30				6.40		
Sweden	8.000	06/07	110.3800	+0.380	6.50	6.66	6.74	6.50				6.74		
UK Gilts	7.250	12/07	101-29	+0.32	7.02	7.05	7.05	7.02				7.05		
US Treasury	8.000	10/08	115-02	+0.32	7.04	7.14	7.16	7.04				7.16		
Yield	8.000	02/07	101.8900	+0.120	5.52	5.58	5.79	5.50				5.79		
ECU (French Govt)	7.000	04/08	107.6000	-0.110	5.84	5.96	6.04	5.80				6.04		
London closing: *New York mid-day † Gross (including withholding tax or 12.5% on carry payable by nonresident) Source: Standard & Poor's MMS.														

Source: Standard & Poor's MMS.

## US INTEREST RATES

## Treasury Bills and Bond Yields

Latest	Yield	Treasury Bills and Bond Yields
Prime rate	8.62	One month
Bullet rate	7.74	Two month
Call rate	5.23	Five year
Par/Call at 3months	5.24	Five year
Par/Call at 10years	5.64	10-year
	5.72	

Source: US Dept of the Treasury.

## BOND FUTURES AND OPTIONS

## France

## NOTIONAL FRENCH BOND FUTURES (MATIF) FF500,000

Open	Sett price	Change	High	Low	Est. vol.	Open int.
Sep 18/22	99.56	+0.24	100.00	99.50	142,195	204,557
Sep 25/29	99.22	+0.26	99.54	98.94	162,000	203,070
Mar 5/9	97.98	+0.26	97.54	97.54	2	3,070

Source: MATIF.







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## LONDON STOCK EXCHANGE

## Footsie expected to open sharply lower

## MARKET REPORT

By Steve Thompson,  
UK Stock Market Editor

The market's knee-jerk reaction to the first news in the Budget, including the reduction in corporation tax and confirmation of the abolition of the 20 per cent tax credit on dividends, was mildly positive.

The FTSE 100, standing at 4,733.8 when the chancellor started to speak, carried on up as the details unfolded.

I finished Budget day 23.1 higher at 4,751.4 while the FTSE 250 index closed 18.8 ahead at 4,471.3 and the SmallCap

slipped up 1.3 to 2,226.9. Details of the windfall profits tax came after the close but were not seen as too troublesome for some sectors.

The overall market situation deteriorated after the official close, when the FTSE future was signalling a sharp fall this morning. Dealers were being talked down and dealers were predicting a rise in UK interest rates when the Monetary Policy Committee meets next Thursday.

Before the Budget, London witnessed another frantic performance, which saw share prices kick off in reasonably good heart, sustained by the good showing by Wall Street overnight, before

embarking on another sizzling upward run.

In the US, the Dow Jones Industrial Average closed 19 points higher, responding to a firm US Treasury bond market, itself lifted by the day's economic details, which pointed to a slowing in the US economy.

Just as Tuesday's late strength was triggered by a sudden surge of buying activity in the FTSE future, so was yesterday morning's move. Heavy buying of the future brought an instant response from a cash market where marketmakers remained equally short of stock.

Any attempted buying of stock saw dealers hoist their quota-

tions in an attempt to head off demand.

But the manoeuvre only fuelled further gains across the board with the FTSE 100 looking set to move through its previous all-time intraday high, 4,796.0 reached on June 13, and on through the 4,800 level.

However, the emergence of some hefty profit-taking in futures and the underlying cash market, saw the FTSE 100 stage an abrupt reversal, which saw the index driven down more than 12 points at its worst.

Coming hard on the heels of Tuesday's 12.3 gain, yesterday's big swings were seen as proof that the equity market had been gripped by a severe squeeze.

"The marketmakers have had a had time of it recently. The rumours of the abolition of the stock credit caught them long of stock in front of a 200-point slide and now we've had this spate of volatility," said one observer.

Wall Street came in little changed yesterday, ahead of the decision by the US Federal Reserve's Open Market Committee on interest rate policy. But it gradually lost ground, and showed a 23-point fall an hour after London closed for business.

Turnover was predictably affected by the reluctance of the institutions to deal so close to the Budget. At 6pm it reached 725m.

## Windfall relief in Budget

By Peter John and Martin Brice

Banks, which form the largest sector in the FTSE 100 index, and utilities, which comprise some of the biggest companies, gave a sigh of relief over the UK Budget.

There had been speculation earlier in the day that the chancellor of the exchequer might attack banking profits via tighter taxes. In fact, corporate tax was lowered. And the banks are not expected to be affected by the abolition of tax credits as they have sufficient funds to offset the burden and maintain strong dividends.

Shares prices in the sector had been sharply lower in early trading following widespread profit-taking. But, in the last half-hour of trading, the falls were reduced and many shares ended up. Standard Chartered rose 13p to 951p, Abbey National 17 to 862p and National Westminster 10 to 859p.

Meanwhile, utilities, and particularly the water stocks, maintained their strength as the much-vaunted windfall tax on profits came in at £48bn, within the £5bn consensus and below the worst case scenario. Severn Trent rose 29 to 859p, South West Water 21p to 751p.

A buy note lifted Enterprise Oil following Tuesday's news of a joint venture in the Gulf of Mexico.

Lehman Brothers reiterated its "outperform" stance. It said the deal with Enserch would give Enterprise the largest gross acreage of any independent exploration and production company in the area. It added that the expansion of its interests in the Gulf of Mexico "gears Enterprise up in a very interesting way" and enhances its already strong growth profile. The shares lifted 25p to 705p.

## EMI jumps

EMI was the second-biggest riser in the Footsie as traders took a positive view of the company's purchase of half of Jobete Music. EMI's shares rose 42p to £11.21p, although analysts were said not to be upgrading forecasts and the volume traded was small.

One trader put the rise in the share price down to the impact on sentiment, rather than the profit and loss account. He said sentiment in the stock had been downbeat since the suggestion of a share buy-back by the company but "this shows there are opportunities in the music sector".

SmithKline Beecham, which was already trading at a record high, added further at 11.68 as Lehman Brothers recommended the shares as a "buy" and upgraded profit forecasts.

Lehman raised its current year profit forecast to £1.764bn from £1.684bn and

next year's estimate to £1.960bn from £1.920bn.

The other leaders were soggy after a very strong run recently. The sector outperformed the FTSE All-Share by 22 per cent in the past six months and 5 per cent during June. Zeneca shed 5p to £20.18p, while Glaxo-Wellcome was up only 2p at £13.13.

Amersham International rose smartly on the back of the health and technology group's announcement that it would merge with Nycomed of Norway.

The shares jumped 11.7p before easing back to close up 8.7p at £17.80 in response to cautious noises from some brokers. Merrill Lynch reiterated its "accumulate" rating with a target of £21.00. Merrill raised its 1998 earnings forecast by 20 per cent to 105p per share.

Kleinwort Benson reiterated its "buy" stance and said the gains were more likely from a short squeeze.

## FT 30 INDEX

	Jul 2	Jul 1	Jun 30	Jun 27	Jun 26	Yr ago	High	Low
FT 30	3056.6	2038.6	2058.6	3003.3	3014.4	2727.0	2077.4	2068.0
Ord. div. yield	3.81	3.63	3.70	3.67	3.66	4.08	4.22	3.56
P/E ratio net	18.29	18.30	17.95	18.07	18.12	16.15	18.04	15.80
PE ratio all	18.20	18.12	17.76	17.89	17.91	16.07	18.45	15.71
FT 30 w/e completion	high 3077.4	low 3056.7	low 49.4	25.0	4.0	3.0	2.0	1.0
FT 30 weekly changes	Open 3,000.00	10.00	12.00	13.00	14.00	15.00	16.00	High 3,021.00
Open 3,011.3	3022.1	3022.3	3041.1	3039.8	3040.3	3041.1	3048.2	3068.8
Jul 2	Jul 1	Jun 30	Jun 27	Jun 26	Yr ago			
SEAO bargains	52,454	53,281	51,000	46,392	48,450	26,924		
SEAO savers	-	-	-	-	-	30,127	20,039	
SEAO income	-	-	-	-	-	NA	45,783	42,207
Shares traded (mt)	-	-	-	-	-	NA	8,783	7,444
Shares traded (mt) (excl. Int'l)	-	-	-	-	-	NA	8,783	7,444
Shares traded (mt) (excl. Int'l) (excl. Overseas)	-	-	-	-	-	NA	8,783	7,444

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## London market data

Fines and fees*	S2 Week highs and lows†	Liffe Equity options
Total Rises	980	52 Week highs and lows†
Total Falls	481	Total contracts 58,902
Same	1,624	Calls 32,981
Jul 2	Data based on Equity shares listed on the London Share Service.	Puts 23,911

\*Excluding inter-market and overseas turnover but including Cross turnover.  
†Excluding inter-market and overseas turnover but including Cross turnover.

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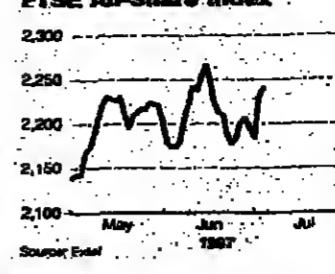
Time of FTSE 100 Day high: 9:16 AM Day's low: 11:18 AM FTSE 100 1007 1997 High: 4731.4 Low: 4056.0 (1007/97)  
Time of FTSE All-Share Day high: 9:16 AM Day's low: 11:15 AM FTSE All-Share 1997 High: 2320.40 Low: 1980.8 (1007/97)

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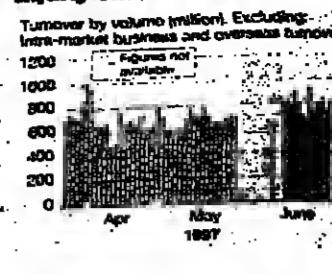
\*Sector P/E ratios greater than 80 and net covers greater than 30 are not shown.

†Values are negative.

## FTSE All-Share Index



## Equity shares traded



## Indices and ratios

FTSE 100	4751.4	+23.1	FT 30	3056.60	+18.0
FTSE 250	4471.3	+18.8	FTSE Non-Fins p/e	18.93	18.84
FTSE 350	2269.2	+10.9	FTSE 100 Fut Sep	4822.0	+3.0
FTSE All-Share	2240.42	+9.99	10 yr Gilt yield	7.04	7.05
FTSE All-Shr yield	3.46	3.48	Long gilt/gilt yield ratio	2.05	2.05

Long gilt/gilt yield ratio 2.05  
10 yr Gilt/gilt yield ratio 2.05  
S Extractive Inds -0.7

## Worst performing sectors

1 Textiles & Apparel	-1.9
2 Electricity	-1.3
3 Life Assurance	-1.0
4 Telecommunications	-0.3
5 Oil Exploration	-0.1

S Extractive Inds -0.7

## FUTURES AND OPTIONS

## FTSE 100 INDEX FUTURES (LIFFE) £25 per full index point

	Open	Sett price	Change	High	Low	Ext. vol.	Open int.
Sep	4778.0	4822.0	+3.0	4830.0	4752.0	157,000	54

**Highs & Lows** shown on a 52 week basis

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INDICES

INDEX FUTURE  
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\* Sat June 26: Taiwan Weighted Price +0.4%, Taiwan Composite +0.4%, Taiwan Small Stocks +0.4%. \*\* Taiwan Composite, Taiwan Small Stocks, Taiwan Mining -0.6%; Austria Traded BEL20, HEX Gen., MIB Gen., SWI30, SSI-250, CAC40, SPI, Euro Top-100, ISEO Overall, Toronto Comp., Mex 8 Min., DAX - all +1.00%; SMI +1.00%; JSE Cos - 253.7; JSE 20 Ind - 264.3; Nikkei 225 - 1,173.6; All Common - 50; Stand & Poor's - 10 Min., Amex Corp. - 550.95; Montreal + Toronto. (C) Closed. (U) Unavailable. 1 XSGDAX after-hours index: Jul 2 - 3697.53 +32.69  
 ♦ Correction. \* Calculated as 15:00 GMT. ♦ Excluding bonds, 3 industries, plus Utilities, Financial and Transportation.  
 ♦ The DJ Ind. index theoretical day's high and low are the averages of the highest and lowest prices reached during the day by each stock; whereas the actual day's high and low represent the highest and lowest values that the index has reached during the day. (The figures in brackets are previous day's. ♦ Subject to official recalculation.

## **NEW YORK STOCK EXCHANGE PRICES**

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## NYSE PRICES

Stock	Wk	Mo.	Tu.	We.	Th.	Fr.	Sa.	Su.	Close	Chg.	% Chg.
<b>Continued from previous page</b>											
014 14 Saks Inc	0.94	1.1	7.0255	582	595	585	-	-	585	-0.01	-0.1%
10 125 Schering-Plough	4.64	4.64	452	452	452	452	-	-	452	-0.01	-0.2%
304 475 Seafirst Corp	3.00	3.1	22.355	205	205	205	-	-	205	-0.01	-0.3%
435 385 Seastar	0.24	0.24	21.1182	435	415	425	-	-	425	-0.01	-0.2%
615 185 SebCo	1.78	2.9	17.7217	615	615	615	-	-	615	-0.01	-0.1%
200 255 Seiden Corp	1.51	6.1	12.3255	245	245	245	-	-	245	-0.01	-0.4%
914 255 Seifert	0.28	0.28	3.21	25	25	25	-	-	25	-0.01	-0.4%
462 215 Semperit	0.28	0.28	1.25	25	25	25	-	-	25	-0.01	-0.4%
403 215 Seitz	0.76	1.5	20.820	445	475	475	-	-	475	-0.01	-0.2%
134 205 Sempra	1.50	1.1	27.2525	125	125	125	-	-	125	-0.01	-0.4%
425 205 Sempra	0.20	0.20	2.274	415	415	415	-	-	415	-0.01	-0.4%
202 145 Semperit	0.03	0.03	6.35	555	575	575	-	-	575	-0.01	-0.4%
405 215 Schindler	0.58	1.5	14.3255	555	555	555	-	-	555	-0.01	-0.4%
145 125 Schindler	0.05	0.05	1.15	35	35	35	-	-	35	-0.01	-0.4%
155 155 Schindler	0.05	0.05	1.45	35	35	35	-	-	35	-0.01	-0.4%
234 155 Schindler	0.77	1.4	10.18	225	225	225	-	-	225	-0.01	-0.4%
175 155 Schindler	0.05	0.05	1.45	35	35	35	-	-	35	-0.01	-0.4%
564 255 Schindler	0.38	0.38	1.25	25	25	25	-	-	25	-0.01	-0.4%
425 215 Schindler	0.76	1.5	20.820	445	475	475	-	-	475	-0.01	-0.4%
405 215 Schindler	0.20	0.20	2.274	415	415	415	-	-	415	-0.01	-0.4%
202 145 Schindler	0.03	0.03	6.35	555	575	575	-	-	575	-0.01	-0.4%
405 215 Schindler	0.58	1.5	14.3255	555	555	555	-	-	555	-0.01	-0.4%
145 125 Schindler	0.05	0.05	1.15	35	35	35	-	-	35	-0.01	-0.4%
155 155 Schindler	0.05	0.05	1.45	35	35	35	-	-	35	-0.01	-0.4%
234 155 Schindler	0.77	1.4	10.18	225	225	225	-	-	225	-0.01	-0.4%
175 155 Schindler	0.05	0.05	1.45	35	35	35	-	-	35	-0.01	-0.4%
564 255 Schindler	0.38	0.38	1.25	25	25	25	-	-	25	-0.01	-0.4%
425 215 Schindler	0.76	1.5	20.820	445	475	475	-	-	475	-0.01	-0.4%
405 215 Schindler	0.20	0.20	2.274	415	415	415	-	-	415	-0.01	-0.4%
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FII

## US shares sit tight in midsession trade Tax rumours send Paris down 1.6%

## AMERICAS

Equities hovered around Tuesday's level at midsession as traders on Wall Street anxiously awaited an announcement by the Federal Reserve on interest rate policy, expected later in the day, writes John Labate in New York.

"Everybody's just sitting on their hands and waiting for 2.15," said Mr Bill Meanan, market analyst at Prudential Securities, referring to the time when the Fed was expected to announce any interest rate change.

By early afternoon the Dow Jones Industrial Average was down 23.30 at 7,699.03. The broader Standard & Poor's 500 Index was 2.75 higher at 883.61. Investors seemed to be favouring technology issues at the expense of blue-chip stocks.

Among Dow constituents with price declines were AT & T, which fell \$1.5 at \$35.5, and Walt Disney, which lost \$1.2 to \$76.1.

McDonald's lost \$1 to \$47.7 and DuPont fell \$1 to \$61.5.

Among other large companies, pharmaceuticals producer Bristol-Myers Squibb shot up \$2.5 to \$82.4 while Warner-Lambert shed \$1.2 to \$13.0.

Technology stocks were up strongly as the Nasdaq Composite, which is heavily weighted towards technology shares, gained 8.54 to 1,346.79. The Russell 2000 index, which tracks small company stocks, was down by less than a point at 940.02.

Networking computer stocks were among the tech sector's biggest gainers as Ascend Communications shot up \$4.1 or nearly 10 per cent to \$47.5. Cisco Systems

rose \$1.2 to \$69.6 and 3Com surged \$2.4 or 6 per cent to \$47.5.

Microsoft edged up \$1 to \$125.6 while semiconductor leader Intel gained \$3.4 to \$142.5. Compaq Computer rose \$2.4 to \$104 while Dell Computer increased \$2.2 to \$117.4.

TORONTO moved ahead strongly, buoyed by a rally in banks and property and a surge for Northern Telecom, which leaped C\$5.56 to C\$120 in the morning session. The S&P composite index was up 77.76 at 6,515.50 at noon.

Banks, weak in recent sessions, sprang back on the upside. Royal Bank of Canada gained C\$1.90 to C\$64.45 and Toronto-Dominion Bank 70 cents to C\$41.60.

Within a lively property sector, Trizec Hahn stood out, rising C\$1.75 or nearly 6 per cent to C\$30.05.

### Mexico City higher ahead of elections

Easier local money market rates and an upsurge in sentiment ahead of the weekend elections pushed MEXICO CITY strongly ahead from the opening bell.

There was said to be steady foreign buying and at midsession the IPC index was 52.25 or 1.2 per cent higher at 4,561.04.

Telmex gained 26 centavos to 19.48 pesos and financial leader Bancomer put on 4

centavos to 3.95 pesos.

• Latin America remained the region most favoured by fund managers during the second quarter of the year, supported by a flow of assets from Asia, according to a survey conducted for Burson-Marsteller, the communications consultancy.

The survey of 35 funds in Europe, the US and Asia, found that good valuations, favourable macro-economic

conditions and political stability all contributed to the region's popularity.

Brazil found favour with the majority of funds while opinions on Mexico were mixed, with depressed consumer spending and patchy economic recovery becoming concerns.

China was described as the Bundesbank of the region, "not exciting, but with solid investment options".

### Emerging markets: IFC weekly investable price indices

Market	No. of stocks	Dollar terms		Local currency terms			
		June 27 1997	% Change over week on Dec '96	June 27 1997	% Change over week	June 27 1997	% Change over Dec '96
Latin America	947	745.36	+1.9	-43.8	-	-	-
Argentina	30	1,158.11	-1.7	-22.9	-710.207.05	-1.7	+21.8
Brazil	695	619.87	+3.9	+56.4	2,494.04	+3.7	+61.9
Chile	46	806.10	+0.0	+3.0	1,343.32	-0.3	+27.4
Colombia*	14	82.57	-1.3	-30.9	1,597.06	-1.1	+41.6
Mexico	633	690.82	+1.4	+30.4	2,388.20	+1.3	+31.8
Peru*	177	264.26	-0.5	+34.3	+427.76	-0.5	+36.9
Venezuela*	9	992.12	+12.0	+36.3	11,088.70	+12.2	+38.1
Asia	709	228.85	-1.0	+6.1	-	-	-
China*	27	82.12	+0.9	+11.4	85.83	+0.8	+11.1
South Korea*	156	81.98	-1.5	+6.1	95.67	-4.5	+11.4
Philippines	42	280.12	-2.0	-14.6	318.79	-2.0	+14.5
Taiwan, China*	60	167.21	+1.3	+22.2	165.92	+0.9	+23.6
India*	77	102.70	+1.1	+30.4	130.58	+1.1	+30.3
Indonesia*	49	133.31	+0.3	+14.4	176.08	+0.3	+7.5
Malaysia	148	285.22	-3.3	-15.2	265.70	-3.0	-15.3
Pakistan*	28	238.63	-1.9	+22.0	498.22	-1.9	+22.6
Sri Lanka*	5	130.94	+4.3	+37.7	165.96	+4.1	+41.9
Thailand	87	137.32	+15.5	+38.0	141.09	+14.6	+37.4
Euro/Mid East	265	162.76	+2.7	+21.2	-	-	-
Czech Rep	7	56.68	-2.5	-16.2	60.75	-1.9	-4.3
Egypt	16	95.69	-0.6	-	95.58	-0.6	-
Greece	34	343.97	+1.1	+41.9	638.37	+1.2	+57.6
Hungary*	12	283.99	+4.4	+44.3	837.90	+4.9	+66.7
Israel	40	121.15	-6.1	+21.2	134.22	-1.6	+34.2
Jordan	7	198.29	+0.6	+6.2	256.93	+0.6	+6.1
Morocco	5	122.95	-0.2	-	127.65	-0.1	-
Poland*	30	651.22	-6.8	-11.1	1,341.04	-6.0	+1.7
Portugal	29	190.88	+0.1	+30.6	230.25	+0.8	+47.7
Russia	15	150.14	+7.3	-	154.01	+7.4	-
Slovakia	5	81.48	-1.2	-	94.05	-0.8	-
South Africa*	53	238.01	+2.4	+14.6	222.88	+2.5	+10.6
Turkey*	226	245.46	+5.9	+51.6	15,603.46	+11.0	+105.9
Zimbabwe*	5	564.01	+0.6	+23.4	797.76	+1.2	+23.7
Composite	(121)	338.20	+0.9	+14.6	-	-	-

Indices are calculated at end-of-week closing prices as percentage movement from the previous Friday. Data date: Dec 1996=100 except those noted which are: 1991 (29 Dec 31 1992); 1992 (31 Dec 31 1992); 1993 (31 Dec 31 1992); 1994 (31 Dec 31 1992); 1995 (31 Dec 31 1992).

After the Thai baht, where in Asia is next in line for a freely floating exchange rate? Most analysts point to the Philippines where trading volume yesterday soared to five times the normal daily level amid signs of barricade manning by the central bank which hoisted one-day money from 15 to 24 per cent, writes Jeffrey Brown.

Thus the uncertainty that has dogged the Manila share market this year looks like coming to a head. The composite index hit an all-time high of 3,447.6 in February and, apart from a rally in May, the trend-line has been determinedly downwards ever since.

"Most people are now betting that the peso will follow the baht. Unless there is huge support from Japan and Singapore, the peso will have to be floated," said one leading regional analyst. The composite index closed yesterday at 2,764.89, down 1.8

per cent. At present levels, money rates are seen as simply untenable. At the same time, Philippines reserves are slim, possibly little more than \$13bn, and yesterday the central bank was thought to have spent up to \$400m in support of the peso. A currency devaluation is seen as "unavoidable" by most equity investors.

"The currency situation is going to underpin uncertainty in the short-term and we are underweight. But on a longer view we still find Manila attractive," said one broker. On a 1997 price-earnings ratio at 14.5, it offers a clear discount to the 15-plus for neighbouring Jakarta. Philippines corporate earnings are expected to grow by about 25 per cent this year and next. Unless the currency scares get out of hand, most pundits suggest there is a firm floor under equities at around 2,750 on the composite index.

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